

State of Nevada
Department of Health and Human Services
Division of Health Care Financing and Policy

Report on Activities and Operations
Pursuant to NRS 449.450 through 449.530

October 1, 2015



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REPORT ON ACTIVITIES AND OPERATIONS OF THE DEPARTMENT OF HEALTH AND HUMAN SERVICES

AUTHORITY AND OVERVIEW

AUTHORITY

The Division of Health Care Financing and Policy (DHCFP) was created on July 1, 1997 (state fiscal year 1998). The Division is responsible for carrying out the provisions of Nevada Revised Statutes (NRS) 449, “Medical and Other Related Facilities.”

The Director of the Department of Health and Human Services (DHHS) is required to prepare a report on DHHS activities and operations pertaining to the provisions of NRS 449.450 through 449.530, inclusive, for the preceding fiscal year. The report must be transmitted to the Governor, the Legislative Committee on Health Care, and the Interim Finance Committee on or before October 1 of each year (NRS 449.520).

The functions and activities subject to NRS 449.450 through 449.530, inclusive, have been delegated to DHCFP.

DHCFP's responsibilities include:

1. Collecting financial information and other reports from hospitals;
2. Collecting health care information from hospitals and other providers;
3. Conducting analyses and studies relating to the cost of health care in Nevada and comparisons with other states;
4. Preparing and disseminating reports based on such information and analyses; and
5. Suggesting policy recommendations and reporting the information collected.

OVERVIEW OF NRS 449.450 - 449.530

The definitions of specific titles and terminology used in NRS 449.450 through 449.530 are defined in NRS 449.450. The Director may adopt regulations, conduct public hearings and investigations, and exercise other powers reasonably necessary to carry out the provisions of NRS 449.450 through 449.530, inclusive, as authorized in NRS 449.460. The Director also has the authority to utilize staff or contract with appropriate independent and qualified organizations to carry out the duties mandated by NRS 449.450 through NRS 449.530, inclusive, as authorized in NRS 449.470.

Committee on Hospital Quality of Care

Each hospital licensed to operate in Nevada is required to form a committee to ensure the quality of care provided by the hospital. Requirements for such committees are specified by the Joint Commission on Accreditation of Healthcare Organizations or by the Federal Government pursuant to Title XIX of the Social Security Act (NRS 449.476).

Authority and Overview

Health Care Administration Fee

The Director, by regulation, imposes fees upon admitted health care insurers to cover the costs of carrying out the provisions of NRS 449.450 to 449.530, inclusive. The legislature approves an annual amount to be collected and NRS 449.465 authorizes a \$50 fee for the support of the Legislative Committee on Health Care. Under Nevada Administrative Code (NAC) 449.953, the Division has the authority to impose penalties for late payments.

Amount Authorized by Legislature for SFY 2015:		\$1,129,268
Number of health insurers estimated to pay:		434
Fee per admitted health insurer:	DHCFP	\$2,552
	LCB	<u>\$50</u>
TOTAL FEE PER ADMITTED HEALTH INSURER:		\$2,602
Actual number of health insurers that paid:		434
Total Fees/Actual Payment received for SFY 2015:		\$1,129,268
Penalties collected by DHCFP:		\$16,000
Amount transferred to Legislative Committee*:		\$21,700

** 434 insurers paid the fee (434 x \$50)*

SUBMISSION OF DATA BY HOSPITALS

NRS Provisions

Each hospital in the State of Nevada shall use a discharge form prescribed by the Director and shall include in the form all information required by the Department. The information in the form shall be reported monthly to the Department, which will be used to increase public awareness of health care information concerning hospitals in Nevada (NRS 449.485).

Every institution which is subject to the provision of NRS 449.450 to 449.530, inclusive, shall file financial statements or reports with the Department (NRS 449.490).

Manner in which Healthcare Providers are Reporting Information

Monthly Reporting

In conjunction with the University of Nevada, Las Vegas (UNLV) Center for Health Information Analysis (CHIA), DHCFP continues to maintain a statewide database of Universal Billing (UB) form information obtained from hospitals pursuant to this section. The UB database is also utilized by outside providers to analyze Nevada's health care trends. Additional information is included under the *Published Reports* section that follows.

