

State of Nevada  
Department of Health and Human Services  
Division of Health Care Financing and Policy

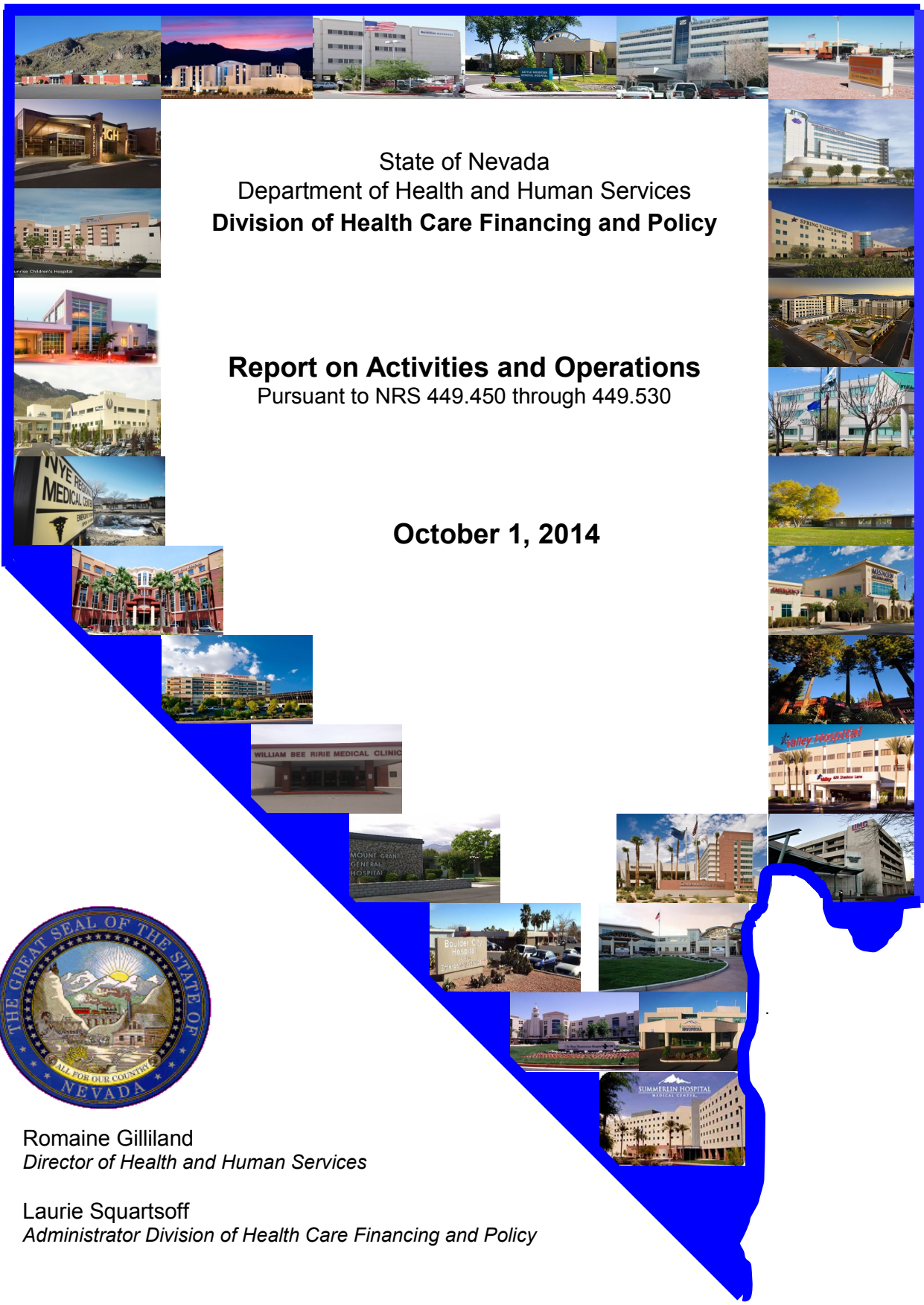
Report on Activities and Operations  
Pursuant to NRS 449.450 through 449.530

October 1, 2014



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PERSONAL HEALTH CHOICES (2009 - 2013)

# **REPORT ON ACTIVITIES AND OPERATIONS OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES**

## **AUTHORITY AND OVERVIEW**

### **AUTHORITY**

The Division of Health Care Financing and Policy (DHCFP) was created on July 1, 1997 (state fiscal year 1998). The Division is responsible for carrying out the provisions of NRS 449, "Medical and Other Related Facilities."

The Director of the Department of Health and Human Services (DHHS) is required to prepare a report on DHHS activities and operations pertaining to the provisions of NRS 449.450 through 449.530, inclusive, for the preceding fiscal year. The report must be transmitted to the Governor, the Legislative Committee on Health Care and the Interim Finance Committee on or before October 1 of each year (NRS 449.520).

The functions and activities subject to NRS 449.450 through 449.530, inclusive, have been delegated to the Division of Health Care Financing and Policy (DHCFP).

DHCFP's responsibilities include:

1. Collecting financial information and other reports from hospitals;
2. Collecting health care information from hospitals and other providers;
3. Conducting analyses and studies relating to the cost of health care in Nevada and comparisons with other states;
4. Preparing and disseminating reports based on such information and analyses; and
5. Suggesting policy recommendations and reporting the information collected.

### **OVERVIEW OF NRS 449.450 - 449.530**

The definitions of specific titles and terminology used in NRS 449.450 through 449.530 are defined in NRS 449.450.

The Director may adopt regulations, conduct public hearings and investigations, and exercise other powers reasonably necessary to carry out the provisions of NRS 449.450 through 449.530, inclusive, as authorized in NRS 449.460. The Director also has the authority to utilize staff or contract with appropriate independent and qualified organizations to carry out the duties mandated by NRS 449.450 through NRS 449.530, inclusive, as authorized in NRS 449.470.

**SFY 2014 Health Care Administration Fee**

The Director, by regulation, imposed fees upon admitted health care insurers to cover the costs of carrying out the provisions of NRS 449.450 to 449.530, inclusive. The legislature approves an annual amount to be collected and NRS 449.465 authorizes a \$50 fee for the support of the Legislative Committee on Health Care. Under NAC 449.953, the Division has the authority to impose penalties for late payments.

Amount authorized by Legislature: \$1,730,165

Number of health insurers estimated to pay: 439

Fee per admitted health insurer:	DHCFP	\$2,552
	LCB	<u>\$ 50</u>
TOTAL FEE PER ADMITTED HEALTH INSURER:		\$2,602

Actual number of health insurers that paid: 439

Total Fees/Actual Payment received for SFY 2014 \$1,131,870

Penalties collected by DHCFP \$55,950

Amount transferred to Legislative Committee \$21,950\*

\*439 insurers paid the fee (439 x \$50)

**Committee on Hospital Quality of Care**

Each hospital licensed to operate in Nevada is required to form a committee to ensure the quality of care provided by the hospital. Requirements for such committees are specified by the Joint Commission on Accreditation of Healthcare Organizations or by the Federal Government pursuant to Title XIX of the Social Security Act (NRS 449.476).

**Submission of Data by Hospitals – NRS Provisions**

Each hospital in the State of Nevada shall use a discharge form prescribed by the Director and shall include in the form all information required by the Department. The information in the form shall be reported monthly to the Department, which will be used to increase public awareness of health care information concerning hospitals in Nevada (NRS 449.485).

Every institution which is subject to the provision of NRS 449.450 to 449.530, inclusive, shall file financial statements or reports with the Department (NRS 449.490).

## **Manner in which Healthcare Providers are Reporting Information**

### Monthly Reporting

In conjunction with the University of Nevada, Las Vegas (UNLV) Center for Health Information Analysis (CHIA), DHCFP continues to maintain a statewide database of Universal Billing (UB) form information obtained from hospitals pursuant to this section. The UB database is also utilized by outside providers to analyze Nevada's health care trends. Additional information is included under the Published Reports section below.

The information reported by hospitals includes admission source, payer class, zip code, acuity level, diagnosis and procedures. This level of detail allows for trend analysis using various parameters, including specific illnesses and quality of care issues. The detail of the UB database is also available, upon request, in an electronic medium to researchers.

In the 2007 Legislative Session, DHCFP adopted regulations to implement Assembly Bill 146 that requires greater transparency in reporting. DHCFP contracted with UNLV CHIA to create a Transparency Website. The purpose of the Transparency Website is to increase public awareness of health care information concerning inpatient and outpatient hospitals and ambulatory surgical centers (ASC) in this State. Diagnostic Related Groups (DRG), diagnoses and treatments, physician name, as well as nationally recognized quality indicators Potentially Preventable Readmissions and Provider Preventable Conditions, are information posted in the website. This information is available in both fixed and interactive reports. These reports enable the consumer and researchers to do comparative analyses between hospitals. The website is located at [www.nevadacomparecare.net](http://www.nevadacomparecare.net). The hospital inpatient, hospital outpatient and ASC data are complete and posted.

### Quarterly Reporting

Hospitals are required to submit quarterly reports regarding their financial and utilization information in a consistent manner. Hospitals may use different generally accepted accounting procedures as promulgated by the American Institute of Certified Public Accountants.

Electronic submission of the Nevada Healthcare Quarterly Reports (NHQR) to CHIA is required. Information is submitted by the providers based on the best information available at the time the reports are entered. Revised NHQRs are filed when material changes are discovered. Utilization and financial reports, which include individual facilities as well as summary information, are available for both the acute care and non-acute care hospitals. Utilization reports are also available for Ambulatory Surgery, Imaging, Skilled Nursing/Intermediate Care, and Hospice Facilities. DHCFP continues to work with CHIA, the Nevada Hospital Association, and other stakeholders to continually update medical provider reporting, assure consistency, and to create a more functional tool for users. These reports can be found at [www.nevadacomparecare.net/static-nhqr.php](http://www.nevadacomparecare.net/static-nhqr.php).

## **Published Reports**

The Director shall carry out analyses and studies relating to the cost of health care; prepare and file summaries, compilation or other supplementary reports; and submit a report to the Governor and legislative committees a report of the Department's operations and activities for the preceding year (NRS 449.500 to 449.520).

DHCFP, in conjunction with CHIA, publishes or makes available various reports deemed "desirable to the public interest" on the Transparency Website. The Website allows users to download and print various reports such as statistical, utilization, sentinel events, Nevada Annual Hospital Reports, and comparative reports on DRGs, diagnosis, and procedures.

The statewide database of UB information obtained from hospitals pursuant to this section is the basic source of data used for hospital cost comparisons included in the Nevada Health CHIA's publication, *Personal Health Choices*. The latest edition for the period 2009 - 2014 published in September of 2014 is included as ATTACHMENT A. *Personal Health Choices* and additional information on the UB database may be found at the CHIA website at <http://nevadacomparecare.net/static-choices.php>.

CHIA publishes a package of standard reports based upon the UB hospital billing records. These reports are available for calendar years 2008 - 2013.

Comprehensive summaries of the utilization and financial data reported by Nevada hospitals and other health care providers are available for download on CHIA's website at <http://nevadacomparecare.net/static-standard-reports.php>.

A list of the financial and utilization reports, accessible in CHIA's website, are attached in Exhibit 5.

## **Exhibit Data**

Beginning in calendar year 2013 the Annual Governor's Report exhibits and related report data will be updated annually as a result of automation in the report generator with the UNLV CHIA, NHQR database.

## **SUMMARY INFORMATION AND ANALYSES** **HOSPITALS WITH 100 or MORE BEDS**

**NRS 449.490** requires reporting for hospitals with 100 or more beds. They report on capital improvements; community benefits; home office allocation methodologies; discount and collection policies; and the availability of a complete current charge master.

### **HOSPITAL INFORMATION**

General hospital information concerning the seventeen (17) acute hospitals with more than 100 beds is presented in Exhibit 1. The information includes location, corporate name, number of beds, type of ownership, availability of community benefits coordinator, availability of charitable foundation, if the hospital conducts teaching and research, trauma center information, and if the hospital is a sole provider of any specific clinical services in their area.

### **SUMMARY OF CAPITAL IMPROVEMENT REPORTS**

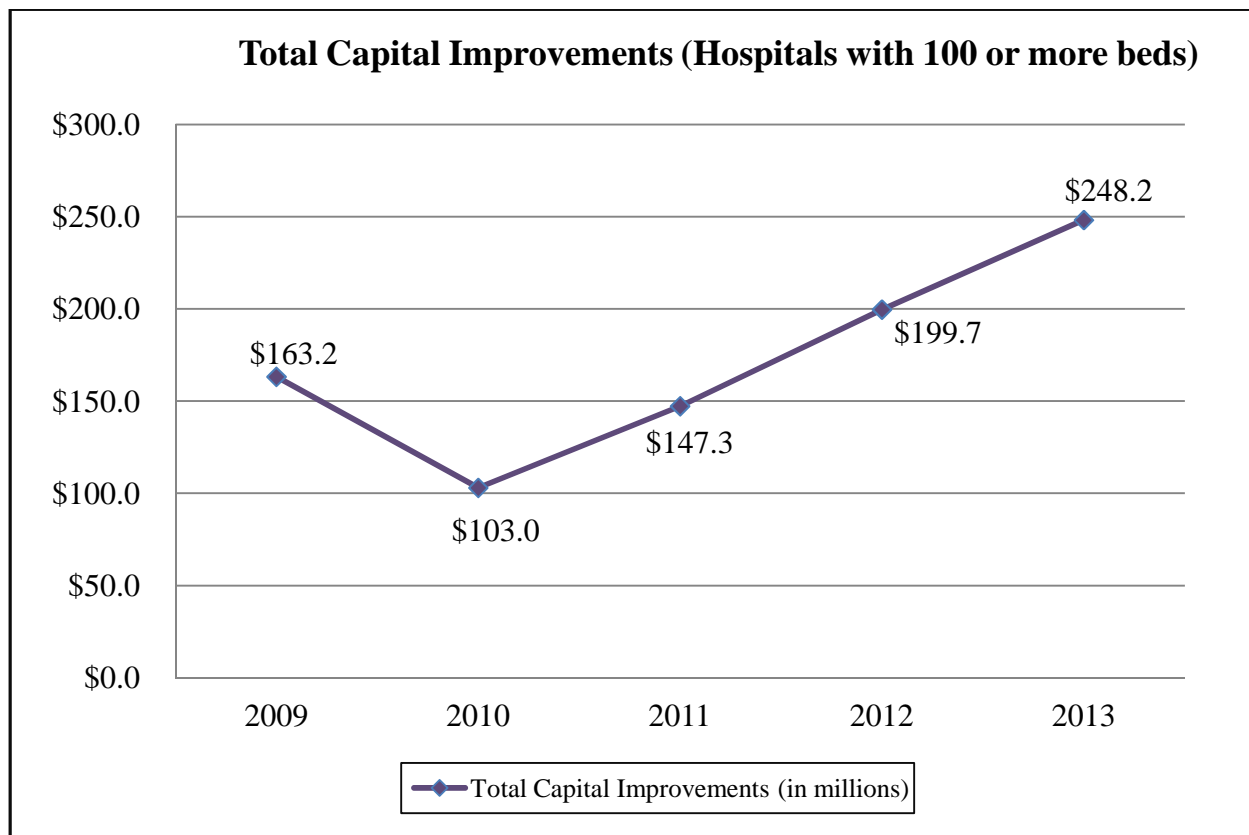
Capital Improvements cover three areas: New Major Services Lines, Major Facility Expansions and Major Equipment. In order to avoid duplication of reporting, no costs are reported for the addition of Major Service Lines. The costs for Major Expansions do not include equipment. A threshold of \$500,000 has been established for reporting Major Equipment additions. Capital Improvements that do not meet the reporting thresholds are reported in aggregate.

Hospitals' reported Capital Improvement costs as follows:

Major Expansions	\$ 66,539,643
Major Equipment	\$104,586,821
Additions not required to be Reported Separately	<u>\$ 77,040,578</u>
<b>Total</b>	<b>\$248,167,042</b>

Capital Improvements were declining from 2009 to 2010. However, in 2011 and 2012, there were increases of 43.01% and 35.57% respectively and 2013 reflects a slightly lower percentage of change to 24.29%. Comparing the Total Capital Improvements in 2009 of \$163.2 million to the \$248.2 million in 2013 resulted in a 52.08% increase in Capital Improvements.

<b>Capital Improvements</b>					
<b>Year</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
<b>Total Capital Improvements (in millions)</b>	\$163.2	\$103.0	\$147.3	\$199.7	\$248.2
<b>Percentage Change</b>	-52.63%	-36.89%	43.01%	35.57%	24.29%



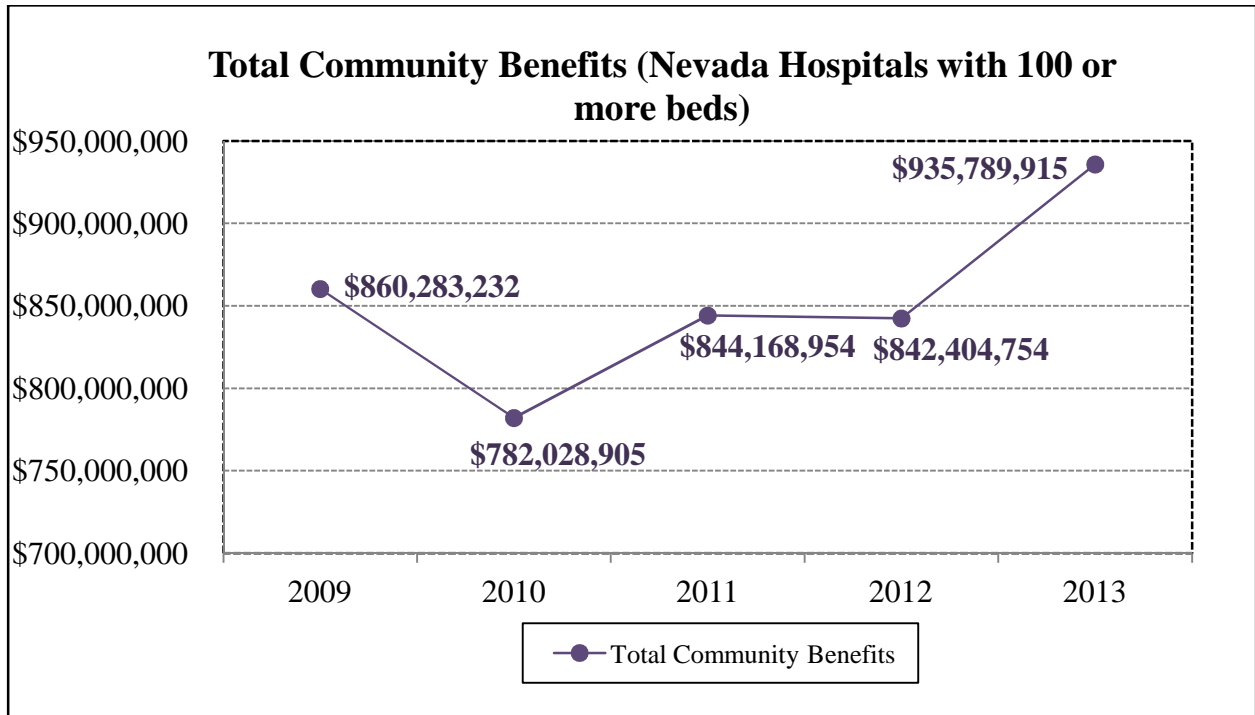
See Exhibit 2 for details.

### EXPENSES INCURRED FOR PROVIDING COMMUNITY BENEFITS

The Total Community Benefits reported for 2013 was \$935,789,915. Subsidized Health Care Services costs accounted for \$859,082,736 of the total; providing Health Professions Education totaled \$33,809,380; Community Health Improvement Services totaled to \$27,629,122; and Other Categories totaled to \$15,268,677. Reported Community Benefits increased by 11.09% from 2012. The Total Community Benefits reported for 2012 was \$842,404,754. Comparing the Total Community Benefits in 2009 of \$860,283,232 to the \$935,789,915 in 2013 resulted in a 8.78% increase in Community Benefits.

Community Benefits					
Year	2009	2010	2011	2012	2013
<b>Total Community Benefits</b>	\$860,283,232	\$782,028,905	\$844,168,954	\$842,404,754	\$935,789,915
<b>Percentage Change</b>	19.24%	-9.10%	7.95%	-0.21%	11.09%





See Exhibit 3 for details.

**POLICIES AND PROCEDURES REGARDING DISCOUNTS OFFERED TO PATIENTS AND REVIEW OF POLICIES AND PROCEDURES USED TO COLLECT UNPAID PATIENT ACCOUNTS**

NRS 439B.440 allows the Director to engage an auditor to conduct an examination to determine whether hospitals are in compliance with provisions of NRS 439B. The statute refers to these engagements as audits. In accordance with the American Institute of Certified Public Accountants promulgations, these are “Agreed Upon Procedures” engagements, not audits. Reports of engagements performed biennially by an independent contractor detail information regarding compliance of the 16 non-county-owned hospitals that have 100 beds or more in the State. Per NRS 439B.440 subsection 3, University Medical Center in Clark County, being a county owned hospital, is exempt from this requirement. The reports for the period July 1, 2011, through June 30, 2013, prepared by Myers and Stauffer, LC, Certified Public Accountants, were issued by the end of state fiscal year 2014.

The engagement tests hospitals for compliance with NRS 439B.260, 30% discount required for uninsured patients; NRS 439B.410, appropriateness of emergency room patient logs, transfers into or out of the hospital, review of policies and procedure in the emergency room, and review of any complaints in the emergency room; NRS 439B.420, review of contractual arrangements between hospital and physicians or other medical care providers; and NRS 439B.430 review of related party transactions and ensure appropriate allocation.

## **SUMMARY OF COMPLIANCE ISSUES FROM REQUIRED OR PERFORMED ENGAGEMENTS**

NRS 449.520 requires a summary of any trends noted from these engagements be reported. The audits covering July 1, 2011 thru June 30, 2013 shows no trends of note. A summary of the compliance issues noted during the engagement were:

- Emergency Room Services
  - Five concerns, at five separate hospitals, were identified regarding transfers from emergency rooms. These concerns ranged from allegations of improper transfer to missing documentation.
  - One patient complaint contained implications of financial prejudice.
- Contractual Arrangement Review
  - Three instances of non-conformance with rental contract provisions were identified.
  - One instance of a rental rate, to a medical group, at less than 75% of the rent for comparable office spaces leased to others in the building was identified.
  - Two instances of inconsistencies between a Medical Office building's directory and the physician contract listing were identified.
- Reduction of Billed Charges
  - One patient account sampled did not receive a discount because an insurance claim filed was later denied.