The information reported by hospitals includes admission source, payer class, zip code, acuity level, diagnosis and procedures. This level of detail allows for trend analysis using various parameters, including specific illnesses and quality of care issues. The detail of the UB database is also available, upon request, in an electronic medium to researchers. Researchers may receive data after approval of a Limited Data Set Use Agreement.

In the 2007 Legislative Session, DHCFP adopted regulations to implement Assembly Bill 146 that requires greater transparency in reporting. DHCFP contracted with UNLV CHIA to create a Transparency Website. The purpose of the Transparency Website is to increase public awareness of health care information concerning inpatient and outpatient hospitals and ambulatory surgical centers (ASC) in this State. Diagnostic Related Groups (DRG), diagnoses and treatments, physician name, as well as nationally recognized quality indicators Potentially Preventable Readmissions and Provider Preventable Conditions, are information posted in the website. This information is available in both fixed and interactive reports. These reports enable the consumer and researchers to do comparative analyses between hospitals. The website is located at:

www.nevadacomparecare.net

Quarterly Reporting

Hospitals are required to submit quarterly reports regarding their financial and utilization information in a consistent manner. Hospitals may use different generally accepted accounting procedures as promulgated by the American Institute of Certified Public Accountants.

Electronic submission of the Nevada Healthcare Quarterly Reports (NHQR) to CHIA is required. Information is submitted by the providers based on the best information available at the time the reports are entered. Revised NHQRs are filed when material changes are discovered. Utilization and financial reports, which include individual facilities as well as summary information, are available for both the acute care and non-acute care hospitals. Utilization reports are also available for Ambulatory Surgery, Imaging, Skilled Nursing/Intermediate Care, and Hospice Facilities. DHCFP actively works with CHIA, the Nevada Hospital Association, and other stakeholders to continually update medical provider reporting, assure consistency, and to create a more functional tool for users. These reports may be found at:

www.nevadacomparecare.net/static-nhqr.php

ICD-10 Transition

Health care providers classify medical conditions using a standard coding system. The United States Department of Health & Human Services has mandated that all covered entities under the Health Insurance Portability and Accountability Act (HIPAA) must transition to the International Classification of Diseases (ICD) 10th Edition (ICD-10) code set from the current ICD 9th Edition (ICD-9) code set, effective October 1, 2015.

Submission of Data by Hospitals

The new ICD-10 code set provides the opportunity to accommodate new procedures and diagnoses unaccounted for in the ICD-9 code set and allows for greater specificity of diagnosis-related groups and preventive services. This transition will lead to improved reimbursement for medical services, fraud detection, historical claims and diagnoses analysis for the healthcare industry, and will enable the health care industry to make more informed decisions regarding health programs to improve health outcomes.

Beginning with billing claims created from patient discharges/visits October 1, 2015, Nevada hospitals will be required to utilize the ICD-10 code set in billing and in the reporting of data to CHIA.

Published Reports

DHCFP, in conjunction with CHIA, publishes or makes available various reports deemed "desirable to the public interest" on the Transparency Website. The website allows users to download and print various reports such as statistical, utilization, sentinel events, Nevada Annual Hospital Reports, and comparative reports on DRGs, diagnosis, and procedures.

The statewide database of UB information obtained from hospitals pursuant to this section is the basic source of data used for hospital cost comparisons included in the CHIA publication *Personal Health Choices*. The latest edition for the period 2010 - 2014 published in September of 2015 is included as *ATTACHMENT A. Personal Health Choices* and additional information on the UB database may be found on the CHIA website at:

<http://nevadacomparecare.net/static-choices.php>

CHIA publishes a package of standard reports based upon the UB hospital billing records. These reports are currently available for calendar years 2008 - 2014.

Comprehensive summaries of the utilization and financial data reported by Nevada hospitals and other health care providers are available for download on CHIA's website at:

<http://nevadacomparecare.net/static-standard-reports.php>

A list of the financial and utilization reports, accessible in CHIA's website, are attached in *Exhibit 5*.

Exhibit Data

Beginning in calendar year 2013 the Exhibits and related report data contained in the *Report on Activities and Operations* will be updated annually as a result of automation in the report generator with the UNLV CHIA NHQR database. These updates may result in changes to prior year data as compared to previous reports.