The exceptions noted were all within the accepted error rate.

## **CORPORATE HOME OFFICE COST ALLOCATION METHODOLOGIES**

Home office allocation methodologies for the hospitals that were subject to the above engagements were reviewed by the independent contractor with hospital staff. No exceptions were noted. These can be viewed at the end of the individual compliance reports on the Nevada website: <http://dhcfp.state.nv.us/hcfpdata.htm>. A brief description of the home office allocation can also be found in Exhibit 4.

## **CHARGE MASTER AVAILABILITY AT HOSPITALS**

Pursuant to NRS 449.490, subsection 4, a complete current Charge Master must be available at each hospital (with 100 or more beds) during normal business hours for review by the Director, any payer that has a contract with the hospital to pay for services provided by the hospital, any payer that has received a bill from the hospital, or any state agency that is authorized to review such information.

No violations of Charge Master availability have been reported to the Division.

## **SUMMARY INFORMATION AND ANALYSES - ALL HOSPITALS**

### **HOSPITAL GROUPINGS**

The acute care hospitals are grouped into the following categories:

- Statewide
- Clark County Hospitals
- Washoe County/Carson City Hospitals
- Rural Hospitals

Data from the Rehabilitation/Specialty Hospitals and the Psychiatric Hospitals, none of which are located in a rural county, are reported separately. The CHIA website contains both financial and utilization information; the following pages of this report summarize these data.

All thirty-four (34) Acute Care Hospitals, fifteen (15) Rehab/LTC/Specialty Hospitals, and seven (7) Psychiatric Hospitals were reported in 2013.

There are also five (5) government operated hospitals (federal and state) in Nevada, which do not have standard private sector operating costs and revenues. Below are the inpatient days and admissions data that have been reported to CHIA.

<b>Facility</b>	<b>Inpatient Days</b>	<b>Admissions</b>
Desert Willow Treatment Center	16,648	324
Ioannis A. Lougaris Veterans Administration Medical Center	17,573	3,761
Nellis Air Force Base Veterans Administration Medical Center	Not Reported	Not Reported
Northern Nevada Adult Mental Health Services	6,928	698
Southern Nevada Adult Mental Health Services	60,639	3,307

## **FINANCIAL SUMMARIES**

The five year financial summary in Exhibit 6 presents condensed financial and utilization information for acute care hospitals in Nevada. Detailed information for the individual acute care hospitals are presented in Exhibit 8.

### **Comparative Financial Indicators**

In order to compare hospitals across categories, financial indicators are used. The indicators used in this report are Per Adjusted Inpatient Day and Per Adjusted Admission. The following data were utilized in calculating the indicators:

- Billed Charges and Other Operating Revenue
- Total Operating Revenue
- Operating Expenses
- Net Operating Income

The adjusted inpatient days and adjusted admissions are calculated by converting outpatient and other patient revenue to inpatient units. The calculations for the indicators are derived by using information from the Financial Summaries for hospital billed charges and other operating revenue, total operating revenue, operating expenses, and net operating income, and dividing those amounts by adjusted inpatient days or adjusted admissions. The amounts calculated due to the conversion are useful for comparisons and trending analyses.

### **Common Size Statements**

Common size statements are “vertical analyses” that use percentages to facilitate trend analysis and data comparison. The components of financial information are represented as percentages of a common base figure. Key financial changes and trends can be highlighted by the use of common size statements.

Common size statements are utilized in Comparative Financial Summary (Exhibit 6). Different financial information was represented as percentages of a common base figure. Total deductions and operating revenue were represented as a percentage of the billed charges; other operating revenue, operating expenses, net operating income, non-operating revenue and non-operating expenses are also represented as percentages of the total operating revenue.

## **ANALYSIS**

### **Acute Care Hospitals**

The five year Comparative Financial Summary tables (Exhibit 6) were prepared for the acute care hospitals. The Comparative Financial Summaries (2009 - 2013) report both the financial and the common size statement information (vertical analyses).

Exhibit 6 reports billed charges, deductions, and operating revenue. Operating revenue is the amount paid by patients (or third party payer) for services received. Other operating revenue and non-operating revenue include non-patient related revenue such as investment income or tax subsidies.

Exhibit 6 also reports inpatient days, admissions, and other patient statistical information along with the calculated “per adjusted inpatient day” and “per adjusted admission” information.

### Hospital Profitability

The Comparative Financial Summary, Statewide Acute Care Hospitals Totals, shows the Hospital Net Income/Loss<sup>1</sup> as a percentage of Total Revenues<sup>2</sup>. After reporting statewide net losses from 2009 and through 2012, the facilities reported net income for 2013. The Net Profit Margin (Net Income ÷ Total Revenues) expressed as percentages from Exhibit 6A are:

<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
(0.03%)	(1.14%)	(0.07%)	(0.85%)	2.28%

The above 2.28% reflects Nevada hospitals collectively earning \$109,310,378 with a Total Operating Revenue of \$4,664,725,201 in 2013. The losses and gains ranged from a Net Income of \$46,349,463 for Northeastern Nevada Regional Hospital to a Net Loss of \$31,867,552 for Valley Hospital Medical Center.

Four out of thirteen Clark County Acute Care Hospitals reported a Net Income. The Total Net Loss for all Clark County Acute Care Hospitals was \$47,461,496. St. Rose Dominican Hospitals Siena Campus had the highest Net Income of \$36,532,868 and Valley Hospital Medical Center had the biggest Net Loss of \$31,867,552.

Five out of the six Washoe County/Carson City Acute Care Hospitals reported a Net Income. The Total Net Income for all Washoe/Carson City Acute Care Hospitals was \$70,621,292. St. Mary’s Regional Medical Center had the highest Net Income of \$22,725,181 and Northern Nevada Medical Center had the only Net Loss of \$1,276,532.

Thirteen out of the fifteen Rural Hospitals reported a Net Income. The Total Net Income for all Rural Hospitals was \$86,150,582. Northeastern Nevada Regional Hospital had the highest Net Income of \$46,349,463 and Mesa View Regional Hospital had the biggest Net Loss of \$2,139,476.

Most hospitals in Nevada have corporate affiliations. These parent companies help reduce costs and also help absorb losses over multiple facilities.

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<sup>1</sup> Net of Net Operating Income, Non-operating Revenue and Non-operating Expense

<sup>2</sup> The sum of Total Operating Revenue and Non-Operating Revenues

There are six Universal Health Systems Inc. (UHS) acute care hospitals in Nevada. Five of the hospitals are located in Clark County and one hospital in Washoe County. All but one of the six hospitals reported losses for 2013; this resulted in a combined Net Loss of \$58,955,089 for the six hospitals. The principal business of UHS is to own and operate, through their subsidiaries, acute care hospitals, behavioral health centers, surgical hospitals, ambulatory surgery centers and radiation oncology centers. As of February 27, 2014, UHS owns and/or operates 24 acute care hospitals and 193 behavioral health centers located in 37 states, Washington D.C., Puerto Rico and the US Virgin Islands. UHS manages and/or owns in partnership with physicians, 5 surgical hospitals and surgery and radiation oncology centers located in 4 states. UHS Inc. nationally experienced a 7.0% Net Profit Margin which increased from 2012's 6.4%.<sup>3</sup>

There are three Hospital Corporation of America (HCA) acute care hospitals in Clark County, Nevada. Two out of the three hospitals reported a net loss in 2013; yet this resulted in a Net Profit of \$12,604,299 for the three hospitals. HCA Holdings, Inc. is one of the leading health care services companies in the United States. As of December 31, 2013, HCA operates 165 hospitals, comprised of 159 acute care hospitals, five psychiatric hospitals and one rehabilitation hospital. In addition, HCA operates 115 freestanding surgery centers. These facilities are located in 20 states and England. HCA Holdings, Inc. reported a Net Profit Margin of 4.6% which was a decrease from their Net Profit Margin of 4.9% in 2012.<sup>4</sup>

Dignity Health, formerly Catholic Healthcare West, a non-profit public benefit corporation, exempt from federal and state income taxes, operates three St. Rose hospitals in Clark County. Two of the three facilities had a combined reported loss of \$38,845,421 in 2013; only St. Rose-Siena reported a Net Profit of \$36,532,868. This resulted in a Net Loss of \$2,312,553 for the three hospitals. Dignity Health owns and operates hospitals in California, Arizona and Nevada, and is the sole corporate member of other primarily non-profit corporations in the aforementioned states. These organizations provide a variety of healthcare-related activities, education and other benefits to the communities in which they operate. Dignity Health reported a Net Profit Margin of 7.8% which was an increase from the Net Profit Margin of 1.3% in 2012.<sup>5</sup>

Competition, higher costs, and the current economy are all contributing factors to hospital profitability. Hospitals have high fixed costs for buildings and state-of-the-art equipment. In addition, hospitals are limited in their ability to pass these costs on to consumers.

Labor costs often account for higher operating expenses. The following table shows the Nevada median hourly wages for two specific hospital occupations.

	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>
Registered nurses	\$35.23	\$35.95	\$37.29	\$37.33	\$37.62
Medical and clinical laboratory technologists	\$32.28	\$32.78	\$32.95	\$32.55	\$31.55

<sup>3</sup> UHS' Annual Report 2013 (10-K)

<sup>4</sup> 10-K Report - HCA Holdings, Inc. filed period 12/31/2013

<sup>5</sup> Dignity Health's consolidated financial statements years ended 6/30/13

From 2009 to 2013, the median wage increased 6.78% for Registered Nurses and decreased 2.26% for Medical and Clinical Laboratory Technologists.<sup>6</sup>

Operating Revenue / Deductions (Contractual Allowances and Bad Debts)

The Billed Charges, when compared to the Deductions (contractual allowances and bad debts), provide insight into the market competition among health care providers.

Operating Revenue on a statewide basis (the amount patients or third party payers actually pay) has steadily decreased from 21.75% in 2009 to 18.02% in 2013. This decrease is visible across the State impacting hospitals in Clark County, Washoe County/Carson City and Rural hospitals, as outlined in the table below.

	<b>2009</b>	<b>2013</b>
<b>Clark County</b>	19.38%	15.83%
<b>Washoe County/Carson City</b>	26.95%	23.28%
<b>Rural Hospitals</b>	45.28%	40.20%

In general Rural hospitals are not in competition with other hospitals. As a result, Operating Revenues at Rural hospitals are a larger percentage of their Billed Charges (see Exhibit 6D for details).

Total Deductions on a statewide basis has gradually increased from 78.25% in 2009 to 81.98% in 2013. The Total Deductions as a percent of Billed Charges for Clark County hospitals, Washoe County/Carson City hospitals and Rural hospitals are outlined in the table below.

	<b>2009</b>	<b>2013</b>
<b>Clark County</b>	80.62%	84.17%
<b>Washoe County/Carson City</b>	73.05%	76.72%
<b>Rural Hospitals</b>	54.72%	59.80%

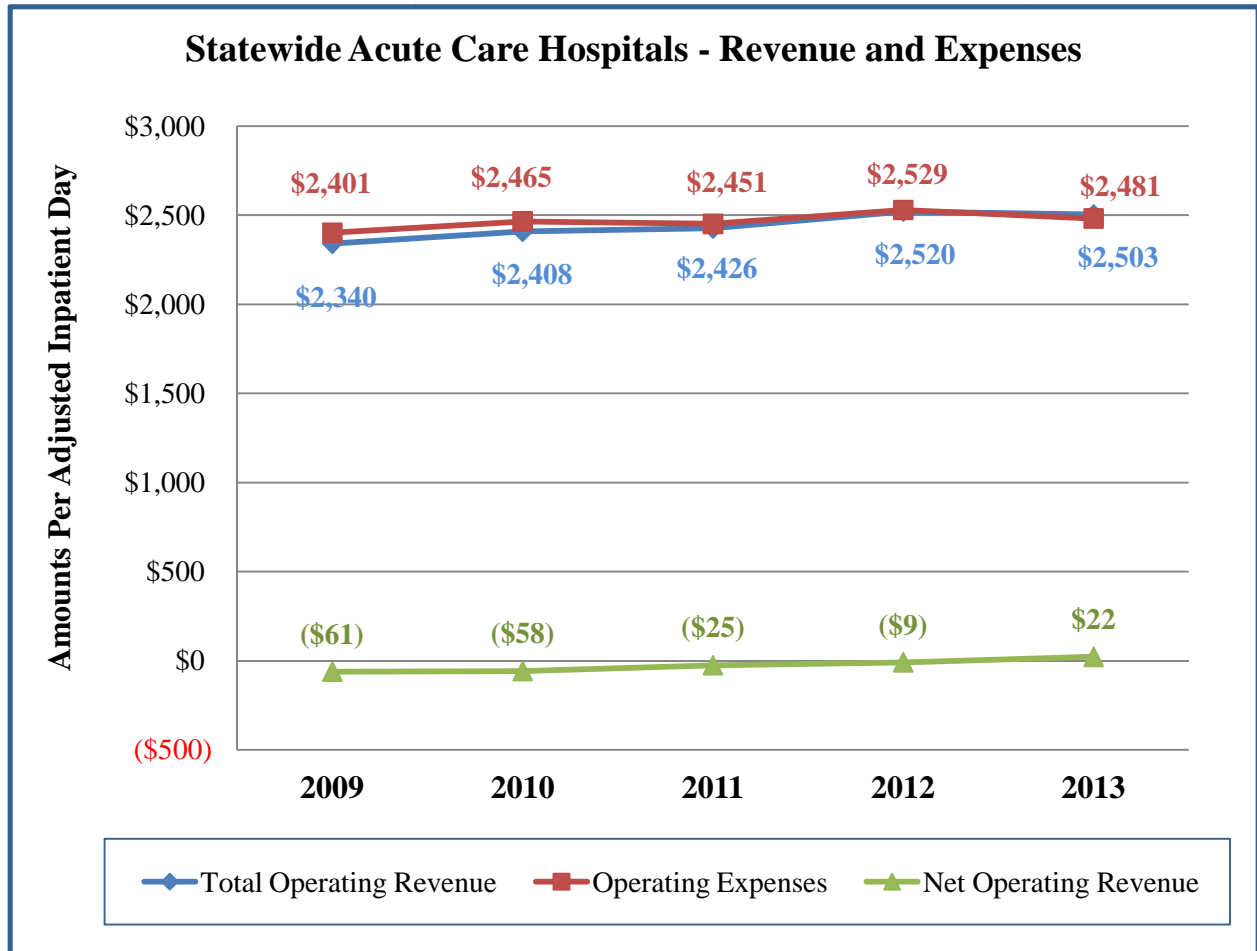
Clark County hospitals are affected the most by preferred provider contractual arrangements with large employee groups. With this, their Total Deductions are the highest when compared to Washoe County/Carson City and the Rural hospitals.

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<sup>6</sup> Bureau of Labor Statistics, Occupational Employment Statistics.

## Revenue and Expenses

Using Per Adjusted Inpatient Day information, the following graph displays the relationship of Total Operating Revenue, Operating Expenses and Net Operating Revenue from hospital operations on a statewide basis over the five year period. The financial indicators listed in Exhibit 6A are the basis for this graph.





Operating Expense and Operating Revenue Compared with the Consumer Price Index and Producer Price Index (CPI & PPI)<sup>7</sup>

The Operating Expenses per adjusted inpatient day has decreased 1.90 % from 2012. The Total Operating Revenue per adjusted inpatient day has decreased 0.67% from 2012. Both CPI-U and PPI has increased from the previous year by 1.48% and 2.20%, respectively.

<b>5 year increase</b>	<b>Base # / Percentage</b>	<b>2009</b>	<b>2010</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>
3.33%	NV Acute Hospitals Operating Expenses per Adj IP Day % increase from prior year	\$2,401 -1.36%	\$2,465 2.67%	\$2,451 -0.57%	\$2,529 3.18%	\$2,481 -1.90%
6.97%	NV Acute Hospitals Total Operating Revenue per Adj IP Day % increase from prior year	\$2,340 -1.10%	\$2,408 2.91%	\$2,426 0.75%	\$2,520 3.87%	\$2,503 -0.67%
8.62%	CPI-U (all) % increase from prior year	214.5 -0.37%	218.1 1.68%	224.9 3.12%	229.6 2.09%	233 1.48%
10.19%	PPI General Medical and Surgical Hospital % increase from prior year	168.8 3.12%	173.7 2.90%	177.4 2.13%	182.0 2.59%	186.0 2.20%

While both the PPI and CPI measure price change over time for a fixed set of goods and services, they differ in two critical areas: (1) the composition of the set of goods and services, and (2) the types of prices collected for the included goods and services.

The target set of goods and services included in the PPI is the entire marketed output of U.S. producers, excluding imports. The target set of items included in the CPI is the set of goods and services purchased for consumption purposes by urban U.S. households. This set includes imports.

The price collected for an item included in the PPI is the revenue received by its producer. Sales and excise taxes are not included in the price because they do not represent revenue to the producer. The price collected for an item included in the CPI is the out-of-pocket expenditure by a consumer for the item. Sales and excise taxes are included in the price because they are necessary expenditures by the consumer for the item.

The differences between the PPI and CPI are consistent with the different uses of the two measures. A primary use of the PPI is to deflate revenue streams in order to measure real growth in output. A primary use of the CPI is to adjust income and expenditure streams for changes in the cost of living.

There are slight differences in the PPI data for 2008 – 2010. The Department of Labor made changes to the industry group. The current industry group is named General Medical and Surgical Hospitals, while the prior industry group was named Hospitals.

<sup>7</sup> The CPI and PPI are published by the Bureau of Labor Statistics, U. S. Department of Labor.

## UTILIZATION REPORTS

Ten year acute care hospital utilization information is summarized in Exhibit 7. The charts include Average Daily Census, Occupancy Percentages, Average Length of Stay, Admissions per 1,000 Population, Inpatient Days per 1,000 Population and Average Licensed Beds per 1,000 Population. The ten year trends are as follows:

<b>Parameter</b>	<b>2004</b>	<b>2013</b>	<b>Change</b>	<b>Percent Change</b>
Estimated Nevada Population	2,410,768	2,790,136	379,368	15.74%
Average Daily Census	3,000.8	3,335.8	335.0	11.16%
Occupancy Percentages	63.94%	57.93%	(6.01%)	(6.01%)
Average Length of Stay	4.8	4.9	0.1	2.08%
Admissions	229,885	249,961	20,076	8.73%
Admissions per 1,000 Population	95.4	89.6	(5.8)	(6.08%)
Inpatient Days	1,097,392	1,217,551	120,159	10.95%
Inpatient Days per 1,000 Population	455.2	436.4	(18.8)	(4.13%)
Average Licensed Beds	4,693	5,758	1,065	22.69%
Licensed Beds per 1,000 Population	1.9	2.1	0.2	10.53%

The estimated Nevada population in 2013 increased 15.74% compared to 10 years ago in 2004. Admissions and Inpatient Days have also increased by 8.73% and 10.95%, respectively. Nevada has effectively increased the Average Licensed Beds to compensate for these increases. Average Licensed Beds increased 22.69% from 2004 to 2013 and Occupancy Percentages decreased 6.01%.

The most recent available national average occupancy per 1,000 Population is 2011 and was 63.22% and Nevada's average occupancy per 1,000 Population for 2013 was 57.93%.<sup>8</sup>

The most recent available national average number of Hospital Beds per 1,000 Population was 2.6 in 2011.<sup>9</sup> In Nevada the 2011 average number was 2.2. Nevada's average decreased to 2.1 in 2012 and remained at 2.1 Hospital Beds per 1,000 Population for 2013.

Rural counties in Nevada have lower Licensed Beds per 1,000 Population. For 2013, rural counties have 1.2 Beds/1,000 Population as compared to the statewide 2.1 Beds/1,000 Population. This however is sufficient for the population in rural counties as demonstrated in their low Occupancy Percentage of 26.94% for 2013. Admissions and Inpatient Days per 1,000 Population are also lower for the rural counties. Admissions for rural counties are at 37.0 per 1,000 Population compared to statewide average of 89.6 per 1,000 Population. Inpatient Days for rural counties are 115.4 per 1,000 Population while statewide average is 436.4 per 1,000 Population.

<sup>8</sup> National average occupancy data from StateHealthFacts.org – Kaiser Family Foundation (source from AHA Annual Survey); Nevada data from Exhibit 7

<sup>9</sup> StateHealthFacts.org – Kaiser Family Foundation (source from AHA Annual Survey)

## Rehabilitation/Specialty Hospitals

The Rehabilitation/Specialty Hospitals reported a Net Income of \$34,132,618 from Total Operating Revenue of \$302,493,995.<sup>10</sup> Nine of the fifteen Rehabilitation/Specialty hospitals reported profits in 2013. The figures (in millions) from the last five years are as follows:

	2009	2010	2011	2012	2013
Total Operating Revenue	263.4	272.9	305.9	317.7	302.5
Net Income	30.4	40.8	57.1	50.2	34.1
<b>Net Margin</b>	<b>11.6%</b>	<b>15.3%</b>	<b>18.7%</b>	<b>15.8%</b>	<b>11.3%</b>

See Exhibit 8D for more details.

## Psychiatric Hospitals

Six of the seven psychiatric hospitals reported profits for 2013.<sup>11</sup> As a group, they reported a Net Income of \$9,240,727 from Total Revenue of \$96,175,407.

Facility	Net Income/Loss	
	2012	2013
Montevista Hospital	\$4,457,734	\$2,621,923
Red Rock Behavioral Health	\$1,600,045	\$940,628
Seven Hills Behavioral Institute	\$1,596,595	\$2,786,167
Spring Mountain Sahara	\$1,501,490	\$907,190
Spring Mountain Treatment Center	\$310,454	\$743,993
West Hills Hospital	(\$745,555)	\$1,495,493
Willow Springs Center	(\$1,109,156)	(\$254,667)
<b>TOTAL</b>	<b>\$7,611,607</b>	<b>\$9,240,727</b>

The comparison of 2012 and 2013 Net Income (loss) for each facility is reported below:

The Total Revenue and Net Income from the last five years are as follows (in millions):

	2009	2010	2011	2012	2013
Total Operating Revenue	59.1	82.1	93.3	95.2	96.2
Net Income	-2.2	7.5	-13.7	-18.2	9.2
<b>Net Margin</b>	<b>-3.7%</b>	<b>9.1%</b>	<b>-14.7%</b>	<b>-19.1%</b>	<b>9.6%</b>

See Exhibit 8E for more details.