**SUMMARY INFORMATION AND ANALYSES
HOSPITALS WITH 100 OR MORE BEDS**

NRS 449.490 requires reporting for hospitals with 100 or more beds. They report on capital improvements; community benefits; home office allocation methodologies; discount and collection policies; and the availability of a complete current Charge Master.

**POLICIES AND PROCEDURES REGARDING DISCOUNTS OFFERED TO PATIENTS
AND REVIEW OF POLICIES AND PROCEDURES USED TO COLLECT UNPAID
PATIENT ACCOUNTS**

NRS 439B.440 allows the Director to engage an auditor to conduct an examination to determine whether hospitals are in compliance with provisions of NRS 439B. The statute refers to these engagements as audits, however, in accordance with the American Institute of Certified Public Accountants promulgations, these are “Agreed Upon Procedures” engagements, not audits. Reports of engagements performed biennially by an independent contractor detail information regarding compliance of the 16 non-county-owned hospitals that have 100 beds or more in the State. Per NRS 439B.440 subsection 3, University Medical Center in Clark County, being a county-owned hospital, is exempt from this requirement. The reports for the period July 1, 2011, through June 30, 2013, prepared by Myers and Stauffer, LC, Certified Public Accountants, were issued prior to the end of state fiscal year 2014. Reports covering the period July 1, 2013 through June 30, 2015 will be completed by the end of state fiscal year 2016.

The engagement tests hospitals for compliance with NRS 439B.260, 30% discount required for uninsured patients; NRS 439B.410, appropriateness of emergency room patient logs, transfers into or out of the hospital, review of policies and procedure in the emergency room, and review of any complaints in the emergency room; NRS 439B.420, review of contractual arrangements between hospital and physicians or other medical care providers; and NRS 439B.430 review of related party transactions and ensure appropriate allocation.

**SUMMARY OF COMPLIANCE ISSUES FROM REQUIRED OR PERFORMED
ENGAGEMENTS**

NRS 449.520 requires a summary of any trends noted from these engagements be reported. The reports covering July 1, 2011 thru June 30, 2013 show no trends of note. A summary of the compliance issues noted during the engagement were:

- Emergency Room Services
 - Five concerns, at five separate hospitals, were identified regarding transfers from emergency rooms. These concerns ranged from allegations of improper transfer to missing documentation.
 - One patient complaint contained implications of financial prejudice.

Summary - Hospitals with 100 or More Beds

- Contractual Arrangement Review
 - Three instances of non-conformance with rental contract provisions were identified.
 - One instance of a rental rate, to a medical group, at less than 75% of the rent for comparable office spaces leased to others in the building was identified.
 - Two instances of inconsistencies between a Medical Office building's directory and the physician contract listing were identified.
- Reduction of Billed Charges
 - One patient account sampled did not receive a discount because an insurance claim filed was later denied.

The exceptions noted were all within the accepted error rate.

CORPORATE HOME OFFICE COST ALLOCATION METHODOLOGIES

Home office allocation methodologies for the hospitals that were subject to the above engagements were reviewed by the independent contractor with hospital staff. No exceptions were noted. These can be viewed at the end of the individual annual compliance reports on the Transparency Website:

<http://www.nevadacomparecare.net/nv-reports.php>

A brief description of each home office allocation methodology may also be found in *Exhibit 4*.

CHARGE MASTER AVAILABILITY AT HOSPITALS

Pursuant to NRS 449.490, subsection 4, a complete current Charge Master must be available at each hospital (with 100 or more beds) during normal business hours for review by the Director, any payer that has a contract with the hospital to pay for services provided by the hospital, any payer that has received a bill from the hospital, or any state agency that is authorized to review such information.

No violations of Charge Master availability have been reported to the Division.

HOSPITAL INFORMATION

General hospital information concerning the seventeen acute hospitals in Nevada with more than 100 beds is presented in *Exhibit 1*. The information includes location, corporate name, number of beds, type of ownership, availability of community benefits coordinator, availability of charitable foundation, if the hospital conducts teaching and research, trauma center information, and if the hospital is a sole provider of any specific clinical services in their area.