<sup>10</sup> Total Revenue equals Total Operating Revenue plus non-operating revenue – See Exhibit 8

<sup>11</sup> The state facilities did not report.

# Exhibits



NEVADA HOSPITALS HOSPITAL INFORMATION	Data as of	Number of Beds	Type of Ownership	Does the Hospital Have or Offer				Is the Hospital a Sole Provider of Any Specific Clinical Services in the Area?
				Community Benefits Coordinator	Charitable Foundation	Conduct Teaching & Research	Trauma Center	
<b><u>CLARK COUNTY HOSPITALS</u></b>								
<b>HCA Holdings Inc. Hospitals</b>								
MountainView Hospital	12/31/13	340	For-Profit	No	No	Yes	No	No
Southern Hills Hospital & Medical Center	12/31/13	134	For-Profit	No	No	Yes	No	No
Sunrise Hospital & Medical Center	12/31/13	690	For-Profit	No	No	Yes	Level II	Yes
<b><u>Universal Health Systems Hospitals (UHS)</u></b>								
Centennial Hills Hospital Medical Center	12/31/13	171	For-Profit	No	No	No	No	No
Desert Springs Hospital Medical Center	12/31/13	276	For-Profit	No	No	No	No	No
Spring Valley Hospital Medical Center	12/31/13	231	For-Profit	No	No	No	No	No
Summerlin Hospital Medical Center	12/31/13	454	For-Profit	No	No	No	No	Yes
Valley Hospital Medical Center	12/31/13	320	For-Profit	No	No	Yes	No	No
<b><u>Dignity Health</u></b>								
Saint Rose Dominican Hospital								
- Rose de Lima Campus	6/30/13	119	Not-for-Profit	Yes	Yes	No	No	No
- San Martin Campus	6/30/13	147	Not-for-Profit	Yes	Yes	No	No	No
- Siena Campus	6/30/13	219	Not-for-Profit	Yes	Yes	Yes	Level III	No
<b><u>IASIS Healthcare</u></b>								
North Vista Hospital	9/30/13	177	For-Profit	Yes	No	No	No	No
<b><u>Clark County Owned Hospital</u></b>								
University Medical Center of Southern Nevada	6/30/13	541	Not-for Profit	No	Yes	Yes	Level 1	Yes
<b><u>WASHOE COUNTY/CARSON CITY HOSPITALS</u></b>								
<b><u>Carson Tahoe Regional Healthcare</u></b>								
Carson Tahoe Regional Medical Center	12/31/13	190	Not-for Profit	No	Yes	No	No	Yes
<b><u>UHS</u></b>								
Northern Nevada Medical Center	12/31/13	108	For-Profit	No	No	No	No	No
<b><u>Prime Healthcare Inc</u></b>								
St. Mary's Regional Medical Center	6/30/13	380	For-Profit	No	No	No	No	No
<b><u>Renown Health</u></b>								
Renown Regional Medical Center	6/30/13	808	Not-for-Profit	There is a committee	Yes	Yes	Level II	Yes

<b>NEVADA HOSPITALS CAPITAL IMPROVEMENTS</b>	<b>Data as of</b>	<b>Major Expansions</b>	<b>Major Equipment</b>	<b>Capital Additions Not Required to be Reported Separately</b>	<b>Total Capital Improvement</b>
<b><u>CLARK COUNTY HOSPITALS</u></b>					
<b>HCA Holdings Inc. Hospitals</b>					
MountainView Hospital	12/31/13	\$27,616,257	\$3,875,520	\$7,073,413	\$38,565,190
Southern Hills Hospital & Medical Center	12/31/13	\$0	\$1,770,121	\$2,568,384	\$4,338,505
Sunrise Hospital & Medical Center	12/31/13	\$0	\$10,519,375	\$3,181,923	\$13,701,298
<b><u>Universal Health Systems Hospitals (UHS)</u></b>					
Centennial Hills Hospital Medical Center	12/31/13	\$0	\$5,631,893	\$564,765	\$6,196,658
Desert Springs Hospital Medical Center	12/31/13	\$0	\$7,647,216	\$8,619,145	\$16,266,361
Spring Valley Hospital Medical Center	12/31/13	\$0	\$5,969,453	\$3,197,012	\$9,166,465
Summerlin Hospital Medical Center	12/31/13	\$6,175,876	\$9,053,556	\$9,390,699	\$24,620,131
Valley Hospital Medical Center	12/31/13	\$0	\$5,826,062	\$1,528,331	\$7,354,393
<b><u>Dignity Health</u></b>					
Saint Rose Dominican Hospital					
- Rose de Lima Campus	6/30/13	\$820,086	\$752,165	\$971,567	\$2,543,818
- San Martin Campus	6/30/13	\$0	\$2,530,420	\$1,133,860	\$3,664,280
- Siena Campus	6/30/13	\$20,044,354	\$3,120,886	\$4,760,482	\$27,925,722
<b><u>IASIS Healthcare</u></b>					
North Vista Hospital	9/30/13	\$0	\$680,076	\$692,883	\$1,372,959
<b><u>Clark County Owned Hospital</u></b>					
University Medical Center of Southern Nevada	6/30/13	\$5,540,864	\$26,636,613	\$2,786,162	\$34,963,639
<b>TOTAL CLARK COUNTY HOSPITALS</b>		<b>\$60,197,437</b>	<b>\$84,013,356</b>	<b>\$46,468,626</b>	<b>\$190,679,419</b>
<b><u>WASHOE COUNTY/CARSON CITY HOSPITALS</u></b>					
<b>Carson Tahoe Regional Healthcare</b>					
Carson Tahoe Regional Medical Center	12/31/13	\$0	\$2,977,699	\$12,925,494	\$15,903,192
<b><u>UHS</u></b>					
Northern Nevada Medical Center	12/31/13	\$0	\$4,398,474	\$1,312,325	\$5,710,799
<b><u>Prime Healthcare Inc</u></b>					
St. Mary's Regional Medical Center	12/31/13	\$0	\$9,061,145	\$6,635,024	\$15,696,169
<b><u>Renown Health</u></b>					
Renown Regional Medical Center	6/30/13	\$6,342,206	\$4,136,148	\$9,699,109	\$20,177,463
<b>TOTAL WASHOE COUNTY / CARSON CITY HOSPITALS</b>		<b>\$6,342,206</b>	<b>\$20,573,466</b>	<b>\$30,571,952</b>	<b>\$57,487,624</b>
<b>GRAND TOTALS</b>		<b>\$66,539,643</b>	<b>\$104,586,821</b>	<b>\$77,040,578</b>	<b>\$248,167,042</b>

<b>NEVADA HOSPITALS COMMUNITY BENEFITS</b>	<b>Data as of</b>	<b>Subsidized Health Services</b>	<b>Health Professions Education</b>	<b>Community Health Improvements Services</b>	<b>Other Categories</b>	<b>Total Community Benefits</b>
<b><u>CLARK COUNTY HOSPITALS</u></b>						
<b>HCA Holdings Inc. Hospitals</b>						
MountainView Hospital	12/31/13	\$62,665,841	\$246,451	\$415,680	\$228,845	\$63,556,817
Southern Hills Hospital & Medical Center	12/31/13	\$29,120,073	\$341,331	\$388,977	\$412,791	\$30,263,172
Sunrise Hospital & Medical Center	12/31/13	\$110,173,470	\$2,416,626	\$1,914,422	\$350,495	\$114,855,013
<b>Universal Health Systems Hospitals (UHS)</b>						
Centennial Hills Hospital Medical Center	12/31/13	\$26,513,347	\$36,540	\$176,897	\$20,515	\$26,747,299
Desert Springs Hospital Medical Center	12/31/13	\$29,556,283	\$78,568	\$331,517	\$49,237	\$30,015,605
Spring Valley Hospital Medical Center	12/31/13	\$37,714,401	\$57,647	\$549,760	\$56,418	\$38,378,226
Summerlin Hospital Medical Center	12/31/13	\$37,677,433	\$91,775	\$576,465	\$26,670	\$38,372,343
Valley Hospital Medical Center	12/31/13	\$45,390,500	\$5,903,861	\$629,809	\$95,397	\$52,019,567
<b>Dignity Health</b>						
Saint Rose Dominican Hospital						
- Rose de Lima Campus	6/30/13	\$36,912,620	\$226,282	\$363,333	\$462,796	\$37,965,031
- San Martin Campus	6/30/13	\$33,308,515	\$322,314	\$417,232	\$658,989	\$34,707,050
- Siena Campus	6/30/13	\$44,342,438	\$2,423,986	\$4,035,096	\$1,518,369	\$52,319,889
<b>IASIS Healthcare</b>						
North Vista Hospital	9/30/13	\$18,739,248	\$0	\$182,336	\$48,186	\$18,969,770
<b>Clark County Owned Hospital</b>						
University Medical Center of Southern Nevada	6/30/13	(1) \$180,524,427	\$18,705,855	\$9,693,138	\$759,930	\$209,683,350
<b>TOTAL CLARK COUNTY HOSPITALS</b>		<b>\$692,638,596</b>	<b>\$30,851,236</b>	<b>\$19,674,662</b>	<b>\$4,688,638</b>	<b>\$747,853,132</b>
<b><u>WASHOE COUNTY/CARSON CITY HOSPITALS</u></b>						
<b>Carson Tahoe Regional Healthcare</b>						
Carson Tahoe Regional Medical Center	12/31/13	\$20,130,039	\$150,575	\$2,697,049	\$8,719,949	\$31,697,612
<b>UHS</b>						
Northern Nevada Medical Center	12/31/13	\$12,271,908	\$34,169	\$107,056	\$50,520	\$12,463,653
<b>Prime Healthcare Inc</b>						
St. Mary's Regional Medical Center	12/31/13	\$48,685,279	\$0	\$248,049	\$456,300	\$49,389,628
<b>Renown Health</b>						
Renown Regional Medical Center	6/30/13	\$85,356,914	\$2,773,400	\$4,902,306	\$1,353,270	\$94,385,890
<b>TOTAL WASHOE COUNTY / CARSON CITY HOSPITALS</b>		<b>\$166,444,140</b>	<b>\$2,958,144</b>	<b>\$7,954,460</b>	<b>\$10,580,039</b>	<b>\$187,936,783</b>
<b>GRAND TOTALS</b>		<b>\$859,082,736</b>	<b>\$33,809,380</b>	<b>\$27,629,122</b>	<b>\$15,268,677</b>	<b>\$935,789,915</b>

(1) UMC's Subsidized Health Services was updated to reflect actual supplemental payments received by the hospital



**NEVADA HOSPITALS  
HOME OFFICE ALLOCATION**

**CLARK COUNTY HOSPITALS**

**HCA Holdings Inc. Hospitals**

MountainView Hospital  
Southern Hills Hospital & Medical Center  
Sunrise Hospital & Medical Center

**Universal Health Systems Hospitals (UHS)**

Centennial Hills Hospital Medical Center  
Desert Springs Hospital Medical Center  
Spring Valley Hospital Medical Center  
Summerlin Hospital Medical Center  
Valley Hospital Medical Center

**Dignity Health**

Saint Rose Dominican Hospital  
- Rose de Lima Campus  
- San Martin Campus  
- Siena Campus

**IASIS Healthcare**

North Vista Hospital

**Clark County Owned Hospital**

University Medical Center of Southern Nevada (1)

**WASHOE COUNTY/CARSON CITY HOSPITALS**

**Carson Tahoe Regional Healthcare**

Carson Tahoe Regional Medical Center

**UHS**

Northern Nevada Medical Center

**Prime Healthcare Inc**

St. Mary's Regional Medical Center

**Renown Health**

Renown Regional Medical Center

**BASIC FORMULA FOR ALLOCATION**

\* The fee charged is 6.5% of net revenues. HCA utilizes a central oversight company, also referred to as a management company. Services provided under this management agreement include: consulting services in areas such as long-range planning, budget control systems, financial reporting systems and practices, contractual agreements, accounts receivable management, government reimbursement, cost report preparation and filing, capital planning, internal audit, managed care contracting, legal services, and human resource services. The corporate office prepares and files federal, state and local tax returns and reports as well as tax audits and appeals management.

\* The corporate overhead expenses are allocated on a monthly basis to the facility based upon their monthly operating costs as a percentage of the total monthly operating costs for the entire corporation.

\* The home office, Dignity Health, makes three types of charges to the hospitals: Corporate Office Assessment, IT Assessment, and a variety of other services that are provided centrally. Corporate Office Assessment covers the cost of the system office which provides a variety of services that are necessary to run the system. It also provides various services that are facility-oriented. The IT Assessment covers the cost of the enterprise data center and the cost of supporting all computer systems applications and help desk. Costs for these two assessments are allocated among DH facilities based on the relative size of their operating expense bases. Various other services that are provided centrally are centralized billing office, management reporting, accounts payable, payroll, reimbursement, decision support, managed care and the CDM. These costs are allocated based upon usage.

\* Corporate office computes management fees at 2.25% of net revenues.

\* The County's Indirect Cost Allocation Plan uses a double-apportionment method to allocate centralized county government service costs to the various county departments.

N/A

\* See UHS section above.

\* Management fee is 6% of Net patient Revenue.

\* Actual home office expenses are allocated to subsidiaries based on the relationship of budgeted subsidiary revenue to the combined budgeted revenue for all subsidiaries.

\* Based on information included in the Nevada Hospital Reporting from NHA.

(1) UMC has an Indirect Cost Allocation Plan but per the NRS was not subject to a Compliance Audit

## **Financial & Utilization Data Available In CHIA**

### ***Acute Hospitals Financial Reports:***

#### **Section A: Revenue And Expenses**

- A01: Revenue And Expenses Totals
- A02: Inpatient Operating Revenue
- A03: Outpatient Operating Revenue
- A04: LTC Operating Revenue
- A05: Clinic Operating Revenue
- A06: Sub-Acute Operating Revenue
- A07: Operating Expenses
- A08: Non-Operating Revenue And Expenses

#### **Section B: Assets And Liabilities**

- B01: Assets And Liabilities Totals
- B02: Current Assets
- B03: Property, Facilities, Equipment Assets
- B04: Intangible And Other Assets
- B05: Liabilities

### ***Acute Hospitals Utilization Reports:***

#### **Section A: Admissions, Days, Beds**

- A01: Admissions By Payer
- A02: Days By Payer
- A03: Admissions By Service
- A04: Inpatient Days By Service
- A05: Licensed Beds By Service

#### **Section B: Surgeries And Procedures**

- B01: Inpatient Surgeries
- B02: Inpatient Procedures
- B03: Inpatient Surgeries And Procedures - Patients And Hours
- B04: Outpatient Surgeries
- B05: Outpatient Procedures
- B06: Outpatient Surgeries And Procedures - Patients And Hours

#### **Section C: Imaging**

- C01: CT Tests And MRI Tests

#### **Section D: Other Services**

- D01: Other Services
  - ER Visits
  - Cardiac Catheterizations
  - Dialysis Patients
  - Dialysis Treatments
  - Lithotripsies

#### **Section E: FTEs**

- E01: FTEs

#### **Section F: Services Inventory**

- F01: Services Inventory
- F02: Other Services Inventory

## Financial & Utilization Data Available In CHIA

### *Non-Acute Hospitals Financial Reports:*

#### **Section A: Revenue And Expenses**

A01: Revenue And Expenses Totals  
 A02: Inpatient Operating Revenue  
 A03: Outpatient Operating Revenue  
 A04: LTC Operating Revenue  
 A05: Clinic Operating Revenue  
 A06: Sub-Acute Operating Revenue  
 A07: Operating Expenses  
 A08: Non-Operating Revenue And Expenses

#### **Section B: Assets And Liabilities**

B01: Assets And Liabilities Totals  
 B02: Current Assets  
 B03: Property, Facilities, Equipment Assets  
 B04: Intangible And Other Assets  
 B05: Liabilities

### *Non-Acute Hospitals Utilization Reports:*

#### **Section A: Admissions, Days, Beds**

A01: Admissions By Payer  
 A02: Days By Payer  
 A03: Admissions By Service  
 A04: Inpatient Days By Service  
 A05: Licensed Beds By Service

#### **Section B: Surgeries And Procedures**

B01: Inpatient Surgeries  
 B02: Inpatient Procedures  
 B03: Inpatient Surgeries And Procedures - Patients And Hours  
 B04: Outpatient Surgeries  
 B05: Outpatient Procedures  
 B06: Outpatient Surgeries And Procedures - Patients And Hours

#### **Section C: Imaging**

C01: CT Tests And MRI Tests

#### **Section D: Other Services**

D01: Other Services  
 -ER Visits  
 -Cardiac Catheterizations  
 -Dialysis Patients  
 -Dialysis Treatments  
 -Lithotripsies

#### **Section E: FTEs**

E01: FTEs

#### **Section F: Services Inventory**

F01: Services Inventory  
 F02: Other Services Inventory

## **Financial & Utilization Data Available In CHIA**

### ***Other Facilities Utilization Reports:***

#### **Ambulatory Surgery Facilities**

##### **Section A: Surgeries And Procedures**

A01: AmbSurg Outpatient Surgeries

A02: AmbSurg Outpatient Procedures

A03: AmbSurg Outpatient Surgeries And Procedures - Patients And Hours

#### **Imaging Facilities**

##### **Section B: CT And MRI**

B01: Imaging CT Scans And MRI Scans

#### **Skilled Nursing Facilities (SNF) / Intermediate Care Facilities (ICF)**

##### **Section C: Days, Discharges, Beds**

C01: SNF Inpatient Days

C02: SNF Discharges

C03: SNF Beds

#### **Hospice Facilities**

##### **Section D: Hospice Overview**

D01: Hospice Overview

##### **Section E: Patient Census**

E01: Patients By Gender And Race

E02: Patients By County

E03: Patients By Referral Source

E04: Patients By Primary Diagnosis

##### **Section F: Days Of Care By Payer**

F01: Total Days Of Care By Payer (Does not include Nursing Home Room and Board Days)

F02: Routine Home Care Days By Payer (Private Residence)

F03: Routine Home Care Days By Payer (Nursing Home)

F04: Acute Inpatient Days By Payer

F05: Inpatient Respite Days By Payer

F06: Continuous Care Days By Payer

F07: Nursing Home Room And Board Days By Payer

##### **Section G: Discharges**

G01: Discharges

## Five Year Comparative Financial Summary

Calendar Year	Statewide Acute Care Hospital Totals									
	2009		2010		2011		2012		2013	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
<b>Billed Charges</b>	<b>\$18,166,227,798</b>	<b>100.00%</b>	<b>\$19,809,322,348</b>	<b>100.00%</b>	<b>\$21,767,431,386</b>	<b>100.00%</b>	<b>\$23,234,498,521</b>	<b>100.00%</b>	<b>\$25,023,868,851</b>	<b>100.00%</b>
Inpatient	\$12,766,039,374		\$13,714,120,941		\$14,700,763,848		\$15,436,432,545		\$16,451,548,265	
Outpatient	\$5,400,188,424		\$6,095,201,407		\$7,066,667,538		\$7,798,065,976		\$8,572,320,586	
<b>Deductions</b>	<b>\$14,215,044,098</b>	<b>78.25%</b>	<b>\$15,765,778,625</b>	<b>79.59%</b>	<b>\$17,567,575,900</b>	<b>80.71%</b>	<b>\$18,823,778,508</b>	<b>81.02%</b>	<b>\$20,514,204,428</b>	<b>81.98%</b>
Inpatient	\$10,431,405,928		\$11,279,662,045		\$12,211,472,251		\$12,689,036,765		\$13,600,413,269	
Outpatient	\$3,783,638,170		\$4,486,116,580		\$5,356,103,649		\$6,134,741,743		\$6,913,791,159	
<b>Operating Revenue</b>	<b>\$3,951,183,700</b>	<b>21.75%</b>	<b>\$4,043,543,723</b>	<b>20.41%</b>	<b>\$4,199,855,486</b>	<b>19.29%</b>	<b>\$4,410,720,013</b>	<b>18.98%</b>	<b>\$4,509,664,423</b>	<b>18.02%</b>
Inpatient	\$2,334,633,446		\$2,434,458,896		\$2,489,291,597		\$2,747,395,780		\$2,851,134,996	
Outpatient	\$1,616,550,254		\$1,609,084,827		\$1,710,563,889		\$1,663,324,233		\$1,658,529,427	
<b>Other Operating Revenue</b>	<b>\$154,576,957</b>	<b>3.76%</b>	<b>\$154,400,526</b>	<b>3.68%</b>	<b>\$161,291,890</b>	<b>3.70%</b>	<b>\$169,532,925</b>	<b>3.70%</b>	<b>\$155,060,778</b>	<b>3.32%</b>
<b>Total Operating Revenue</b>	<b>\$4,105,760,657</b>	<b>100.00%</b>	<b>\$4,197,944,249</b>	<b>100.00%</b>	<b>\$4,361,147,376</b>	<b>100.00%</b>	<b>\$4,580,252,938</b>	<b>100.00%</b>	<b>\$4,664,725,201</b>	<b>100.00%</b>
Operating Expenses	\$4,212,869,373	102.61%	\$4,298,289,263	102.39%	\$4,406,349,275	101.04%	\$4,596,789,924	100.36%	\$4,623,740,690	99.12%
<b>Net Operating Income</b>	<b>(\$107,108,716)</b>	<b>(2.61%)</b>	<b>(\$100,345,014)</b>	<b>(2.39%)</b>	<b>(\$45,201,899)</b>	<b>(1.04%)</b>	<b>(\$16,536,986)</b>	<b>(0.36%)</b>	<b>\$40,984,511</b>	<b>0.88%</b>
Non-Operating Revenue	\$139,408,316	3.40%	\$108,183,249	2.58%	\$122,613,787	2.81%	\$76,481,723	1.67%	\$129,434,822	2.77%
Non-Operating Expenses	\$33,689,761	0.82%	\$56,813,057	1.35%	\$80,708,598	1.85%	\$99,456,447	2.17%	\$61,108,955	1.31%
<b>Net Income / (Loss)</b>	<b>(\$1,390,161)</b>	<b>(0.03%)</b>	<b>(\$48,974,822)</b>	<b>(1.14%)</b>	<b>(\$3,296,710)</b>	<b>(0.07%)</b>	<b>(\$39,511,710)</b>	<b>(0.85%)</b>	<b>\$109,310,378</b>	<b>2.28%</b>
Inpatient Days	1,222,848		1,197,670		1,205,376		1,198,965		1,217,551	
Admissions	261,951		259,302		252,255		247,851		249,961	
Avg Length Of Stay	4.7		4.6		4.8		4.8		4.9	
Avg Daily Census	3,350.3		3,281.3		3,302.4		3,275.9		3,335.8	
Occupancy Percentage	60.32%		57.32%		57.64%		58.00%		57.93%	
Adjusted Inpatient Days	1,754,934		1,743,455		1,798,026		1,817,817		1,863,450	
Adjusted Admissions	375,931		377,467		376,282		375,781		382,563	
<b>Per Adjusted Admission</b>										
Billed Charges + Other Opr Rev	\$48,734		\$52,889		\$58,277		\$62,281		\$65,816	
Operating Revenue	\$10,922		\$11,121		\$11,590		\$12,189		\$12,193	
Operating Expenses	\$11,206		\$11,387		\$11,710		\$12,233		\$12,086	
Net Operating Income	(\$285)		(\$266)		(\$120)		(\$44)		\$107	
<b>Per Adjusted Inpatient Day</b>										
Billed Charges + Other Opr Rev	\$10,440		\$11,451		\$12,196		\$12,875		\$13,512	
Operating Revenue	\$2,340		\$2,408		\$2,426		\$2,520		\$2,503	
Operating Expenses	\$2,401		\$2,465		\$2,451		\$2,529		\$2,481	
Net Operating Income	(\$61)		(\$58)		(\$25)		(\$9)		\$22	
	* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative									

Data From CHIA Nevada Healthcare Quarterly Reports

## Five Year Comparative Financial Summary

Calendar Year	Clark County Acute Care Hospital Totals									
	2009		2010		2011		2012		2013	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
<b>Billed Charges</b>	<b>\$13,913,465,232</b>	<b>100.00%</b>	<b>\$15,236,549,894</b>	<b>100.00%</b>	<b>\$16,769,952,126</b>	<b>100.00%</b>	<b>\$18,033,059,321</b>	<b>100.00%</b>	<b>\$19,486,985,658</b>	<b>100.00%</b>
Inpatient	\$10,383,856,135		\$11,169,595,140		\$12,038,507,080		\$12,678,051,105		\$13,565,617,929	
Outpatient	\$3,529,609,097		\$4,066,954,754		\$4,731,445,046		\$5,355,008,216		\$5,921,367,729	
<b>Deductions</b>	<b>\$11,216,434,755</b>	<b>80.62%</b>	<b>\$12,479,426,270</b>	<b>81.90%</b>	<b>\$13,914,894,840</b>	<b>82.98%</b>	<b>\$14,977,273,410</b>	<b>83.05%</b>	<b>\$16,403,037,190</b>	<b>84.17%</b>
Inpatient	\$8,714,404,660		\$9,400,474,014		\$10,162,263,886		\$10,646,143,152		\$11,522,848,172	
Outpatient	\$2,502,030,095		\$3,078,952,256		\$3,752,630,954		\$4,331,130,258		\$4,880,189,018	
<b>Operating Revenue</b>	<b>\$2,697,030,477</b>	<b>19.38%</b>	<b>\$2,757,123,624</b>	<b>18.10%</b>	<b>\$2,855,057,286</b>	<b>17.02%</b>	<b>\$3,055,785,911</b>	<b>16.95%</b>	<b>\$3,083,948,468</b>	<b>15.83%</b>
Inpatient	\$1,669,451,475		\$1,769,121,126		\$1,876,243,194		\$2,031,907,953		\$2,042,769,757	
Outpatient	\$1,027,579,002		\$988,002,498		\$978,814,092		\$1,023,877,958		\$1,041,178,711	
<b>Other Operating Revenue</b>	<b>\$75,978,504</b>	<b>2.74%</b>	<b>\$78,233,924</b>	<b>2.76%</b>	<b>\$79,476,987</b>	<b>2.71%</b>	<b>\$80,576,818</b>	<b>2.57%</b>	<b>\$81,397,707</b>	<b>2.57%</b>
<b>Total Operating Revenue</b>	<b>\$2,773,008,981</b>	<b>100.00%</b>	<b>\$2,835,357,548</b>	<b>100.00%</b>	<b>\$2,934,534,273</b>	<b>100.00%</b>	<b>\$3,136,362,729</b>	<b>100.00%</b>	<b>\$3,165,346,175</b>	<b>100.00%</b>
Operating Expenses	\$2,870,373,955	103.51%	\$2,932,436,545	103.42%	\$2,999,382,024	102.21%	\$3,120,041,600	99.48%	\$3,241,039,296	102.39%
<b>Net Operating Income</b>	<b>(\$97,364,974)</b>	<b>(3.51%)</b>	<b>(\$97,078,997)</b>	<b>(3.42%)</b>	<b>(\$64,847,751)</b>	<b>(2.21%)</b>	<b>\$16,321,129</b>	<b>0.52%</b>	<b>(\$75,693,121)</b>	<b>(2.39%)</b>
Non-Operating Revenue	\$79,281,419	2.86%	\$54,673,685	1.93%	\$85,704,292	2.92%	\$25,966,512	0.83%	\$73,305,883	2.32%
Non-Operating Expenses	\$23,356,519	0.84%	\$28,178,351	0.99%	\$30,348,890	1.03%	\$46,738,764	1.49%	\$45,074,258	1.42%
<b>Net Income / (Loss)</b>	<b>(\$41,440,074)</b>	<b>(1.45%)</b>	<b>(\$70,583,663)</b>	<b>(2.44%)</b>	<b>(\$9,492,349)</b>	<b>(0.31%)</b>	<b>(\$4,451,123)</b>	<b>(0.14%)</b>	<b>(\$47,461,496)</b>	<b>(1.47%)</b>
Inpatient Days	921,605		890,174		897,719		889,123		919,455	
Admissions	194,414		190,024		183,637		178,252		179,737	
Avg Length Of Stay	4.7		4.7		4.9		5.0		5.1	
Avg Daily Census	2,524.9		2,438.8		2,459.5		2,429.3		2,519.1	
Occupancy Percentage	68.67%		63.38%		64.05%		64.70%		65.28%	
Adjusted Inpatient Days	1,241,614		1,220,530		1,256,472		1,270,325		1,326,312	
Adjusted Admissions	261,920		260,544		257,023		254,676		259,270	
<b>Per Adjusted Admission</b>										
Billed Charges + Other Opr Rev	\$53,411		\$58,780		\$65,556		\$71,124		\$75,475	
Operating Revenue	\$10,587		\$10,882		\$11,417		\$12,315		\$12,209	
Operating Expenses	\$10,959		\$11,255		\$11,670		\$12,251		\$12,501	
Net Operating Income	(\$372)		(\$373)		(\$252)		\$64		(\$292)	
<b>Per Adjusted Inpatient Day</b>										
Billed Charges + Other Opr Rev	\$11,267		\$12,548		\$13,410		\$14,259		\$14,754	
Operating Revenue	\$2,233		\$2,323		\$2,336		\$2,469		\$2,387	
Operating Expenses	\$2,312		\$2,403		\$2,387		\$2,456		\$2,444	
Net Operating Income	(\$78)		(\$80)		(\$52)		\$13		(\$57)	
* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative										

Data From CHIA Nevada Healthcare Quarterly Reports

**Five Year Comparative Financial Summary**

Calendar Year	Washoe County / Carson City Acute Care Hospital Totals									
	2009		2010		2011		2012		2013	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
<b>Billed Charges</b>	<b>\$3,662,680,236</b>	<b>100.00%</b>	<b>\$3,931,689,648</b>	<b>100.00%</b>	<b>\$4,303,703,545</b>	<b>100.00%</b>	<b>\$4,473,640,222</b>	<b>100.00%</b>	<b>\$4,727,620,583</b>	<b>100.00%</b>
Inpatient	\$2,184,457,072		\$2,333,347,639		\$2,441,567,217		\$2,546,923,693		\$2,663,063,904	
Outpatient	\$1,478,223,164		\$1,598,342,009		\$1,862,136,328		\$1,926,716,529		\$2,064,556,679	
<b>Deductions</b>	<b>\$2,675,727,254</b>	<b>73.05%</b>	<b>\$2,935,917,680</b>	<b>74.67%</b>	<b>\$3,255,458,986</b>	<b>75.64%</b>	<b>\$3,430,698,642</b>	<b>76.69%</b>	<b>\$3,627,255,535</b>	<b>76.72%</b>
Inpatient	\$1,611,742,964		\$1,769,141,348		\$1,929,881,600		\$1,929,728,286		\$1,951,889,144	
Outpatient	\$1,063,984,290		\$1,166,776,332		\$1,325,577,386		\$1,500,970,356		\$1,675,366,391	
<b>Operating Revenue</b>	<b>\$986,952,982</b>	<b>26.95%</b>	<b>\$995,771,968</b>	<b>25.33%</b>	<b>\$1,048,244,559</b>	<b>24.36%</b>	<b>\$1,042,941,580</b>	<b>23.31%</b>	<b>\$1,100,365,048</b>	<b>23.28%</b>
Inpatient	\$572,714,108		\$564,206,291		\$511,685,617		\$617,195,407		\$711,174,760	
Outpatient	\$414,238,874		\$431,565,677		\$536,558,942		\$425,746,173		\$389,190,288	
<b>Other Operating Revenue</b>	<b>\$32,759,026</b>	<b>3.21%</b>	<b>\$35,337,268</b>	<b>3.43%</b>	<b>\$39,430,950</b>	<b>3.63%</b>	<b>\$35,474,577</b>	<b>3.29%</b>	<b>\$25,109,167</b>	<b>2.23%</b>
<b>Total Operating Revenue</b>	<b>\$1,019,712,008</b>	<b>100.00%</b>	<b>\$1,031,109,236</b>	<b>100.00%</b>	<b>\$1,087,675,509</b>	<b>100.00%</b>	<b>\$1,078,416,157</b>	<b>100.00%</b>	<b>\$1,125,474,215</b>	<b>100.00%</b>
Operating Expenses	\$1,052,537,157	103.22%	\$1,061,839,300	102.98%	\$1,102,768,024	101.39%	\$1,160,835,680	107.64%	\$1,064,878,432	94.62%
<b>Net Operating Income</b>	<b>(\$32,825,149)</b>	<b>(3.22%)</b>	<b>(\$30,730,064)</b>	<b>(2.98%)</b>	<b>(\$15,092,515)</b>	<b>(1.39%)</b>	<b>(\$82,419,523)</b>	<b>(7.64%)</b>	<b>\$60,595,783</b>	<b>5.38%</b>
Non-Operating Revenue	\$42,107,332	4.13%	\$31,881,021	3.09%	\$9,655,199	0.89%	\$22,925,622	2.13%	\$25,113,557	2.23%
Non-Operating Expenses	\$9,282,740	0.91%	\$28,132,489	2.73%	\$50,018,341	4.60%	\$52,326,001	4.85%	\$15,088,048	1.34%
<b>Net Income / (Loss)</b>	<b>(\$557)</b>	<b>(0.00%)</b>	<b>(\$26,981,532)</b>	<b>(2.54%)</b>	<b>(\$55,455,657)</b>	<b>(5.05%)</b>	<b>(\$111,819,902)</b>	<b>(10.15%)</b>	<b>\$70,621,292</b>	<b>6.14%</b>
Inpatient Days	268,583		272,247		271,659		272,363		266,431	
Admissions	56,458		57,343		57,096		58,833		60,079	
Avg Length Of Stay	4.8		4.7		4.8		4.6		4.4	
Avg Daily Census	735.8		745.9		744.3		744.2		729.9	
Occupancy Percentage	47.44%		48.09%		47.38%		47.37%		46.29%	
Adjusted Inpatient Days	454,361		462,859		483,235		482,196		475,495	
Adjusted Admissions	95,510		97,491		101,564		104,159		107,222	
<b>Per Adjusted Admission</b>										
Billed Charges + Other Opr Rev	\$38,692		\$40,691		\$42,762		\$43,291		\$44,326	
Operating Revenue	\$10,677		\$10,576		\$10,709		\$10,354		\$10,497	
Operating Expenses	\$11,020		\$10,892		\$10,858		\$11,145		\$9,932	
Net Operating Income	(\$344)		(\$315)		(\$149)		(\$791)		\$565	
<b>Per Adjusted Inpatient Day</b>										
Billed Charges + Other Opr Rev	\$8,133		\$8,571		\$8,988		\$9,351		\$9,995	
Operating Revenue	\$2,244		\$2,228		\$2,251		\$2,236		\$2,367	
Operating Expenses	\$2,317		\$2,294		\$2,282		\$2,407		\$2,240	
Net Operating Income	(\$72)		(\$66)		(\$31)		(\$171)		\$127	
* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative										

Data From CHIA Nevada Healthcare Quarterly Reports

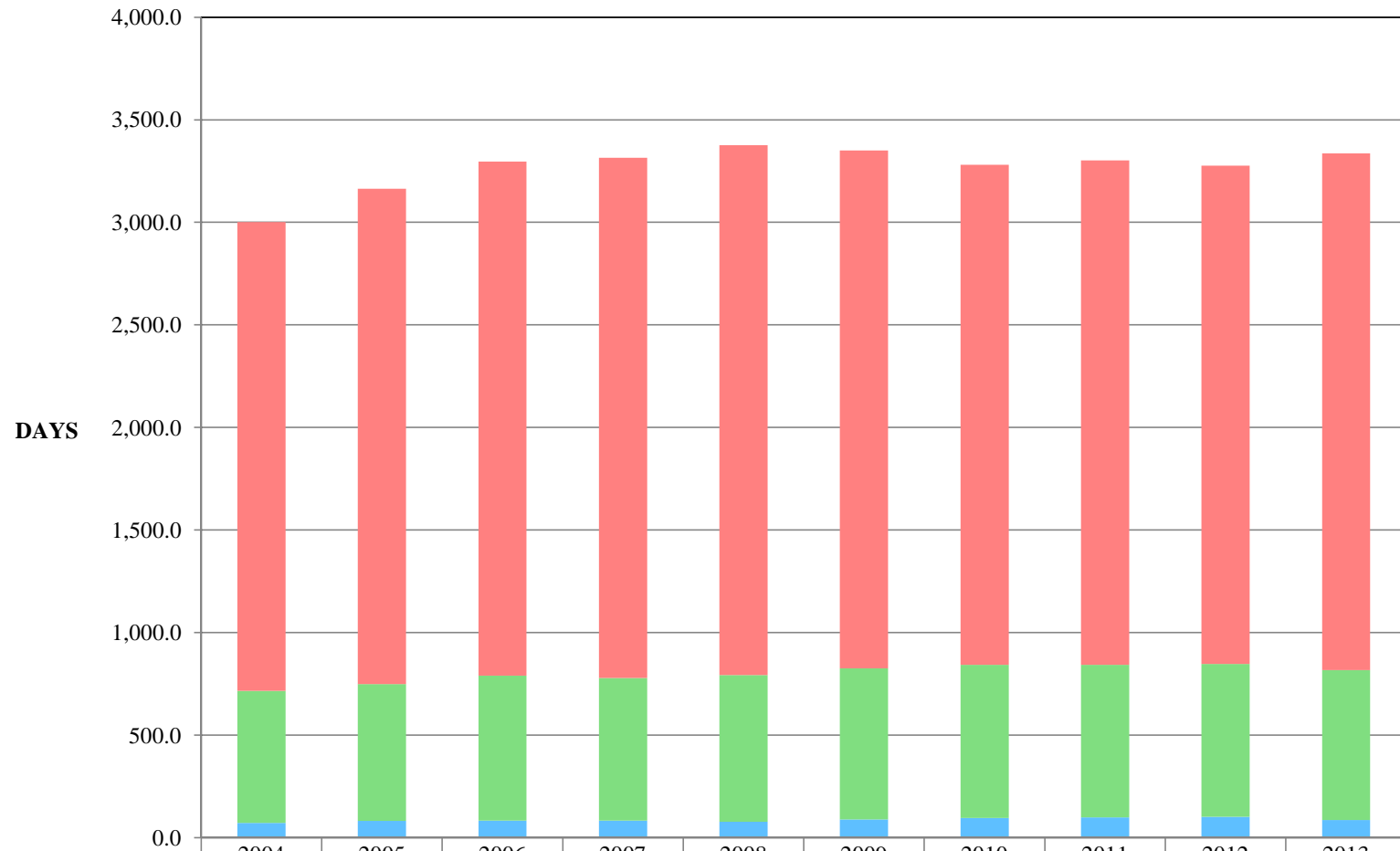
## Five Year Comparative Financial Summary

Calendar Year	Rural Acute Care Hospital Totals									
	2009		2010		2011		2012		2013	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
<b>Billed Charges</b>	<b>\$590,082,330</b>	<b>100.00%</b>	<b>\$641,082,806</b>	<b>100.00%</b>	<b>\$693,775,715</b>	<b>100.00%</b>	<b>\$727,798,978</b>	<b>100.00%</b>	<b>\$809,262,610</b>	<b>100.00%</b>
Inpatient	\$197,726,167		\$211,178,162		\$220,689,551		\$211,457,747		\$222,866,432	
Outpatient	\$392,356,163		\$429,904,644		\$473,086,164		\$516,341,231		\$586,396,178	
<b>Deductions</b>	<b>\$322,882,089</b>	<b>54.72%</b>	<b>\$350,434,675</b>	<b>54.66%</b>	<b>\$397,222,074</b>	<b>57.26%</b>	<b>\$415,806,456</b>	<b>57.13%</b>	<b>\$483,911,703</b>	<b>59.80%</b>
Inpatient	\$105,258,304		\$110,046,683		\$119,326,765		\$113,165,327		\$125,675,953	
Outpatient	\$217,623,785		\$240,387,992		\$277,895,309		\$302,641,129		\$358,235,750	
<b>Operating Revenue</b>	<b>\$267,200,241</b>	<b>45.28%</b>	<b>\$290,648,131</b>	<b>45.34%</b>	<b>\$296,553,641</b>	<b>42.74%</b>	<b>\$311,992,522</b>	<b>42.87%</b>	<b>\$325,350,907</b>	<b>40.20%</b>
Inpatient	\$92,467,863		\$101,131,479		\$101,362,786		\$98,292,420		\$97,190,479	
Outpatient	\$174,732,378		\$189,516,652		\$195,190,855		\$213,700,102		\$228,160,428	
<b>Other Operating Revenue</b>	<b>\$45,839,427</b>	<b>14.64%</b>	<b>\$40,829,334</b>	<b>12.32%</b>	<b>\$42,383,953</b>	<b>12.50%</b>	<b>\$53,481,530</b>	<b>14.63%</b>	<b>\$48,553,904</b>	<b>12.99%</b>
<b>Total Operating Revenue</b>	<b>\$313,039,668</b>	<b>100.00%</b>	<b>\$331,477,465</b>	<b>100.00%</b>	<b>\$338,937,594</b>	<b>100.00%</b>	<b>\$365,474,052</b>	<b>100.00%</b>	<b>\$373,904,811</b>	<b>100.00%</b>
Operating Expenses	\$289,958,261	92.63%	\$304,013,418	91.71%	\$304,199,227	89.75%	\$315,912,644	86.44%	\$317,822,962	85.00%
<b>Net Operating Income</b>	<b>\$23,081,407</b>	<b>7.37%</b>	<b>\$27,464,047</b>	<b>8.29%</b>	<b>\$34,738,367</b>	<b>10.25%</b>	<b>\$49,561,408</b>	<b>13.56%</b>	<b>\$56,081,849</b>	<b>15.00%</b>
Non-Operating Revenue	\$18,019,565	5.76%	\$21,628,543	6.52%	\$27,254,296	8.04%	\$27,589,589	7.55%	\$31,015,382	8.29%
Non-Operating Expenses	\$1,050,502	0.34%	\$502,217	0.15%	\$341,367	0.10%	\$391,682	0.11%	\$946,649	0.25%
<b>Net Income / (Loss)</b>	<b>\$40,050,470</b>	<b>12.10%</b>	<b>\$48,590,373</b>	<b>13.76%</b>	<b>\$61,651,296</b>	<b>16.84%</b>	<b>\$76,759,315</b>	<b>19.53%</b>	<b>\$86,150,582</b>	<b>21.28%</b>
Inpatient Days	32,660		35,249		35,998		37,479		31,665	
Admissions	11,079		11,935		11,522		10,766		10,145	
Avg Length Of Stay	2.9		3.0		3.1		3.5		3.1	
Avg Daily Census	89.5		96.6		98.6		102.4		86.8	
Occupancy Percentage	27.45%		29.62%		31.01%		31.80%		26.94%	
Adjusted Inpatient Days	105,040		113,822		120,079		138,475		121,879	
Adjusted Admissions	35,632		38,539		38,434		39,778		39,048	
<b>Per Adjusted Admission</b>										
Billed Charges + Other Opr Rev	\$17,847		\$17,694		\$19,154		\$19,641		\$21,968	
Operating Revenue	\$8,785		\$8,601		\$8,819		\$9,188		\$9,575	
Operating Expenses	\$8,138		\$7,888		\$7,915		\$7,942		\$8,139	
Net Operating Income	\$648		\$713		\$904		\$1,246		\$1,436	
<b>Per Adjusted Inpatient Day</b>										
Billed Charges + Other Opr Rev	\$6,054		\$5,991		\$6,131		\$5,642		\$7,038	
Operating Revenue	\$2,980		\$2,912		\$2,823		\$2,639		\$3,068	
Operating Expenses	\$2,760		\$2,671		\$2,533		\$2,281		\$2,608	
Net Operating Income	\$220		\$241		\$289		\$358		\$460	
* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative										