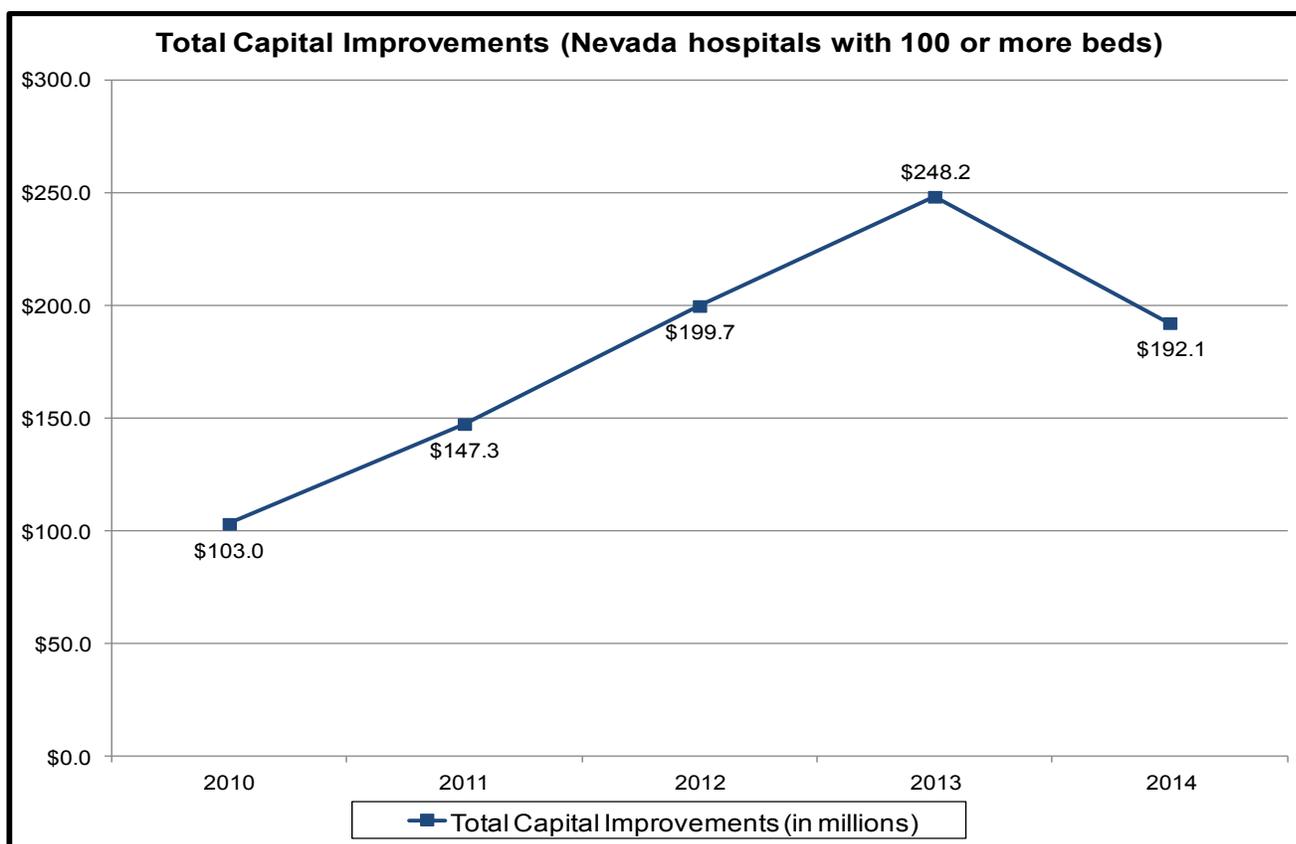
SUMMARY OF CAPITAL IMPROVEMENT REPORTS

Capital Improvements cover three areas: New Major Services Lines, Major Facility Expansions and Major Equipment. In order to avoid duplication of reporting, no costs are reported for the addition of

Major Service Lines. The costs for Major Expansions do not include equipment. A threshold of \$500,000 has been established for reporting Major Equipment additions. Capital Improvements that do not meet the reporting thresholds are reported in aggregate.