Data From CHIA Nevada Healthcare Quarterly Reports



## Nevada Acute Care Hospitals Average Daily Census



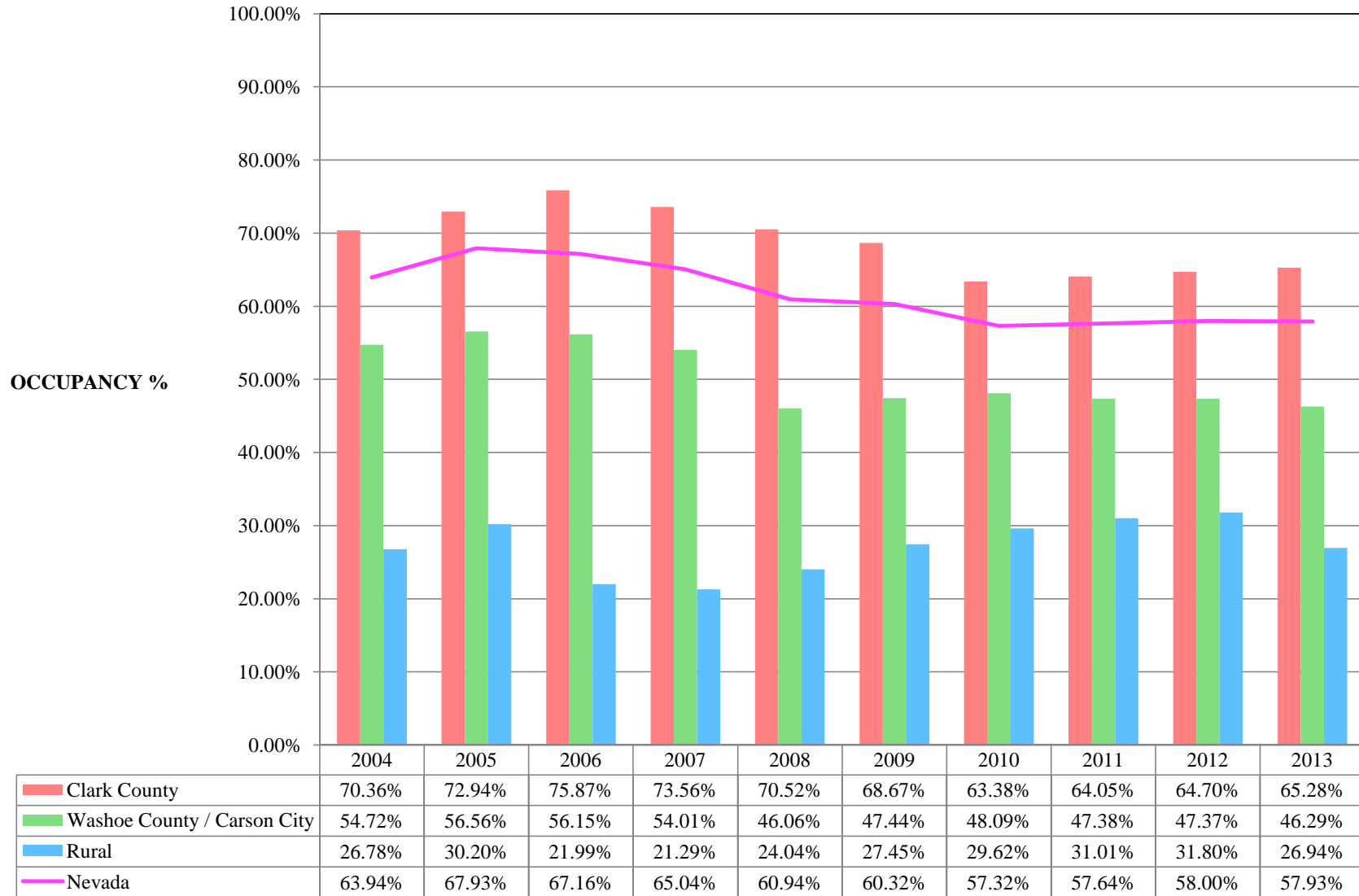
Clark County	2,285.0	2,415.0	2,506.0	2,535.7	2,584.0	2,525.0	2,438.8	2,459.5	2,429.3	2,519.1
Washoe County / Carson City	643.7	667.7	707.8	695.7	714.3	735.8	745.9	744.3	744.2	729.9
Rural	72.1	81.6	83.0	83.7	78.4	89.5	96.6	98.6	102.4	86.8
Nevada	3,000.8	3,164.3	3,296.4	3,315.0	3,376.7	3,350.3	3,281.3	3,302.4	3,275.9	3,335.8

## Nevada Acute Care Hospitals - Average Daily Census

Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Nevada</b>	<b>3,000.8</b>	<b>3,164.3</b>	<b>3,296.4</b>	<b>3,315.0</b>	<b>3,376.7</b>	<b>3,350.3</b>	<b>3,281.3</b>	<b>3,302.4</b>	<b>3,275.9</b>	<b>3,335.8</b>
<b>Clark County</b>	<b>2,285.0</b>	<b>2,415.0</b>	<b>2,506.0</b>	<b>2,535.7</b>	<b>2,584.0</b>	<b>2,525.0</b>	<b>2,438.8</b>	<b>2,459.5</b>	<b>2,429.3</b>	<b>2,519.1</b>
Centennial Hills Hospital Medical Center					65.4	91.8	97.7	97.0	87.4	93.8
Desert Springs Hospital Medical Center	166.1	175.9	182.2	186.0	181.8	170.0	141.6	130.7	153.9	185.7
MountainView Hospital	188.4	196.2	203.6	181.5	186.8	191.7	193.5	198.9	217.9	245.6
North Vista Hospital	102.2	108.2	117.0	129.2	121.7	114.8	103.9	122.1	125.4	128.0
Southern Hills Hospital and Medical Center	47.1	68.6	70.3	69.5	69.5	76.7	64.2	68.1	81.8	80.9
Spring Valley Hospital Medical Center	80.4	104.1	134.7	152.8	165.0	169.5	169.3	171.3	168.5	175.0
St. Rose Dominican - Rose de Lima Campus	96.2	97.9	97.7	97.3	101.8	94.4	89.3	90.8	88.4	84.9
St. Rose Dominican - San Martin Campus			4.1	56.2	89.4	94.2	93.1	94.9	92.8	81.9
St. Rose Dominican - Siena Campus	180.6	188.3	190.4	190.7	197.0	195.1	199.4	198.3	184.7	186.0
Summerlin Hospital Medical Center	183.0	231.3	249.1	259.5	247.2	245.7	251.0	263.6	236.4	241.4
Sunrise Hospital and Medical Center	509.5	521.7	530.5	484.3	467.3	444.8	423.4	431.5	417.6	436.0
University Medical Center of Southern Nevada	451.7	469.1	459.3	451.7	419.3	383.8	372.3	369.8	358.0	366.8
Valley Hospital Medical Center	279.8	253.8	267.1	277.0	271.9	252.6	240.3	222.3	216.4	213.3
<b>Washoe County / Carson City</b>	<b>643.7</b>	<b>667.7</b>	<b>707.8</b>	<b>695.7</b>	<b>714.3</b>	<b>735.8</b>	<b>745.9</b>	<b>744.3</b>	<b>744.2</b>	<b>729.9</b>
Carson Tahoe Regional Medical Center	78.2	88.0	113.4	105.4	106.5	110.6	117.3	123.2	118.7	123.8
Northern Nevada Medical Center	47.4	41.7	45.3	51.1	46.1	46.4	52.6	51.9	50.4	50.5
Renown Regional Medical Center	336.5	352.6	349.4	345.3	374.6	387.0	388.6	396.4	398.1	377.6
Renown South Meadows Medical Center	8.8	18.4	28.9	32.2	34.7	27.6	27.7	24.4	26.3	24.2
Saint Mary's Regional Medical Center	172.8	167.0	165.1	156.2	146.0	158.2	153.5	142.6	145.2	148.6
Sierra Surgery Hospital			5.5	5.3	6.4	6.0	6.1	5.8	5.4	5.2
<b>Rural</b>	<b>72.1</b>	<b>81.6</b>	<b>83.0</b>	<b>83.7</b>	<b>78.4</b>	<b>89.5</b>	<b>96.6</b>	<b>98.6</b>	<b>102.4</b>	<b>86.8</b>
Banner Churchill Community Hospital	16.6	18.0	15.9	17.6	17.7	19.0	18.3	19.1	20.2	16.6
Battle Mountain General Hospital	0.4	0.5	0.4	0.5	0.8	0.3	0.3	0.3	0.4	0.2
Boulder City Hospital	9.6	9.8	9.7	9.1	8.0	4.7	5.1	5.1	13.5	6.5
Carson Valley Medical Center	3.5	6.3	7.1	7.3	7.9	7.7	7.7	7.5	6.4	7.1
Desert View Regional Medical Center					8.6	13.0	15.6	14.3	13.1	10.8
Grover C Dils Medical Center	1.2	1.1	1.4	1.3	1.1	1.1	1.3	1.2	1.6	1.7
Humboldt General Hospital	4.0	5.7	4.0	6.8	6.9	6.0	5.7	8.9	6.9	6.3
Incline Village Community Hospital	0.2	0.3	0.2	0.2	0.2	0.1	0.0	0.1	0.0	0.0
Mesa View Regional Hospital	4.8	6.2	6.7	6.0	7.8	9.1	9.6	8.2	6.5	5.1
Mount Grant General Hospital	2.9	2.9	2.6	2.8	3.9	4.6	5.6	5.9	5.0	5.0
Northeastern Nevada Regional Hospital	18.0	19.6	21.9	18.5	4.7	13.0	17.4	18.3	19.7	22.0
Nye Regional Medical Center	2.2	1.9	1.6	1.2	0.2	1.0	1.2	1.3	1.6	0.4
Pershing General Hospital	1.1	1.3	2.7	3.4	3.1	2.0	1.2	0.9	0.6	1.0
South Lyon Medical Center	2.8	3.0	2.9	2.0	1.9	1.8	1.9	1.3	1.5	1.2
William Bee Ririe Hospital	4.7	5.0	5.9	7.0	5.4	5.8	5.8	6.1	5.2	2.8

Data From CHIA Nevada Healthcare Quarterly Reports

## Nevada Acute Care Hospitals Occupancy Percentage



## Nevada Acute Care Hospitals - Occupancy Percentage

Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Nevada</b>	<b>63.94%</b>	<b>67.93%</b>	<b>67.16%</b>	<b>65.04%</b>	<b>60.94%</b>	<b>60.32%</b>	<b>57.32%</b>	<b>57.64%</b>	<b>58.00%</b>	<b>57.93%</b>
<b>Clark County</b>	<b>70.36%</b>	<b>72.94%</b>	<b>75.87%</b>	<b>73.56%</b>	<b>70.52%</b>	<b>68.67%</b>	<b>63.38%</b>	<b>64.05%</b>	<b>64.70%</b>	<b>65.28%</b>
Centennial Hills Hospital Medical Center					38.25%	53.67%	57.11%	56.75%	51.13%	52.97%
Desert Springs Hospital Medical Center	52.60%	61.50%	63.71%	65.03%	63.55%	59.44%	49.51%	44.60%	52.53%	63.38%
MountainView Hospital	94.69%	86.75%	86.63%	77.23%	79.50%	81.56%	82.34%	84.65%	86.12%	72.22%
North Vista Hospital	51.62%	54.65%	62.15%	69.84%	65.77%	64.51%	59.36%	68.98%	70.87%	72.33%
Southern Hills Hospital and Medical Center	36.27%	49.36%	50.55%	50.02%	50.00%	55.15%	46.17%	49.02%	61.04%	60.34%
Spring Valley Hospital Medical Center	46.07%	59.15%	64.15%	72.74%	78.55%	73.36%	73.30%	74.17%	71.10%	73.82%
St. Rose Dominican - Rose de Lima Campus	69.69%	70.92%	70.77%	68.77%	70.20%	65.10%	61.57%	70.42%	74.32%	71.36%
St. Rose Dominican - San Martin Campus			24.70%	41.11%	60.84%	64.10%	63.30%	64.58%	63.12%	55.70%
St. Rose Dominican - Siena Campus	84.41%	87.97%	88.95%	89.10%	89.98%	89.11%	91.07%	90.57%	84.33%	80.86%
Summerlin Hospital Medical Center	80.32%	84.41%	117.65%	111.21%	87.96%	87.42%	55.16%	58.05%	52.07%	53.17%
Sunrise Hospital and Medical Center	72.68%	74.41%	75.89%	69.09%	66.66%	63.55%	60.48%	61.64%	60.53%	63.18%
University Medical Center of Southern Nevada	83.12%	85.10%	82.91%	81.54%	77.50%	70.93%	68.82%	68.36%	66.18%	67.80%
Valley Hospital Medical Center	68.91%	62.36%	66.11%	68.57%	67.29%	62.52%	59.47%	55.03%	67.61%	66.64%
<b>Washoe County / Carson City</b>	<b>54.72%</b>	<b>56.56%</b>	<b>56.15%</b>	<b>54.01%</b>	<b>46.06%</b>	<b>47.44%</b>	<b>48.09%</b>	<b>47.38%</b>	<b>47.37%</b>	<b>46.29%</b>
Carson Tahoe Regional Medical Center	59.70%	67.16%	65.93%	61.30%	61.94%	64.30%	68.22%	66.97%	64.52%	65.15%
Northern Nevada Medical Center	47.36%	41.73%	45.30%	51.08%	46.07%	46.43%	52.64%	48.05%	46.64%	46.76%
Renown Regional Medical Center	63.60%	66.10%	65.12%	64.17%	46.36%	47.90%	48.10%	49.05%	49.27%	46.73%
Renown South Meadows Medical Center	24.32%	51.10%	54.57%	42.42%	45.67%	36.31%	36.43%	32.05%	34.58%	31.85%
Saint Mary's Regional Medical Center	45.46%	43.95%	43.45%	43.24%	38.42%	41.64%	40.40%	37.53%	38.21%	39.11%
Sierra Surgery Hospital			36.33%	35.38%	42.97%	39.96%	40.66%	38.85%	36.30%	34.90%
<b>Rural</b>	<b>26.78%</b>	<b>30.20%</b>	<b>21.99%</b>	<b>21.29%</b>	<b>24.04%</b>	<b>27.45%</b>	<b>29.62%</b>	<b>31.01%</b>	<b>31.80%</b>	<b>26.94%</b>
Banner Churchill Community Hospital	41.40%	44.92%	24.02%	43.99%	44.31%	47.38%	45.69%	47.76%	50.54%	41.53%
Battle Mountain General Hospital	6.20%	6.10%	1.95%	1.96%	11.28%	4.50%	4.11%	4.19%	5.19%	2.97%
Boulder City Hospital	48.07%	49.18%	48.62%	45.40%	40.11%	23.64%	25.66%	25.74%	56.20%	27.10%
Carson Valley Medical Center	23.50%	41.66%	94.13%	31.83%	34.55%	33.69%	33.31%	32.73%	27.79%	30.73%
Desert View Regional Medical Center					35.99%	54.25%	64.89%	57.25%	52.54%	43.11%
Grover C Dils Medical Center	29.30%	28.15%	8.98%	6.70%	27.32%	28.56%	32.81%	30.82%	40.85%	42.88%
Humboldt General Hospital	18.26%	26.06%	24.03%	30.71%	31.41%	27.45%	26.11%	40.61%	31.53%	28.56%
Incline Village Community Hospital	5.94%	6.64%	5.89%	4.40%	4.10%	1.51%	0.34%	1.64%	1.02%	0.48%
Mesa View Regional Hospital	19.30%	24.80%	26.82%	23.99%	31.36%	36.55%	38.30%	32.98%	26.20%	20.59%
Mount Grant General Hospital	26.30%	26.30%	23.94%	25.35%	35.82%	41.54%	50.64%	53.30%	45.60%	45.60%
Northeastern Nevada Regional Hospital	24.04%	26.11%	27.64%	24.66%	6.24%	17.40%	23.16%	24.37%	26.33%	29.27%
Nye Regional Medical Center	21.83%	19.15%	14.29%	11.81%	2.35%	9.95%	12.38%	13.48%	15.79%	4.30%
Pershing General Hospital	15.61%	18.36%	12.44%	33.52%	13.93%	9.24%	5.35%	7.12%	4.64%	7.76%
South Lyon Medical Center	20.02%	21.21%	8.87%	3.09%	13.66%	13.19%	13.44%	9.06%	10.77%	8.88%
William Bee Ririe Hospital	31.09%	33.10%	23.68%	28.07%	21.61%	23.40%	23.02%	24.32%	20.77%	11.06%

Data From CHIA Nevada Healthcare Quarterly Reports

## Nevada Acute Care Hospitals Average Length Of Stay



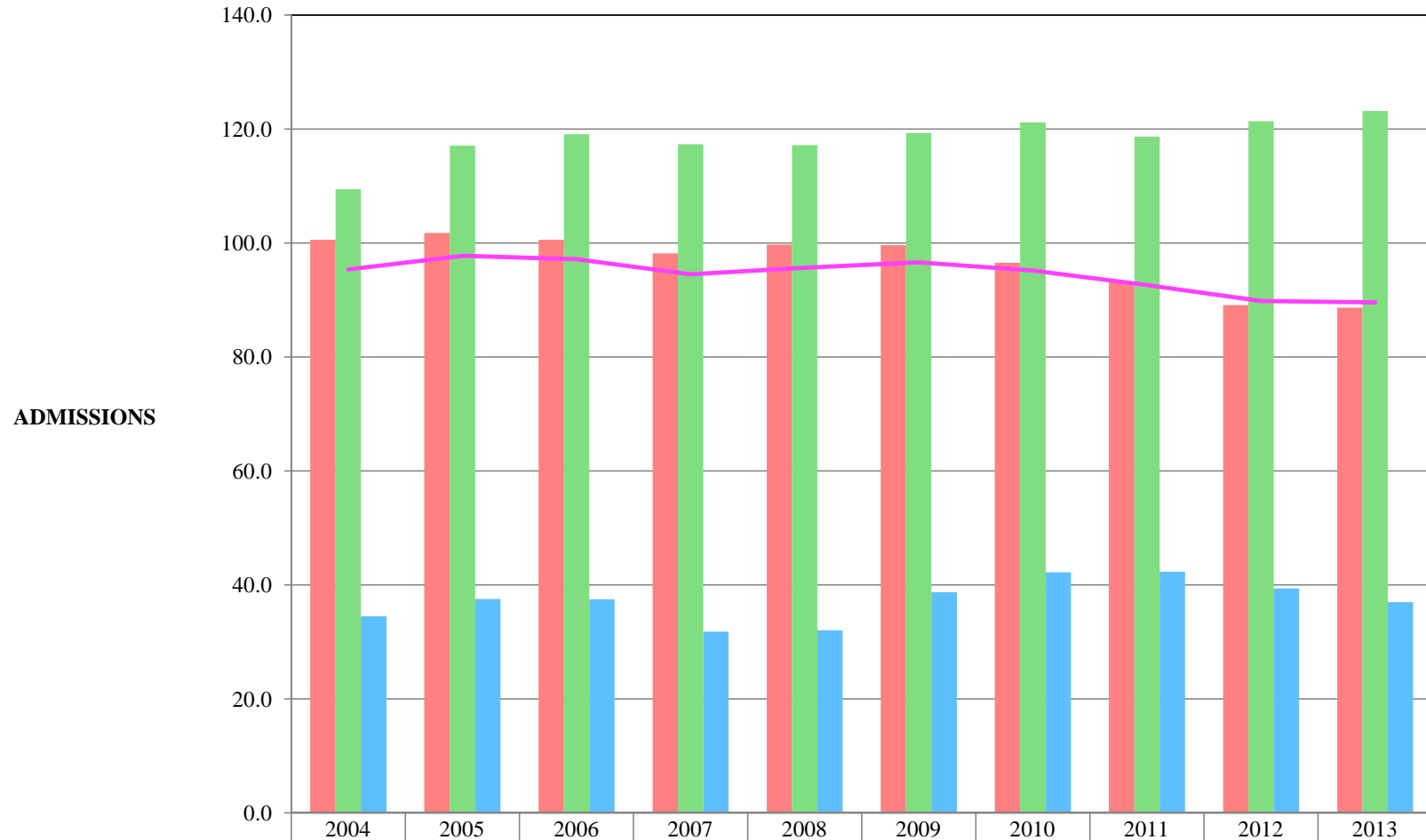
Clark County	4.8	4.8	4.9	4.8	4.8	4.7	4.7	4.9	5.0	5.1
Washoe County / Carson City	4.8	4.6	4.6	4.5	4.6	4.8	4.7	4.8	4.6	4.4
Rural	3.0	3.0	2.5	3.0	3.1	2.9	3.0	3.1	3.5	3.1
Nevada	4.8	4.3	4.7	4.7	4.7	4.7	4.6	4.8	4.8	4.9

## Nevada Acute Care Hospitals - Average Length Of Stay

Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Nevada</b>	<b>4.8</b>	<b>4.3</b>	<b>4.7</b>	<b>4.7</b>	<b>4.7</b>	<b>4.7</b>	<b>4.6</b>	<b>4.8</b>	<b>4.8</b>	<b>4.9</b>
<b>Clark County</b>	<b>4.8</b>	<b>4.8</b>	<b>4.9</b>	<b>4.8</b>	<b>4.8</b>	<b>4.7</b>	<b>4.7</b>	<b>4.9</b>	<b>5.0</b>	<b>5.1</b>
Centennial Hills Hospital Medical Center					3.7	3.7	3.8	3.9	3.7	3.4
Desert Springs Hospital Medical Center	4.7	4.9	5.0	5.2	5.2	5.0	4.8	4.9	5.5	6.1
MountainView Hospital	4.3	4.3	4.2	4.3	4.5	4.6	4.4	4.5	4.7	5.2
North Vista Hospital	4.9	5.2	5.0	5.6	5.4	5.6	6.9	8.2	8.6	8.0
Southern Hills Hospital and Medical Center	4.8	4.6	4.4	4.4	4.1	4.3	4.0	3.9	4.2	4.2
Spring Valley Hospital Medical Center	4.0	3.7	4.2	4.4	4.3	4.1	4.2	4.4	4.5	4.5
St. Rose Dominican - Rose de Lima Campus	4.5	4.3	4.3	4.0	4.3	4.1	4.3	4.9	5.1	5.1
St. Rose Dominican - San Martin Campus			3.5	3.6	4.1	4.1	3.9	4.0	4.3	4.3
St. Rose Dominican - Siena Campus	4.1	4.1	4.0	3.9	4.2	4.1	4.0	4.2	4.1	4.2
Summerlin Hospital Medical Center	4.5	4.8	4.8	4.7	4.6	4.7	4.6	4.9	5.0	4.9
Sunrise Hospital and Medical Center	5.2	5.2	5.5	5.6	5.5	5.5	5.5	5.5	5.3	5.7
University Medical Center of Southern Nevada	5.5	5.5	5.6	5.4	5.5	5.3	5.3	5.4	5.3	5.5
Valley Hospital Medical Center	5.0	4.8	4.9	4.8	4.9	4.7	4.6	5.0	5.3	5.3
<b>Washoe County / Carson City</b>	<b>4.8</b>	<b>4.6</b>	<b>4.6</b>	<b>4.5</b>	<b>4.6</b>	<b>4.8</b>	<b>4.7</b>	<b>4.8</b>	<b>4.6</b>	<b>4.4</b>
Carson Tahoe Regional Medical Center	3.4	3.4	4.0	3.8	4.0	4.0	4.3	4.4	4.3	4.4
Northern Nevada Medical Center	5.6	5.1	5.1	4.8	4.6	5.0	4.6	4.7	4.9	5.1
Renown Regional Medical Center	5.0	4.9	5.0	5.0	5.2	5.3	5.3	5.3	5.2	5.1
Renown South Meadows Medical Center	3.9	3.9	4.2	4.0	3.9	3.3	3.2	3.2	3.2	3.0
Saint Mary's Regional Medical Center	5.3	4.6	4.2	4.4	4.2	4.6	4.6	4.4	4.1	3.6
Sierra Surgery Hospital			2.3	2.5	2.6	2.6	2.8	2.8	2.7	2.5
<b>Rural</b>	<b>3.0</b>	<b>3.0</b>	<b>2.5</b>	<b>3.0</b>	<b>3.1</b>	<b>2.9</b>	<b>3.0</b>	<b>3.1</b>	<b>3.5</b>	<b>3.1</b>
Banner Churchill Community Hospital	3.2	3.2	1.7	2.8	3.1	3.3	3.0	3.3	3.3	3.3
Battle Mountain General Hospital	3.1	2.7	2.7	2.5	4.0	2.3	3.4	3.3	2.5	2.4
Boulder City Hospital	3.7	3.7	3.8	3.9	3.7	3.5	5.1	4.3	12.4	6.2
Carson Valley Medical Center	2.4	3.0	3.6	3.8	3.7	3.6	3.3	3.4	3.2	3.2
Desert View Regional Medical Center					2.5	2.6	2.7	3.0	3.7	2.8
Grover C Dils Medical Center	2.8	2.8	3.2	3.4	3.1	3.3	3.9	3.8	3.4	4.3
Humboldt General Hospital	3.1	2.8	2.5	2.9	3.3	2.8	2.8	3.0	2.7	2.6
Incline Village Community Hospital	2.4	2.6	2.5	2.8	3.2	1.7	1.0	2.7	1.7	1.2
Mesa View Regional Hospital	2.5	2.4	2.4	2.7	2.7	2.5	2.7	2.7	2.7	2.6
Mount Grant General Hospital	3.2	3.1	3.6	3.7	4.0	3.4	3.4	4.0	3.9	4.0
Northeastern Nevada Regional Hospital	2.9	3.0	3.1	2.9	3.0	2.7	2.7	2.7	2.9	2.9
Nye Regional Medical Center	1.8	2.0	2.2	2.0	2.0	2.7	2.0	2.2	3.8	2.2
Pershing General Hospital	3.0	3.0	3.8	4.0	5.3	4.4	4.9	3.8	4.2	5.8
South Lyon Medical Center	2.8	2.7	2.7	2.8	2.8	3.0	3.0	3.0	3.6	3.6
William Bee Ririe Hospital	2.7	2.7	2.8	3.0	2.3	2.8	3.1	3.5	2.9	2.5

Data From CHIA Nevada Healthcare Quarterly Reports

## Nevada Acute Care Hospitals Admissions Per 1,000 Population



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Clark County	100.6	101.7	100.5	98.2	99.7	99.6	96.5	93.2	89.1	88.6
Washoe County / Carson City	109.4	117.1	119.1	117.3	117.2	119.3	121.2	118.7	121.4	123.2
Rural Counties	34.5	37.5	37.5	31.8	32.1	38.7	42.2	42.3	39.4	37.0
Nevada	95.4	97.7	97.1	94.5	95.6	96.6	95.2	92.6	89.8	89.6

## Nevada Acute Care Hospitals - Admissions Per 1,000 Population

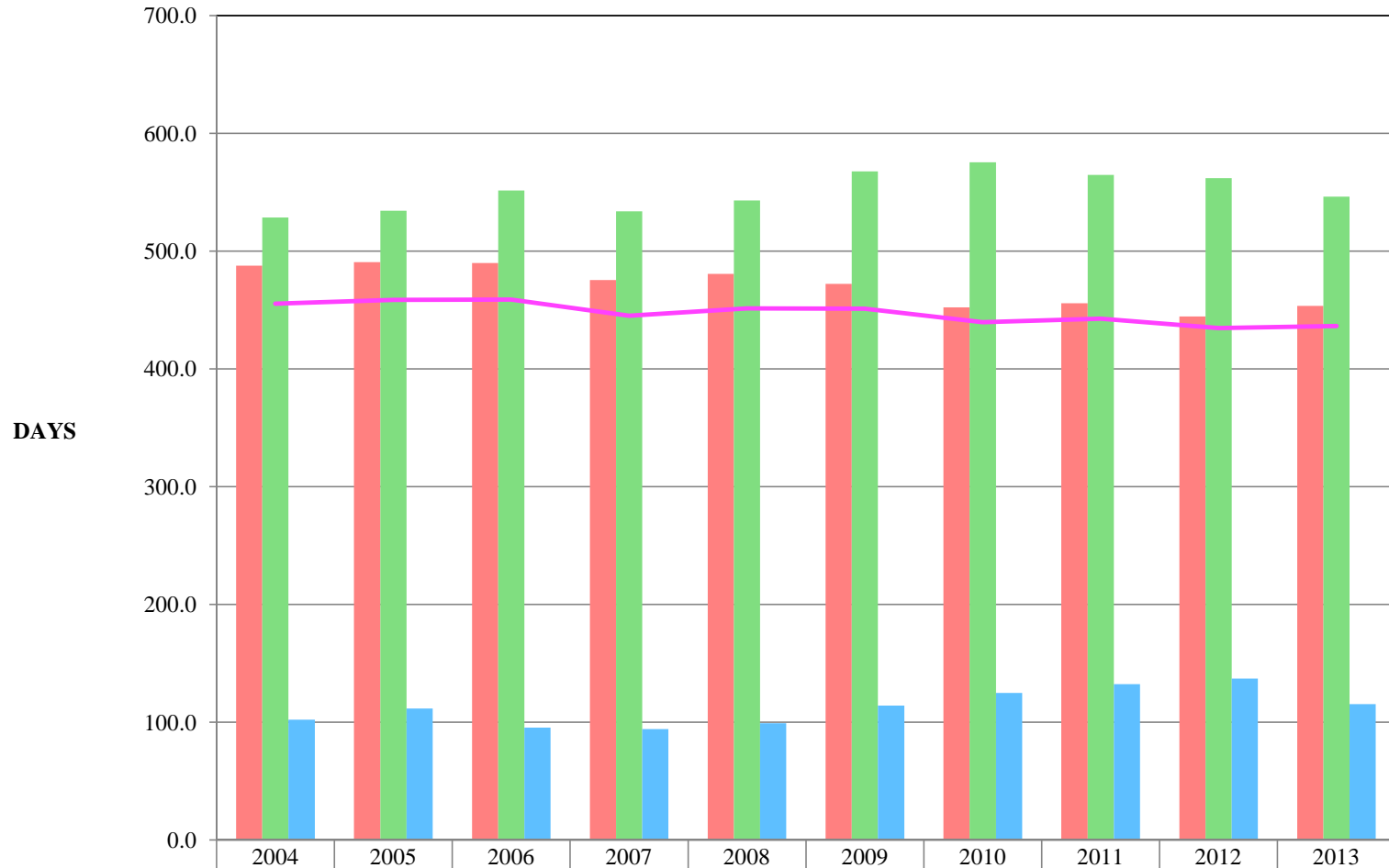
Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Nevada</b>										
Admissions <sup>1</sup>	229,885	246,154	254,773	256,852	261,930	261,951	259,302	252,255	247,851	249,961
Population Estimate <sup>2</sup>	2,410,768	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,724,634	2,723,322	2,758,931	2,790,136
Admissions Per 1,000	95.4	97.7	97.1	94.5	95.6	96.6	95.2	92.6	89.8	89.6
<b>Clark County</b>										
Admissions <sup>1</sup>	172,506	182,752	188,503	191,860	196,245	194,414	190,024	183,637	178,252	179,737
Population Estimate <sup>2</sup>	1,715,337	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,968,831	1,969,975	2,000,759	2,027,868
Admissions Per 1,000	100.6	101.7	100.5	98.2	99.7	99.6	96.5	93.2	89.1	88.6
<b>Washoe County / Carson City</b>										
Admissions <sup>1</sup>	48,765	53,411	55,781	55,822	56,402	56,458	57,343	57,096	58,833	60,079
Population Estimate <sup>2</sup>	445,596	456,253	468,448	475,784	481,433	473,138	473,229	481,149	484,746	487,811
Admissions Per 1,000	109.4	117.1	119.1	117.3	117.2	119.3	121.2	118.7	121.4	123.2
<b>Rural Counties</b>										
Admissions <sup>1</sup>	8,614	9,991	10,489	9,170	9,283	11,079	11,935	11,522	10,766	10,145
Population Estimate <sup>2</sup>	249,835	266,236	279,765	288,234	289,584	286,028	282,574	272,198	273,426	274,457
Admissions Per 1,000	34.5	37.5	37.5	31.8	32.1	38.7	42.2	42.3	39.4	37.0

<sup>1</sup> Admissions From CHIA Nevada Healthcare Quarterly Reports

<sup>2</sup> Population From U.S. Census Bureau, Population Division



## Nevada Acute Care Hospitals Inpatient Days Per 1,000 Population



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Clark County	487.6	490.7	489.7	475.3	480.6	472.1	452.1	455.7	444.4	453.4
Washoe County / Carson City	528.6	534.1	551.5	533.7	543.1	567.7	575.3	564.6	561.9	546.2
Rural Counties	102.0	111.6	95.4	94.2	99.0	114.2	124.7	132.2	137.1	115.4
Nevada	455.2	458.5	458.7	445.1	451.3	451.0	439.6	442.6	434.6	436.4

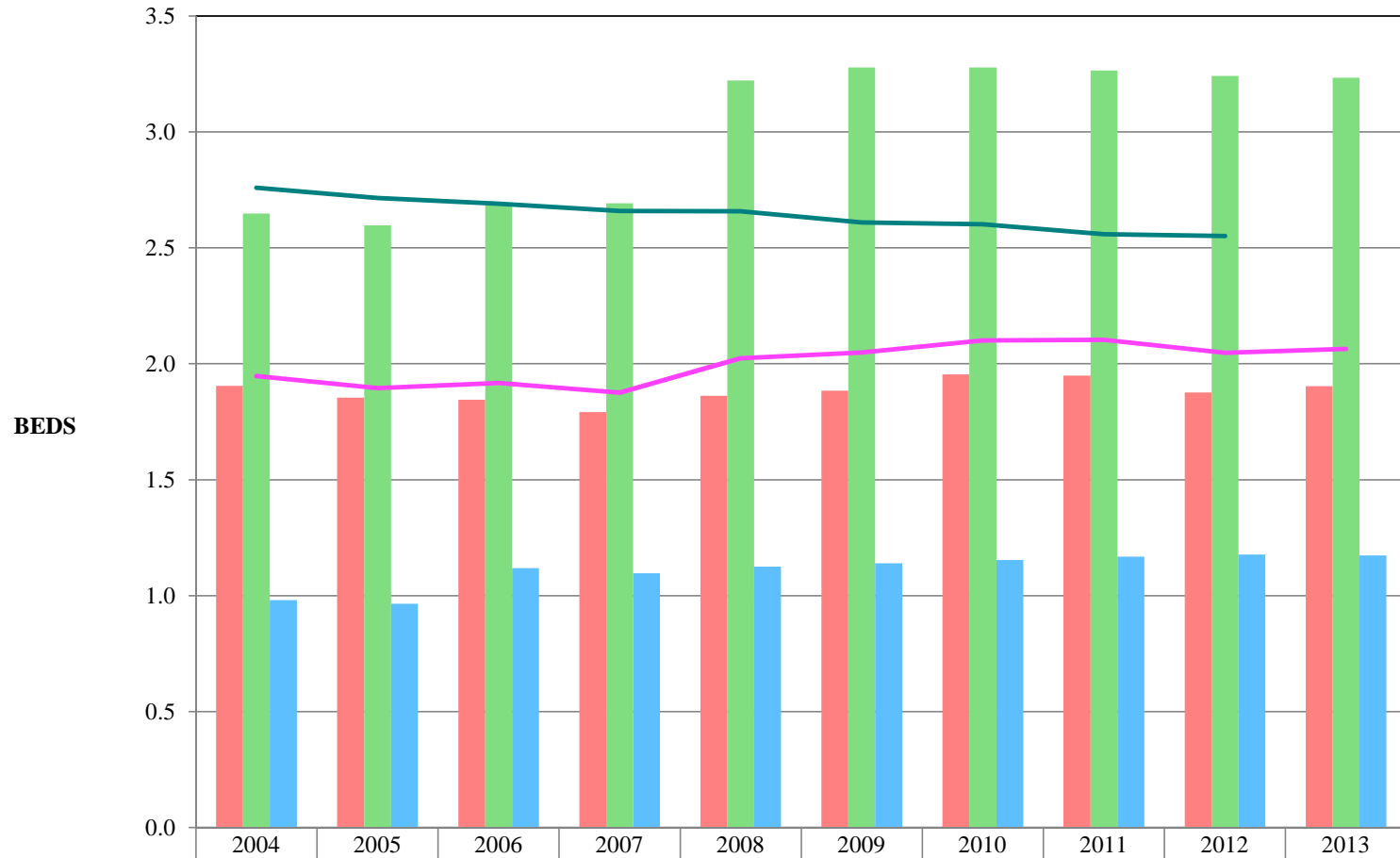
## Nevada Acute Care Hospitals - Inpatient Days Per 1,000 Population

Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>Nevada</b>										
Inpatient Days <sup>1</sup>	1,097,392	1,154,813	1,203,202	1,209,955	1,235,870	1,222,848	1,197,670	1,205,376	1,198,965	1,217,551
Population Estimate <sup>2</sup>	2,410,768	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,724,634	2,723,322	2,758,931	2,790,136
Inpatient Days Per 1,000	455.2	458.5	458.7	445.1	451.3	451.0	439.6	442.6	434.6	436.4
<b>Clark County</b>										
Inpatient Days <sup>1</sup>	836,365	881,403	918,162	928,875	945,746	921,605	890,174	897,719	889,123	919,455
Population Estimate <sup>2</sup>	1,715,337	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,968,831	1,969,975	2,000,759	2,027,868
Inpatient Days Per 1,000	487.6	490.7	489.7	475.3	480.6	472.1	452.1	455.7	444.4	453.4
<b>Washoe County / Carson City</b>										
Inpatient Days <sup>1</sup>	235,540	243,695	258,340	253,934	261,446	268,583	272,247	271,659	272,363	266,431
Population Estimate <sup>2</sup>	445,596	456,253	468,448	475,784	481,433	473,138	473,229	481,149	484,746	487,811
Inpatient Days Per 1,000	528.6	534.1	551.5	533.7	543.1	567.7	575.3	564.6	561.9	546.2
<b>Rural Counties</b>										
Inpatient Days <sup>1</sup>	25,487	29,715	26,700	27,146	28,678	32,660	35,249	35,998	37,479	31,665
Population Estimate <sup>2</sup>	249,835	266,236	279,765	288,234	289,584	286,028	282,574	272,198	273,426	274,457
Inpatient Days Per 1,000	102.0	111.6	95.4	94.2	99.0	114.2	124.7	132.2	137.1	115.4

<sup>1</sup> Inpatient Days From CHIA Nevada Healthcare Quarterly Reports

<sup>2</sup> Population From U.S. Census Bureau, Population Division

## Nevada Acute Care Hospitals Licensed Beds Per 1,000 Population



	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
Clark County	1.9	1.9	1.8	1.8	1.9	1.9	2.0	1.9	1.9	1.9
Washoe County / Carson City	2.6	2.6	2.7	2.7	3.2	3.3	3.3	3.3	3.2	3.2
Rural Counties	1.0	1.0	1.1	1.1	1.1	1.1	1.2	1.2	1.2	1.2
Nevada	1.9	1.9	1.9	1.9	2.0	2.0	2.1	2.1	2.0	2.1
United States	2.8	2.7	2.7	2.7	2.7	2.6	2.6	2.6	2.6	

## Nevada Acute Care Hospitals - Licensed Beds Per 1,000 Population

Calendar Year	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013
<b>United States</b>										
Beds <sup>1</sup>	808,127	802,311	802,658	800,892	808,069	805,593	804,943	797,403	800,566	*
Population Estimate <sup>2</sup>	292,892,000	295,561,000	298,363,000	301,290,000	304,060,000	308,745,538	309,326,225	311,587,816	313,914,040	316,128,839
Beds Per 1,000	2.8	2.7	2.7	2.7	2.7	2.6	2.6	2.6	2.6	
<b>Nevada</b>										
Licensed Beds <sup>3</sup>	4,693	4,772	5,029	5,098	5,541	5,554	5,725	5,729	5,648	5,758
Population Estimate <sup>2</sup>	2,410,768	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,724,634	2,723,322	2,758,931	2,790,136
Licensed Beds Per 1,000	1.9	1.9	1.9	1.9	2.0	2.0	2.1	2.1	2.0	2.1
<b>Clark County</b>										
Licensed Beds <sup>3</sup>	3,268	3,330	3,458	3,501	3,664	3,677	3,848	3,840	3,755	3,859
Population Estimate <sup>2</sup>	1,715,337	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,968,831	1,969,975	2,000,759	2,027,868
Licensed Beds Per 1,000	1.9	1.9	1.8	1.8	1.9	1.9	2.0	1.9	1.9	1.9
<b>Washoe County / Carson City</b>										
Licensed Beds <sup>3</sup>	1,180	1,185	1,258	1,281	1,551	1,551	1,551	1,571	1,571	1,577
Population Estimate <sup>2</sup>	445,596	456,253	468,448	475,784	481,433	473,138	473,229	481,149	484,746	487,811
Licensed Beds Per 1,000	2.6	2.6	2.7	2.7	3.2	3.3	3.3	3.3	3.2	3.2
<b>Rural Counties</b>										
Licensed Beds <sup>3</sup>	245	257	313	316	326	326	326	318	322	322
Population Estimate <sup>2</sup>	249,835	266,236	279,765	288,234	289,584	286,028	282,574	272,198	273,426	274,457
Licensed Beds Per 1,000	1.0	1.0	1.1	1.1	1.1	1.1	1.2	1.2	1.2	1.2

\* United States Beds Not Available At Time Of Publication

<sup>1</sup> United States Beds From American Hospital Association 2012 Annual Survey

<sup>2</sup> Population From U.S. Census Bureau, Population Division

<sup>3</sup> Licensed Beds From CHIA Nevada Healthcare Quarterly Reports

## Hospital Comparative Financial Summary for CY2013

Clark County Hospitals	Centennial Hills Hospital Medical Center	Desert Springs Hospital Medical Center	Mountain View Hospital	North Vista Hospital	Southern Hills Hospital and Medical Center	Spring Valley Hospital Medical Center	St. Rose Dominican - Rose de Lima Campus
<b>Billed Charges</b>	<b>\$987,911,795</b>	<b>\$1,345,596,114</b>	<b>\$1,987,996,788</b>	<b>\$546,770,617</b>	<b>\$674,666,982</b>	<b>\$1,564,684,209</b>	<b>\$678,829,526</b>
Inpatient	\$665,269,455	\$957,603,754	\$1,473,211,357	\$371,496,176	\$444,123,276	\$1,184,473,417	\$380,582,550
Outpatient	\$322,642,340	\$387,992,360	\$514,785,431	\$175,274,441	\$230,543,706	\$380,210,792	\$298,246,976
<b>Deductions</b>	<b>\$858,379,439</b>	<b>\$1,160,482,048</b>	<b>\$1,711,167,722</b>	<b>\$458,240,663</b>	<b>\$553,962,270</b>	<b>\$1,357,208,880</b>	<b>\$569,647,061</b>
Inpatient	\$589,317,397	\$836,834,203	\$1,255,365,118	\$337,941,957	\$363,033,620	\$1,036,465,201	\$339,621,071
Outpatient	\$269,062,042	\$323,647,845	\$455,802,604	\$120,298,706	\$190,928,650	\$320,743,679	\$230,025,990
<b>Operating Revenue</b>	<b>\$129,532,356</b>	<b>\$185,114,066</b>	<b>\$276,829,066</b>	<b>\$88,529,954</b>	<b>\$120,704,712</b>	<b>\$207,475,329</b>	<b>\$109,182,465</b>
Inpatient	\$75,952,058	\$120,769,551	\$217,846,239	\$33,554,219	\$81,089,656	\$148,008,216	\$40,961,479
Outpatient	\$53,580,298	\$64,344,515	\$58,982,827	\$54,975,735	\$39,615,056	\$59,467,113	\$68,220,986
<b>Other Operating Revenue</b>	<b>\$139,542</b>	<b>\$1,444,293</b>	<b>\$4,184,742</b>	<b>\$603,517</b>	<b>\$735,243</b>	<b>\$619,169</b>	<b>\$3,169,725</b>
<b>Total Operating Revenue</b>	<b>\$129,671,898</b>	<b>\$186,558,359</b>	<b>\$281,013,808</b>	<b>\$89,133,471</b>	<b>\$121,439,955</b>	<b>\$208,094,498</b>	<b>\$112,352,190</b>
Operating Expenses	\$133,846,732	\$189,834,609	\$283,054,417	\$93,192,558	\$128,576,814	\$201,222,472	\$133,991,085
<b>Net Operating Income</b>	<b>(\$4,174,834)</b>	<b>(\$3,276,250)</b>	<b>(\$2,040,609)</b>	<b>(\$4,059,087)</b>	<b>(\$7,136,859)</b>	<b>\$6,872,026</b>	<b>(\$21,638,895)</b>
Non-Operating Revenue	\$0	\$0	\$0	\$4,500	\$0	\$0	\$2,581,103
Non-Operating Expenses	\$8,766,564	\$7,766,214	\$0	\$0	\$0	\$6,012,014	\$0
<b>Net Income / (Loss)</b>	<b>(\$12,941,398)</b>	<b>(\$11,042,464)</b>	<b>(\$2,040,609)</b>	<b>(\$4,054,587)</b>	<b>(\$7,136,859)</b>	<b>\$860,012</b>	<b>(\$19,057,792)</b>
<b>Net Margin</b>	<b>(9.98%)</b>	<b>(5.92%)</b>	<b>(0.73%)</b>	<b>(4.55%)</b>	<b>(5.88%)</b>	<b>0.41%</b>	<b>(16.58%)</b>
Inpatient Days	34,220	67,787	89,629	46,729	29,513	63,860	30,996
Admissions	10,178	11,143	17,232	5,820	6,979	14,332	6,029
Avg Length Of Stay	3.4	6.1	5.2	8.0	4.2	4.5	5.1
Avg Daily Census	93.8	185.7	245.6	128.0	80.9	175.0	84.9
Occupancy Percentage	52.97%	63.38%	72.22%	72.33%	60.34%	73.82%	71.36%
Adjusted Inpatient Days	50,823	95,355	121,203	68,852	44,882	84,392	55,544
Adjusted Admissions	15,116	15,675	23,302	8,575	10,613	18,940	10,804
<b>Per Adjusted Admission</b>							
Billed Charges + Other Opr Rev	\$65,363	\$85,938	\$85,493	\$63,831	\$63,637	\$82,645	\$63,125
Operating Revenue	\$8,578	\$11,902	\$12,059	\$10,394	\$11,442	\$10,987	\$10,399
Operating Expenses	\$8,854	\$12,111	\$12,147	\$10,867	\$12,115	\$10,624	\$12,402
Net Operating Income	(\$276)	(\$209)	(\$88)	(\$473)	(\$672)	\$363	(\$2,003)
<b>Per Adjusted Inpatient Day</b>							
Billed Charges + Other Opr Rev	\$19,441	\$14,127	\$16,437	\$7,950	\$15,048	\$18,548	\$12,278
Operating Revenue	\$2,551	\$1,956	\$2,319	\$1,295	\$2,706	\$2,466	\$2,023
Operating Expenses	\$2,634	\$1,991	\$2,335	\$1,354	\$2,865	\$2,384	\$2,412
Net Operating Income	(\$82)	(\$34)	(\$17)	(\$59)	(\$159)	\$81	(\$390)