Hospitals reported Capital Improvement costs for 2014 as follows:

Major Expansions	\$ 52,930,463
Major Equipment	\$ 78,330,372
<u>Additions Not Required to be Reported Separately</u>	<u>\$ 60,843,555</u>
Total	\$ 192,104,390



Capital Improvements					
	2010	2011	2012	2013	2014
Total Capital Improvements (in millions)	\$103.0	\$147.3	\$199.7	\$248.2	\$192.1
Percentage Change	(36.89%)	43.01%	35.57%	24.29%	(22.60%)

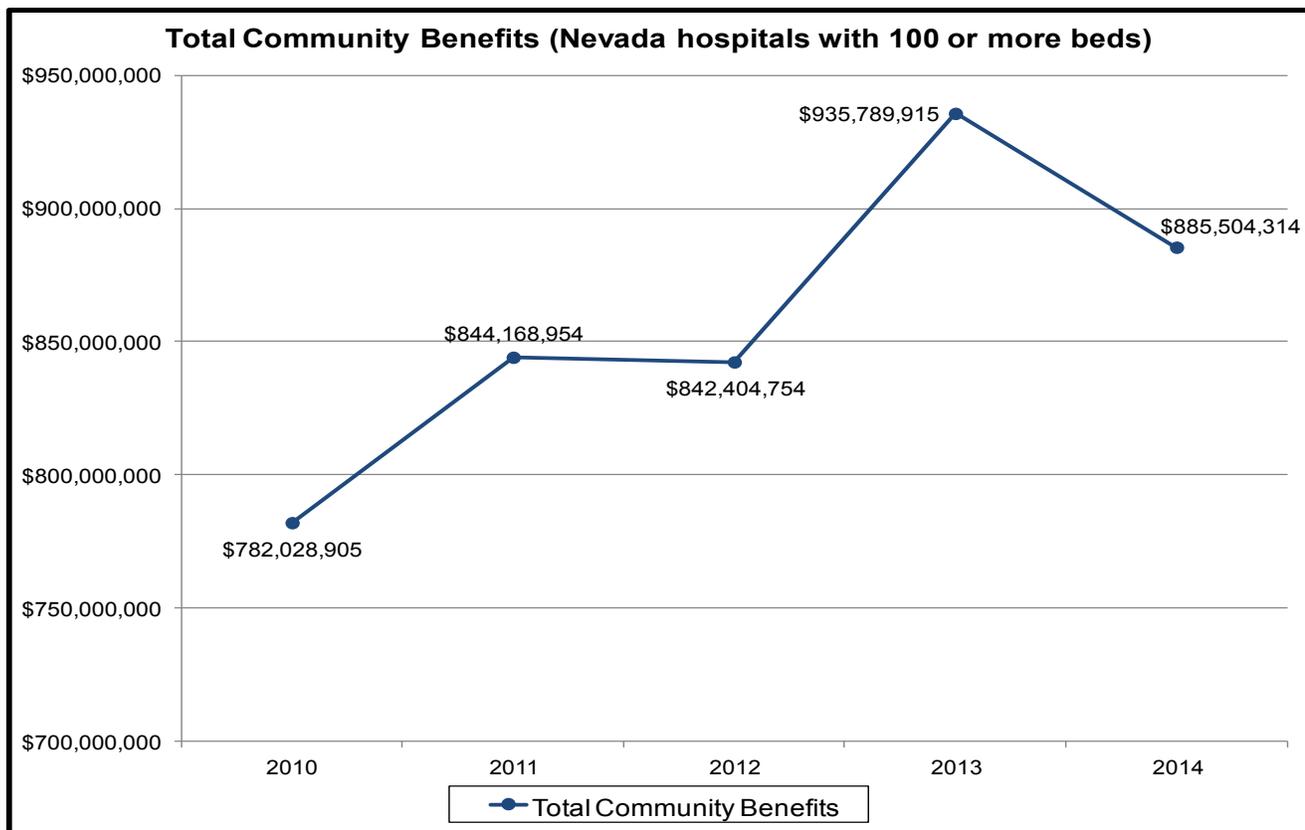
See *Exhibit 2* for details.

Summary - Hospitals with 100 or More Beds

Capital Improvements declined from 2009 to 2010. However, in 2011, 2012, and 2013 there were increases of 43.01%, 35.57%, and 24.29% respectively. Although 2014 showed a decline in capital improvements of 22.60% from 2013, comparing the Total Capital Improvements in 2010 of \$103 million to the \$192.1 million in 2014, the five-year period resulted in an increase in Capital Improvements of 86.50%.