Data From CHIA Nevada Healthcare Quarterly Reports

## Hospital Comparative Financial Summary for CY2013 (continued)

Clark County Hospitals	St. Rose Dominican - San Martin Campus	St. Rose Dominican - Siena Campus	Summerlin Hospital Medical Center	Sunrise Hospital and Medical Center	University Medical Center of Southern Nevada	Valley Hospital Medical Center	Clark County Total
<b>Billed Charges</b>	<b>\$732,681,950</b>	<b>\$1,723,472,694</b>	<b>\$1,986,671,123</b>	<b>\$3,684,177,539</b>	<b>\$1,888,227,754</b>	<b>\$1,685,298,567</b>	<b>\$19,486,985,658</b>
Inpatient	\$435,062,293	\$1,091,953,347	\$1,411,066,888	\$2,589,697,594	\$1,208,163,885	\$1,352,913,937	\$13,565,617,929
Outpatient	\$297,619,657	\$631,519,347	\$575,604,235	\$1,094,479,945	\$680,063,869	\$332,384,630	\$5,921,367,729
<b>Deductions</b>	<b>\$597,239,757</b>	<b>\$1,397,789,461</b>	<b>\$1,706,844,695</b>	<b>\$3,155,412,533</b>	<b>\$1,406,274,551</b>	<b>\$1,470,388,110</b>	<b>\$16,403,037,190</b>
Inpatient	\$362,966,220	\$903,309,197	\$1,234,659,057	\$2,208,960,810	\$864,252,864	\$1,190,121,457	\$11,522,848,172
Outpatient	\$234,273,537	\$494,480,264	\$472,185,638	\$946,451,723	\$542,021,687	\$280,266,653	\$4,880,189,018
<b>Operating Revenue</b>	<b>\$135,442,193</b>	<b>\$325,683,233</b>	<b>\$279,826,428</b>	<b>\$528,765,006</b>	<b>\$481,953,203</b>	<b>\$214,910,457</b>	<b>\$3,083,948,468</b>
Inpatient	\$72,096,073	\$188,644,150	\$176,407,831	\$380,736,784	\$343,911,021	\$162,792,480	\$2,042,769,757
Outpatient	\$63,346,120	\$137,039,083	\$103,418,597	\$148,028,222	\$138,042,182	\$52,117,977	\$1,041,178,711
<b>Other Operating Revenue</b>	<b>\$2,558,237</b>	<b>\$7,918,546</b>	<b>\$543,323</b>	<b>\$3,377,904</b>	<b>\$55,542,940</b>	<b>\$560,526</b>	<b>\$81,397,707</b>
<b>Total Operating Revenue</b>	<b>\$138,000,430</b>	<b>\$333,601,779</b>	<b>\$280,369,751</b>	<b>\$532,142,910</b>	<b>\$537,496,143</b>	<b>\$215,470,983</b>	<b>\$3,165,346,175</b>
Operating Expenses	\$158,165,577	\$310,016,071	\$272,336,531	\$510,361,143	\$587,488,718	\$238,952,569	\$3,241,039,296
<b>Net Operating Income</b>	<b>(\$20,165,147)</b>	<b>\$23,585,708</b>	<b>\$8,033,220</b>	<b>\$21,781,767</b>	<b>(\$49,992,575)</b>	<b>(\$23,481,586)</b>	<b>(\$75,693,121)</b>
Non-Operating Revenue	\$377,518	\$12,947,160	\$53	\$0	\$57,395,549	\$0	\$73,305,883
Non-Operating Expenses	\$0	\$0	\$10,723,431	\$0	\$3,420,069	\$8,385,966	\$45,074,258
<b>Net Income / (Loss)</b>	<b>(\$19,787,629)</b>	<b>\$36,532,868</b>	<b>(\$2,690,158)</b>	<b>\$21,781,767</b>	<b>\$3,982,905</b>	<b>(\$31,867,552)</b>	<b>(\$47,461,496)</b>
<b>Net Margin</b>	<b>(14.30%)</b>	<b>10.54%</b>	<b>(0.96%)</b>	<b>4.09%</b>	<b>0.67%</b>	<b>(14.79%)</b>	<b>(1.47%)</b>
Inpatient Days	29,884	67,882	88,113	159,123	133,880	77,839	919,455
Admissions	6,951	16,345	17,903	28,016	24,124	14,685	179,737
Avg Length Of Stay	4.3	4.2	4.9	5.7	5.5	5.3	5.1
Avg Daily Census	81.9	186.0	241.4	436.0	366.8	213.3	2,519.1
Occupancy Percentage	55.70%	80.86%	53.17%	63.18%	67.80%	66.64%	65.28%
Adjusted Inpatient Days	50,503	107,633	124,090	226,580	215,395	96,995	1,326,312
Adjusted Admissions	11,747	25,916	25,213	39,893	38,812	18,299	259,270
<b>Per Adjusted Admission</b>							
Billed Charges + Other Opr Rev	\$62,590	\$66,807	\$78,817	\$92,436	\$50,081	\$92,129	\$75,475
Operating Revenue	\$11,748	\$12,872	\$11,120	\$13,339	\$13,849	\$11,775	\$12,209
Operating Expenses	\$13,464	\$11,962	\$10,801	\$12,793	\$15,137	\$13,058	\$12,501
Net Operating Income	(\$1,717)	\$910	\$319	\$546	(\$1,288)	(\$1,283)	(\$292)
<b>Per Adjusted Inpatient Day</b>							
Billed Charges + Other Opr Rev	\$14,558	\$16,086	\$16,014	\$16,275	\$9,024	\$17,381	\$14,754
Operating Revenue	\$2,733	\$3,099	\$2,259	\$2,349	\$2,495	\$2,221	\$2,387
Operating Expenses	\$3,132	\$2,880	\$2,195	\$2,252	\$2,727	\$2,464	\$2,444
Net Operating Income	(\$399)	\$219	\$65	\$96	(\$232)	(\$242)	(\$57)

Data From CHIA Nevada Healthcare Quarterly Reports

**Hospital Comparative Financial Summary for CY2013**

Washoe County / Carson City Hospitals	Carson Tahoe Regional Medical Center	Northern Nevada Medical Center	Renown Regional Medical Center	Renown South Meadows Medical Center	Saint Mary's Regional Medical Center	Sierra Surgery Hospital	Washoe County / Carson City Total
<b>Billed Charges</b>	<b>\$732,797,824</b>	<b>\$382,226,513</b>	<b>\$2,176,497,151</b>	<b>\$301,814,725</b>	<b>\$1,030,793,297</b>	<b>\$103,491,073</b>	<b>\$4,727,620,583</b>
Inpatient	\$413,694,439	\$214,380,768	\$1,303,056,274	\$92,903,776	\$599,866,680	\$39,161,967	\$2,663,063,904
Outpatient	\$319,103,385	\$167,845,745	\$873,440,877	\$208,910,949	\$430,926,617	\$64,329,106	\$2,064,556,679
<b>Deductions</b>	<b>\$538,142,944</b>	<b>\$317,172,429</b>	<b>\$1,714,977,970</b>	<b>\$230,035,282</b>	<b>\$752,195,723</b>	<b>\$74,731,187</b>	<b>\$3,627,255,535</b>
Inpatient	\$300,643,432	\$183,423,514	\$1,011,689,347	\$69,519,702	\$358,501,031	\$28,112,118	\$1,951,889,144
Outpatient	\$237,499,512	\$133,748,915	\$703,288,623	\$160,515,580	\$393,694,692	\$46,619,069	\$1,675,366,391
<b>Operating Revenue</b>	<b>\$194,654,880</b>	<b>\$65,054,084</b>	<b>\$461,519,181</b>	<b>\$71,779,443</b>	<b>\$278,597,574</b>	<b>\$28,759,886</b>	<b>\$1,100,365,048</b>
Inpatient	\$113,051,007	\$30,957,254	\$291,366,927	\$23,384,074	\$241,365,649	\$11,049,849	\$711,174,760
Outpatient	\$81,603,873	\$34,096,830	\$170,152,254	\$48,395,369	\$37,231,925	\$17,710,037	\$389,190,288
<b>Other Operating Revenue</b>	<b>\$4,778,184</b>	<b>\$293,448</b>	<b>\$9,941,324</b>	<b>\$3,345,251</b>	<b>\$5,342,282</b>	<b>\$1,408,678</b>	<b>\$25,109,167</b>
<b>Total Operating Revenue</b>	<b>\$199,433,064</b>	<b>\$65,347,532</b>	<b>\$471,460,505</b>	<b>\$75,124,694</b>	<b>\$283,939,856</b>	<b>\$30,168,564</b>	<b>\$1,125,474,215</b>
Operating Expenses	\$195,785,656	\$65,306,226	\$466,047,533	\$61,322,709	\$253,532,027	\$22,884,281	\$1,064,878,432
<b>Net Operating Income</b>	<b>\$3,647,408</b>	<b>\$41,306</b>	<b>\$5,412,972</b>	<b>\$13,801,985</b>	<b>\$30,407,829</b>	<b>\$7,284,283</b>	<b>\$60,595,783</b>
Non-Operating Revenue	\$8,007,716	\$0	\$14,014,731	\$1,109,555	\$1,981,555	\$0	\$25,113,557
Non-Operating Expenses	\$1,547,804	\$1,317,838	\$2,558,203	\$0	\$9,664,203	\$0	\$15,088,048
<b>Net Income / (Loss)</b>	<b>\$10,107,320</b>	<b>(\$1,276,532)</b>	<b>\$16,869,500</b>	<b>\$14,911,540</b>	<b>\$22,725,181</b>	<b>\$7,284,283</b>	<b>\$70,621,292</b>
<b>Net Margin</b>	<b>4.87%</b>	<b>(1.95%)</b>	<b>3.47%</b>	<b>19.56%</b>	<b>7.95%</b>	<b>24.15%</b>	<b>6.14%</b>
<b>Inpatient Days</b>	<b>45,181</b>	<b>18,434</b>	<b>137,826</b>	<b>8,834</b>	<b>54,245</b>	<b>1,911</b>	<b>266,431</b>
<b>Admissions</b>	<b>10,374</b>	<b>3,639</b>	<b>27,217</b>	<b>2,906</b>	<b>15,192</b>	<b>751</b>	<b>60,079</b>
<b>Avg Length Of Stay</b>	<b>4.4</b>	<b>5.1</b>	<b>5.1</b>	<b>3.0</b>	<b>3.6</b>	<b>2.5</b>	<b>4.4</b>
<b>Avg Daily Census</b>	<b>123.8</b>	<b>50.5</b>	<b>377.6</b>	<b>24.2</b>	<b>148.6</b>	<b>5.2</b>	<b>729.9</b>
<b>Occupancy Percentage</b>	<b>65.15%</b>	<b>46.76%</b>	<b>46.73%</b>	<b>31.85%</b>	<b>39.11%</b>	<b>34.90%</b>	<b>46.29%</b>
<b>Adjusted Inpatient Days</b>	<b>80,553</b>	<b>32,892</b>	<b>231,263</b>	<b>29,017</b>	<b>93,696</b>	<b>5,119</b>	<b>475,495</b>
<b>Adjusted Admissions</b>	<b>18,496</b>	<b>6,493</b>	<b>45,668</b>	<b>9,545</b>	<b>26,241</b>	<b>2,012</b>	<b>107,222</b>
<b>Per Adjusted Admission</b>							
Billed Charges + Other Opr Rev	\$39,878	\$58,912	\$47,877	\$31,970	\$39,486	\$52,146	\$44,326
Operating Revenue	\$10,783	\$10,064	\$10,324	\$7,870	\$10,821	\$14,997	\$10,497
Operating Expenses	\$10,585	\$10,058	\$10,205	\$6,424	\$9,662	\$11,376	\$9,932
Net Operating Income	\$197	\$6	\$119	\$1,446	\$1,159	\$3,621	\$565
<b>Per Adjusted Inpatient Day</b>							
Billed Charges + Other Opr Rev	\$9,156	\$11,630	\$9,454	\$10,517	\$11,058	\$20,493	\$9,995
Operating Revenue	\$2,476	\$1,987	\$2,039	\$2,589	\$3,030	\$5,894	\$2,367
Operating Expenses	\$2,431	\$1,985	\$2,015	\$2,113	\$2,706	\$4,471	\$2,240
Net Operating Income	\$45	\$1	\$23	\$476	\$325	\$1,423	\$127

Data From CHIA Nevada Healthcare Quarterly Reports

## Hospital Comparative Financial Summary for CY2013

Rural Hospitals	Banner Churchill Community Hospital	Battle Mountain General Hospital	Boulder City Hospital	Carson Valley Medical Center	Desert View Regional Medical Center	Grover C Dils Medical Center	Humboldt General Hospital	Incline Village Community Hospital
<b>Billed Charges</b>	<b>\$109,764,069</b>	<b>\$9,375,769</b>	<b>\$42,878,204</b>	<b>\$120,500,252</b>	<b>\$98,300,890</b>	<b>\$4,080,593</b>	<b>\$62,953,129</b>	<b>\$13,601,413</b>
Inpatient	\$37,953,282	\$581,916	\$8,293,712	\$24,442,252	\$28,955,582	\$1,690,526	\$16,760,938	\$101,688
Outpatient	\$71,810,787	\$8,793,853	\$34,584,492	\$96,058,000	\$69,345,308	\$2,390,067	\$46,192,191	\$13,499,725
<b>Deductions</b>	<b>\$71,103,837</b>	<b>\$4,947,783</b>	<b>\$29,012,282</b>	<b>\$81,238,434</b>	<b>\$74,238,427</b>	<b>\$1,796,411</b>	<b>\$29,603,807</b>	<b>\$5,393,042</b>
Inpatient	\$22,415,441	(\$24,240)	\$5,165,489	\$16,247,686	\$21,250,219	\$452,260	\$10,448,101	(\$33,583)
Outpatient	\$48,688,396	\$4,972,023	\$23,846,793	\$64,990,748	\$52,988,208	\$1,344,151	\$19,155,706	\$5,426,625
<b>Operating Revenue</b>	<b>\$38,660,232</b>	<b>\$4,427,986</b>	<b>\$13,865,922</b>	<b>\$39,261,818</b>	<b>\$24,062,463</b>	<b>\$2,284,182</b>	<b>\$33,349,322</b>	<b>\$8,208,371</b>
Inpatient	\$15,537,841	\$606,156	\$3,128,223	\$8,194,566	\$7,705,363	\$1,238,266	\$6,312,837	\$135,271
Outpatient	\$23,122,391	\$3,821,830	\$10,737,699	\$31,067,252	\$16,357,100	\$1,045,916	\$27,036,485	\$8,073,100
<b>Other Operating Revenue</b>	<b>\$5,215,353</b>	<b>\$3,563,572</b>	<b>\$3,651,100</b>	<b>\$3,955,885</b>	<b>\$501,082</b>	<b>\$2,154,939</b>	<b>\$3,905,917</b>	<b>\$998,297</b>
<b>Total Operating Revenue</b>	<b>\$43,875,585</b>	<b>\$7,991,558</b>	<b>\$17,517,022</b>	<b>\$43,217,703</b>	<b>\$24,563,545</b>	<b>\$4,439,121</b>	<b>\$37,255,239</b>	<b>\$9,206,668</b>
Operating Expenses	\$42,576,580	\$12,698,757	\$16,277,300	\$40,398,865	\$22,474,005	\$5,040,809	\$37,608,331	\$9,032,227
<b>Net Operating Income</b>	<b>\$1,299,005</b>	<b>(\$4,707,199)</b>	<b>\$1,239,722</b>	<b>\$2,818,838</b>	<b>\$2,089,540</b>	<b>(\$601,688)</b>	<b>(\$353,092)</b>	<b>\$174,441</b>
Non-Operating Revenue	\$3,709	\$11,453,137	\$537,986	\$63,394	\$0	\$707,097	\$11,500,809	\$137,322
Non-Operating Expenses	\$173	\$12,430	\$0	\$0	\$0	\$14,247	\$0	\$0
<b>Net Income / (Loss)</b>	<b>\$1,302,541</b>	<b>\$6,733,508</b>	<b>\$1,777,708</b>	<b>\$2,882,232</b>	<b>\$2,089,540</b>	<b>\$91,162</b>	<b>\$11,147,717</b>	<b>\$311,763</b>
<b>Net Margin</b>	<b>2.97%</b>	<b>34.63%</b>	<b>9.85%</b>	<b>6.66%</b>	<b>8.51%</b>	<b>1.77%</b>	<b>22.86%</b>	<b>3.34%</b>

Inpatient Days	6,064	76	2,374	2,580	3,934	626	2,293	7
Admissions	1,849	32	381	795	1,423	147	873	6
Avg Length Of Stay	3.3	2.4	6.2	3.2	2.8	4.3	2.6	1.2
Avg Daily Census	16.6	0.2	6.5	7.1	10.8	1.7	6.3	0.0
Occupancy Percentage	41.53%	2.97%	27.10%	30.73%	43.11%	42.88%	28.56%	0.48%
Adjusted Inpatient Days	18,371	1,690	13,319	13,137	13,424	2,309	9,147	1,005
Adjusted Admissions	5,602	712	2,137	4,048	4,856	542	3,482	861
<b>Per Adjusted Admission</b>								
Billed Charges + Other Opr Rev	\$20,526	\$18,185	\$21,768	\$30,745	\$20,348	\$11,500	\$19,199	\$16,948
Operating Revenue	\$7,833	\$11,231	\$8,195	\$10,676	\$5,059	\$8,187	\$10,698	\$10,688
Operating Expenses	\$7,601	\$17,847	\$7,615	\$9,980	\$4,629	\$9,297	\$10,800	\$10,485
Net Operating Income	\$232	(\$6,615)	\$580	\$696	\$430	(\$1,110)	(\$101)	\$202
<b>Per Adjusted Inpatient Day</b>								
Billed Charges + Other Opr Rev	\$6,259	\$7,657	\$3,494	\$9,474	\$7,360	\$2,701	\$7,310	\$14,527
Operating Revenue	\$2,388	\$4,729	\$1,315	\$3,290	\$1,830	\$1,923	\$4,073	\$9,161
Operating Expenses	\$2,318	\$7,514	\$1,222	\$3,075	\$1,674	\$2,183	\$4,112	\$8,987
Net Operating Income	\$71	(\$2,785)	\$93	\$215	\$156	(\$261)	(\$39)	\$174

Data From CHIA Nevada Healthcare Quarterly Reports



## Hospital Comparative Financial Summary for CY2013 (continued)

Rural Hospitals	Mesa View Regional Hospital	Mount Grant General Hospital	Northeastern Nevada Regional Hospital	Nye Regional Medical Center	Pershing General Hospital	South Lyon Medical Center	William Bee Ririe Hospital	Rural Total
<b>Billed Charges</b>	<b>\$69,164,273</b>	<b>\$16,918,977</b>	<b>\$190,475,730</b>	<b>\$15,087,300</b>	<b>\$7,813,946</b>	<b>\$9,444,772</b>	<b>\$38,903,293</b>	<b>\$809,262,610</b>
Inpatient	\$13,935,908	\$7,206,389	\$72,487,952	\$1,307,634	\$383,779	\$955,833	\$7,809,041	\$222,866,432
Outpatient	\$55,228,365	\$9,712,588	\$117,987,778	\$13,779,666	\$7,430,167	\$8,488,939	\$31,094,252	\$586,396,178
<b>Deductions</b>	<b>\$45,001,135</b>	<b>\$9,713,689</b>	<b>\$99,371,187</b>	<b>\$5,530,287</b>	<b>\$3,295,373</b>	<b>\$5,205,009</b>	<b>\$18,461,000</b>	<b>\$483,911,703</b>
Inpatient	\$7,124,513	\$4,545,027	\$33,154,624	\$396,653	\$9,996	\$337,767	\$4,186,000	\$125,675,953
Outpatient	\$37,876,622	\$5,168,662	\$66,216,563	\$5,133,634	\$3,285,377	\$4,867,242	\$14,275,000	\$358,235,750
<b>Operating Revenue</b>	<b>\$24,163,138</b>	<b>\$7,205,288</b>	<b>\$91,104,543</b>	<b>\$9,557,013</b>	<b>\$4,518,573</b>	<b>\$4,239,763</b>	<b>\$20,442,293</b>	<b>\$325,350,907</b>
Inpatient	\$6,811,395	\$2,661,362	\$39,333,328	\$910,981	\$373,783	\$618,066	\$3,623,041	\$97,190,479
Outpatient	\$17,351,743	\$4,543,926	\$51,771,215	\$8,646,032	\$4,144,790	\$3,621,697	\$16,819,252	\$228,160,428
<b>Other Operating Revenue</b>	<b>\$3,146,869</b>	<b>\$3,722,993</b>	<b>\$920,419</b>	<b>\$808,371</b>	<b>\$5,428,880</b>	<b>\$5,817,528</b>	<b>\$4,762,699</b>	<b>\$48,553,904</b>
<b>Total Operating Revenue</b>	<b>\$27,310,007</b>	<b>\$10,928,281</b>	<b>\$92,024,962</b>	<b>\$10,365,384</b>	<b>\$9,947,453</b>	<b>\$10,057,291</b>	<b>\$25,204,992</b>	<b>\$373,904,811</b>
Operating Expenses	\$29,663,398	\$11,313,659	\$46,496,491	\$0	\$6,238,892	\$11,487,040	\$26,516,608	\$317,822,962
<b>Net Operating Income</b>	<b>(\$2,353,391)</b>	<b>(\$385,378)</b>	<b>\$45,528,471</b>	<b>\$10,365,384</b>	<b>\$3,708,561</b>	<b>(\$1,429,749)</b>	<b>(\$1,311,616)</b>	<b>\$56,081,849</b>
Non-Operating Revenue	\$506,214	\$468,002	\$820,992	\$0	\$1,307,401	\$672,319	\$2,837,000	\$31,015,382
Non-Operating Expenses	\$292,299	\$0	\$0	\$0	\$0	\$0	\$627,500	\$946,649
<b>Net Income / (Loss)</b>	<b>(\$2,139,476)</b>	<b>\$82,624</b>	<b>\$46,349,463</b>	<b>\$10,365,384</b>	<b>\$5,015,962</b>	<b>(\$757,430)</b>	<b>\$897,884</b>	<b>\$86,150,582</b>
<b>Net Margin</b>	<b>(7.69%)</b>	<b>0.73%</b>	<b>49.92%</b>	<b>100.00%</b>	<b>44.57%</b>	<b>(7.06%)</b>	<b>3.20%</b>	<b>21.28%</b>
Inpatient Days	1,879	1,831	8,013	157	368	454	1,009	31,665
Admissions	720	458	2,797	70	64	126	404	10,145
Avg Length Of Stay	2.6	4.0	2.9	2.2	5.8	3.6	2.5	3.1
Avg Daily Census	5.1	5.0	22.0	0.4	1.0	1.2	2.8	86.8
Occupancy Percentage	20.59%	45.60%	29.27%	4.30%	7.76%	8.88%	11.06%	26.94%
Adjusted Inpatient Days	9,750	5,245	21,157	1,909	12,698	7,249	5,642	121,879
Adjusted Admissions	3,736	1,312	7,385	851	2,208	2,012	2,259	39,048
<b>Per Adjusted Admission</b>								
Billed Charges + Other Opr Rev	\$19,355	\$15,734	\$25,916	\$18,680	\$5,997	\$7,586	\$19,329	\$21,968
Operating Revenue	\$7,310	\$8,330	\$12,461	\$12,181	\$4,504	\$4,999	\$11,157	\$9,575
Operating Expenses	\$7,940	\$8,624	\$6,296	\$0	\$2,825	\$5,710	\$11,738	\$8,139
Net Operating Income	(\$630)	(\$294)	\$6,165	\$12,181	\$1,679	(\$711)	(\$581)	\$1,436
<b>Per Adjusted Inpatient Day</b>								
Billed Charges + Other Opr Rev	\$7,417	\$3,936	\$9,046	\$8,329	\$1,043	\$2,105	\$7,739	\$7,038
Operating Revenue	\$2,801	\$2,084	\$4,350	\$5,431	\$783	\$1,387	\$4,467	\$3,068
Operating Expenses	\$3,042	\$2,157	\$2,198	\$0	\$491	\$1,585	\$4,700	\$2,608
Net Operating Income	(\$241)	(\$73)	\$2,152	\$5,431	\$292	(\$197)	(\$232)	\$460

Data From CHIA Nevada Healthcare Quarterly Reports

## Hospital Comparative Financial Summary for CY2013

Rehab / Long Term Care / Specialty Hospitals	Carson Tahoe Continuing Care Hospital	Complex Care Hospital at Tenaya	Harmon Medical and Rehabilitation Hospital	Healthsouth Desert Canyon Rehabilitation Hospital	Healthsouth Rehabilitation Hospital of Henderson	Healthsouth Rehabilitation Hospital of Las Vegas	Horizon Specialty Hospital - Las Vegas	Horizon Specialty Hospital of Henderson
<b>Billed Charges</b>	<b>\$39,300,223</b>	<b>\$74,054,175</b>	<b>\$68,855,823</b>	<b>\$38,315,527</b>	<b>\$60,714,979</b>	<b>\$52,720,012</b>	<b>\$23,347,453</b>	<b>\$17,678,067</b>
Inpatient	\$38,939,620	\$74,054,175	\$68,855,823	\$37,143,357	\$57,470,457	\$52,720,012	\$23,347,453	\$17,678,067
Outpatient	\$360,603	\$0	\$0	\$1,172,170	\$3,244,522	\$0	\$0	\$0
<b>Deductions</b>	<b>\$30,122,270</b>	<b>\$47,987,781</b>	<b>\$41,007,694</b>	<b>\$13,253,270</b>	<b>\$24,181,335</b>	<b>\$22,596,993</b>	<b>\$11,785,646</b>	<b>\$8,383,627</b>
Inpatient	\$29,981,595	\$47,987,781	\$41,007,694	\$12,522,253	\$22,923,129	\$22,596,993	\$11,785,646	\$8,383,627
Outpatient	\$140,675	\$0	\$0	\$731,017	\$1,258,206	\$0	\$0	\$0
<b>Operating Revenue</b>	<b>\$9,177,953</b>	<b>\$26,066,394</b>	<b>\$27,848,129</b>	<b>\$25,062,257</b>	<b>\$36,533,644</b>	<b>\$30,123,019</b>	<b>\$11,561,807</b>	<b>\$9,294,440</b>
Inpatient	\$8,958,025	\$26,066,394	\$27,848,129	\$24,621,104	\$34,547,328	\$30,123,019	\$11,561,807	\$9,294,440
Outpatient	\$219,928	\$0	\$0	\$441,153	\$1,986,316	\$0	\$0	\$0
<b>Other Operating Revenue</b>	<b>\$594,327</b>	<b>\$5,681</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,619</b>	<b>\$43,520</b>	<b>\$8</b>	<b>\$3,541</b>
<b>Total Operating Revenue</b>	<b>\$9,772,280</b>	<b>\$26,072,075</b>	<b>\$27,848,129</b>	<b>\$25,062,257</b>	<b>\$36,584,263</b>	<b>\$30,166,539</b>	<b>\$11,561,815</b>	<b>\$9,297,981</b>
Operating Expenses	\$11,505,573	\$24,889,136	\$24,514,796	\$19,947,942	\$27,999,116	\$19,750,796	\$12,280,348	\$11,755,129
<b>Net Operating Income</b>	<b>(\$1,733,293)</b>	<b>\$1,182,939</b>	<b>\$3,333,333</b>	<b>\$5,114,315</b>	<b>\$8,585,147</b>	<b>\$10,415,743</b>	<b>(\$718,533)</b>	<b>(\$2,457,148)</b>
Non-Operating Revenue	\$0	\$0	\$0	\$34,579	\$0	\$0	\$493	\$193
Non-Operating Expenses	\$500	\$0	\$0	\$2,597	\$0	\$0	\$0	\$0
<b>Net Income / (Loss)</b>	<b>(\$1,733,793)</b>	<b>\$1,182,939</b>	<b>\$3,333,333</b>	<b>\$5,146,297</b>	<b>\$8,585,147</b>	<b>\$10,415,743</b>	<b>(\$718,040)</b>	<b>(\$2,456,955)</b>
<b>Net Margin</b>	<b>(17.74%)</b>	<b>4.54%</b>	<b>11.97%</b>	<b>20.51%</b>	<b>23.47%</b>	<b>34.53%</b>	<b>(6.21%)</b>	<b>(26.42%)</b>

Inpatient Days	6,303	16,689	40,668	15,655	24,794	19,903	9,733	7,738
Admissions	294	594	3,421	1,268	1,670	1,638	269	316
Avg Length Of Stay	21.4	28.1	11.9	12.3	14.8	12.2	36.2	24.5
Avg Daily Census	17.3	45.7	111.4	42.9	67.9	54.5	26.7	21.2
Occupancy Percentage	59.55%	65.32%	94.42%	85.78%	75.48%	69.02%	43.71%	54.36%
Adjusted Inpatient Days	6,458	16,690	40,668	16,149	26,216	19,919	9,733	7,740
Adjusted Admissions	301	594	3,421	1,308	1,766	1,639	269	316
<b>Per Adjusted Admission</b>								
Billed Charges + Other Opr Rev	\$132,448	\$124,670	\$20,127	\$29,293	\$34,413	\$32,186	\$86,794	\$55,943
Operating Revenue	\$32,443	\$43,889	\$8,140	\$19,161	\$20,719	\$18,402	\$42,981	\$29,418
Operating Expenses	\$38,198	\$41,898	\$7,166	\$15,251	\$15,857	\$12,048	\$45,652	\$37,192
Net Operating Income	(\$5,754)	\$1,991	\$974	\$3,910	\$4,862	\$6,354	(\$2,671)	(\$7,774)
<b>Per Adjusted Inpatient Day</b>								
Billed Charges + Other Opr Rev	\$6,178	\$4,437	\$1,693	\$2,373	\$2,318	\$2,649	\$2,399	\$2,285
Operating Revenue	\$1,513	\$1,562	\$685	\$1,552	\$1,396	\$1,514	\$1,188	\$1,201
Operating Expenses	\$1,782	\$1,491	\$603	\$1,235	\$1,068	\$992	\$1,262	\$1,519
Net Operating Income	(\$268)	\$71	\$82	\$317	\$327	\$523	(\$74)	(\$317)

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## Hospital Comparative Financial Summary for CY2013 (continued)

Rehab / Long Term Care / Specialty Hospitals	Kindred Hospital - Las Vegas (Flamingo Campus)	Kindred Hospital - Las Vegas (Sahara Campus)	Kindred Hospital - Las Vegas at St Rose De Lima Campus	Progressive Hospital	Renown Rehabilitation Hospital	Tahoe Pacific Hospitals - Meadows	Tahoe Pacific Hospitals - West	Rehab / Long Term Care / Specialty Total
<b>Billed Charges</b>	<b>\$88,244,250</b>	<b>\$77,545,716</b>	<b>\$41,506,504</b>	<b>\$18,659,194</b>	<b>\$74,500,197</b>	<b>\$60,269,966</b>	<b>\$53,346,284</b>	<b>\$789,058,370</b>
Inpatient	\$88,244,250	\$74,619,559	\$41,506,504	\$18,659,194	\$54,574,921	\$60,269,966	\$53,346,284	\$761,429,642
Outpatient	\$0	\$2,926,157	\$0	\$0	\$19,925,276	\$0	\$0	\$27,628,728
<b>Deductions</b>	<b>\$63,057,509</b>	<b>\$56,247,090</b>	<b>\$30,413,144</b>	<b>\$11,616,623</b>	<b>\$50,327,917</b>	<b>\$44,847,253</b>	<b>\$39,689,321</b>	<b>\$495,517,473</b>
Inpatient	\$63,005,023	\$54,107,497	\$30,413,144	\$11,616,623	\$33,934,823	\$44,847,253	\$39,689,321	\$474,802,402
Outpatient	\$52,486	\$2,139,593	\$0	\$0	\$16,393,094	\$0	\$0	\$20,715,071
<b>Operating Revenue</b>	<b>\$25,186,741</b>	<b>\$21,298,626</b>	<b>\$11,093,360</b>	<b>\$7,042,571</b>	<b>\$24,172,280</b>	<b>\$15,422,713</b>	<b>\$13,656,963</b>	<b>\$293,540,897</b>
Inpatient	\$25,239,227	\$20,512,062	\$11,093,360	\$7,042,571	\$20,640,098	\$15,422,713	\$13,656,963	\$286,627,240
Outpatient	(\$52,486)	\$786,564	\$0	\$0	\$3,532,182	\$0	\$0	\$6,913,657
<b>Other Operating Revenue</b>	<b>\$8,205,589</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,448</b>	<b>\$35,879</b>	<b>\$486</b>	<b>\$0</b>	<b>\$8,953,098</b>
<b>Total Operating Revenue</b>	<b>\$33,392,330</b>	<b>\$21,298,626</b>	<b>\$11,093,360</b>	<b>\$7,056,019</b>	<b>\$24,208,159</b>	<b>\$15,423,199</b>	<b>\$13,656,963</b>	<b>\$302,493,995</b>
Operating Expenses	\$34,888,706	\$19,929,990	\$11,643,025	\$6,631,308	\$20,912,853	\$16,377,462	\$5,727,380	\$268,753,560
<b>Net Operating Income</b>	<b>(\$1,496,376)</b>	<b>\$1,368,636</b>	<b>(\$549,665)</b>	<b>\$424,711</b>	<b>\$3,295,306</b>	<b>(\$954,263)</b>	<b>\$7,929,583</b>	<b>\$33,740,435</b>
Non-Operating Revenue	\$90,180	\$43,585	\$14,541	\$0	\$211,709	\$0	\$0	\$395,280
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,097
<b>Net Income / (Loss)</b>	<b>(\$1,406,196)</b>	<b>\$1,412,221</b>	<b>(\$535,124)</b>	<b>\$424,711</b>	<b>\$3,507,015</b>	<b>(\$954,263)</b>	<b>\$7,929,583</b>	<b>\$34,132,618</b>
<b>Net Margin</b>	<b>(4.20%)</b>	<b>6.62%</b>	<b>(4.82%)</b>	<b>6.02%</b>	<b>14.36%</b>	<b>(6.19%)</b>	<b>58.06%</b>	<b>11.27%</b>
Inpatient Days	27,011	13,495	6,419	4,977	14,065	7,494	6,508	221,452
Admissions	1,125	385	205	183	964	253	237	12,822
Avg Length Of Stay	24.0	35.1	31.3	27.2	14.6	29.6	27.5	17.3
Avg Daily Census	74.0	37.0	17.6	13.6	38.5	20.5	17.8	606.7
Occupancy Percentage	42.53%	71.10%	62.81%	56.82%	62.15%	52.64%	84.91%	64.82%
Adjusted Inpatient Days	29,523	14,024	6,419	4,981	19,209	7,494	6,508	232,091
Adjusted Admissions	1,230	400	205	183	1,317	253	237	13,438
<b>Per Adjusted Admission</b>								
Billed Charges + Other Opr Rev	\$78,439	\$193,817	\$202,471	\$101,963	\$56,613	\$238,221	\$225,090	\$59,385
Operating Revenue	\$27,157	\$53,234	\$54,114	\$38,530	\$18,387	\$60,961	\$57,624	\$22,510
Operating Expenses	\$28,374	\$49,813	\$56,795	\$36,211	\$15,884	\$64,733	\$24,166	\$19,999
Net Operating Income	(\$1,217)	\$3,421	(\$2,681)	\$2,319	\$2,503	(\$3,772)	\$33,458	\$2,511
<b>Per Adjusted Inpatient Day</b>								
Billed Charges + Other Opr Rev	\$3,267	\$5,529	\$6,466	\$3,749	\$3,880	\$8,042	\$8,197	\$3,438
Operating Revenue	\$1,131	\$1,519	\$1,728	\$1,417	\$1,260	\$2,058	\$2,098	\$1,303
Operating Expenses	\$1,182	\$1,421	\$1,814	\$1,331	\$1,089	\$2,185	\$880	\$1,158
Net Operating Income	(\$51)	\$98	(\$86)	\$85	\$172	(\$127)	\$1,218	\$145

Data From CHIA Nevada Healthcare Quarterly Reports

## Hospital Comparative Financial Summary for CY2013

Psychiatric Hospitals	Montevista Hospital	Red Rock Behavioral Health Hospital	Seven Hills Behavioral Institute	Spring Mountain Sahara	Spring Mountain Treatment Center	West Hills Hospital	Willow Springs Center	Psychiatric Total
<b>Billed Charges</b>	<b>\$53,280,674</b>	<b>\$9,493,500</b>	<b>\$29,300,155</b>	<b>\$13,273,716</b>	<b>\$34,996,527</b>	<b>\$25,665,867</b>	<b>\$33,682,910</b>	<b>\$199,693,349</b>
Inpatient	\$44,101,617	\$9,493,500	\$27,409,778	\$13,046,520	\$34,142,487	\$24,790,500	\$32,493,218	\$185,477,620
Outpatient	\$9,179,057	\$0	\$1,890,377	\$227,196	\$854,040	\$875,367	\$1,189,692	\$14,215,729
<b>Deductions</b>	<b>\$32,451,773</b>	<b>\$4,688,329</b>	<b>\$15,028,452</b>	<b>\$6,457,684</b>	<b>\$18,443,163</b>	<b>\$13,587,504</b>	<b>\$14,384,089</b>	<b>\$105,040,994</b>
Inpatient	\$26,558,344	\$4,688,329	\$13,839,534	\$6,374,580	\$17,960,917	\$13,274,205	\$13,871,179	\$96,567,088
Outpatient	\$5,893,429	\$0	\$1,188,918	\$83,104	\$482,246	\$313,299	\$512,910	\$8,473,906
<b>Operating Revenue</b>	<b>\$20,828,901</b>	<b>\$4,805,171</b>	<b>\$14,271,703</b>	<b>\$6,816,032</b>	<b>\$16,553,364</b>	<b>\$12,078,363</b>	<b>\$19,298,821</b>	<b>\$94,652,355</b>
Inpatient	\$17,543,273	\$4,805,171	\$13,570,244	\$6,671,940	\$16,181,570	\$11,516,295	\$18,622,039	\$88,910,532
Outpatient	\$3,285,628	\$0	\$701,459	\$144,092	\$371,794	\$562,068	\$676,782	\$5,741,823
<b>Other Operating Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,224</b>	<b>\$5,409</b>	<b>\$67,068</b>	<b>\$1,388,892</b>	<b>\$44,459</b>	<b>\$1,523,052</b>
<b>Total Operating Revenue</b>	<b>\$20,828,901</b>	<b>\$4,805,171</b>	<b>\$14,288,927</b>	<b>\$6,821,441</b>	<b>\$16,620,432</b>	<b>\$13,467,255</b>	<b>\$19,343,280</b>	<b>\$96,175,407</b>
Operating Expenses	\$18,261,642	\$3,866,706	\$11,502,760	\$5,914,251	\$15,876,439	\$12,052,525	\$14,887,841	\$82,362,164
<b>Net Operating Income</b>	<b>\$2,567,259</b>	<b>\$938,465</b>	<b>\$2,786,167</b>	<b>\$907,190</b>	<b>\$743,993</b>	<b>\$1,414,730</b>	<b>\$4,455,439</b>	<b>\$13,813,243</b>
Non-Operating Revenue	\$54,664	\$2,163	\$0	\$0	\$0	\$80,763	\$0	\$137,590
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$0	\$0	\$4,710,106	\$4,710,106
<b>Net Income / (Loss)</b>	<b>\$2,621,923</b>	<b>\$940,628</b>	<b>\$2,786,167</b>	<b>\$907,190</b>	<b>\$743,993</b>	<b>\$1,495,493</b>	<b>(\$254,667)</b>	<b>\$9,240,727</b>
<b>Net Margin</b>	<b>12.55%</b>	<b>19.57%</b>	<b>19.50%</b>	<b>13.30%</b>	<b>4.48%</b>	<b>11.04%</b>	<b>(1.32%)</b>	<b>9.59%</b>
Inpatient Days	28,318	6,386	19,455	8,522	23,937	16,527	35,521	138,666
Admissions	2,935	551	2,722	762	3,190	2,362	408	12,930
Avg Length Of Stay	9.6	11.6	7.1	11.2	7.5	7.0	87.1	10.7
Avg Daily Census	77.6	17.5	53.3	23.3	65.6	45.3	97.3	379.9
Occupancy Percentage	86.20%	83.31%	91.90%	77.83%	79.98%	47.66%	83.89%	77.22%
Adjusted Inpatient Days	34,212	6,386	20,809	8,674	24,583	18,037	36,870	150,433
Adjusted Admissions	3,546	551	2,911	776	3,276	2,578	423	14,027
<b>Per Adjusted Admission</b>								
Billed Charges + Other Opr Rev	\$15,026	\$17,230	\$10,070	\$17,121	\$10,703	\$10,496	\$79,640	\$14,345
Operating Revenue	\$5,874	\$8,721	\$4,908	\$8,795	\$5,073	\$5,224	\$45,675	\$6,856
Operating Expenses	\$5,150	\$7,018	\$3,951	\$7,626	\$4,846	\$4,676	\$35,155	\$5,872
Net Operating Income	\$724	\$1,703	\$957	\$1,170	\$227	\$549	\$10,521	\$985
<b>Per Adjusted Inpatient Day</b>								
Billed Charges + Other Opr Rev	\$1,557	\$1,487	\$1,409	\$1,531	\$1,426	\$1,500	\$915	\$1,338
Operating Revenue	\$609	\$752	\$687	\$786	\$676	\$747	\$525	\$639
Operating Expenses	\$534	\$605	\$553	\$682	\$646	\$668	\$404	\$548
Net Operating Income	\$75	\$147	\$134	\$105	\$30	\$78	\$121	\$92

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