EXPENSES INCURRED FOR PROVIDING COMMUNITY BENEFITS

The Total Community Benefits reported for 2014 was \$885,504,314. Subsidized Health Care Services costs accounted for \$800,497,479 of the total; providing Health Professions Education totaled \$38,256,660; Community Health Improvement Services totaled to \$29,197,641; and Other Categories totaled to \$17,552,534. Although the reported Community Benefits for 2014 decreased by 5.37% from 2013, comparing the Total Community Benefits in 2010 of \$782,028,905 to the \$885,504,314 in 2014 resulted in a 13.23% increase over the five-year period.



Community Benefits					
	2010	2011	2012	2013	2014
Total Community Benefits	\$782,028,905	\$844,168,954	\$842,404,754	\$935,789,915	\$885,504,314
Percentage Change	(9.10%)	7.95%	(0.21%)	11.09%	(5.37%)

See *Exhibit 3* for details.

SUMMARY INFORMATION AND ANALYSES ALL HOSPITALS

HOSPITAL GROUPINGS

The acute care hospitals are grouped into the following categories:

- Statewide
- Clark County Hospitals
- Washoe County/Carson City Hospitals
- Rural Hospitals

Data from the Rehabilitation/Specialty Hospitals and the Psychiatric Hospitals, none of which are located in a rural county, are reported separately. The CHIA website contains both financial and utilization information; the following pages of this report summarize these data.

All 34 Acute Care Hospitals, 15 Rehab/LTC/Specialty Hospitals, and 8 Psychiatric Hospitals reported in 2014.

There are also five government-operated hospitals (federal and state) in Nevada, which do not have standard private sector operating costs and revenues. Below are the inpatient days and admissions data that have been reported to CHIA for 2014:

Facility	Inpatient Days	Admissions
Desert Willow Treatment Center	15,580	315
Ioannis A. Lougaris Veterans Administration Medical Center	17,202	3,567
Nellis Air Force Base Veterans Administration Medical Center	Not Reported	Not Reported
Northern Nevada Adult Mental Health Services	10,187	1,518
Southern Nevada Adult Mental Health Services	71,577	3,562

FINANCIAL SUMMARIES

The five-year financial summary in *Exhibit 6* presents condensed financial and utilization information for Acute Care Hospitals in Nevada. Detailed information for the individual Acute Care Hospitals are presented in *Exhibit 8*.

Comparative Financial Indicators

In order to compare hospitals across categories, financial indicators are used. The indicators used in this report are Per Adjusted Inpatient Day and Per Adjusted Admission. The following data were utilized in calculating the indicators:

Summary - All Hospitals

- Billed Charges and Other Operating Revenue
- Total Operating Revenue
- Operating Expenses
- Net Operating Income

The Adjusted Inpatient Days and Adjusted Admissions are calculated by converting Outpatient and Other Patient Revenue to inpatient units. The calculations for the indicators are derived by using information from the Financial Summaries for hospital Billed Charges and Other Operating Revenue, Total Operating Revenue, Operating Expenses, and Net Operating Income, and dividing those amounts by Adjusted Inpatient Days or Adjusted Admissions. The amounts calculated due to the conversion are useful for comparisons and trending analyses.

Common Size Statements

Common size statements are “vertical analyses” that use percentages to facilitate trend analysis and data comparison. The components of financial information are represented as percentages of a common base figure. Key financial changes and trends can be highlighted by the use of common size statements. Common size statements are utilized in the Comparative Financial Summary (*Exhibit 6*). Different financial information was represented as percentages of a common base figure. Total Deductions and Operating Revenue were represented as a percentage of the Billed Charges; Other Operating Revenue, Operating Expenses, Net Operating Income, Non-Operating Revenue and Non-Operating Expenses are also represented as percentages of the Total Operating Revenue.

ANALYSIS

Acute Care Hospitals

The five-year Comparative Financial Summary tables (*Exhibit 6*) were prepared for the Acute Care Hospitals. The Comparative Financial Summaries (2010 - 2014) report both the financial and the common size statement information (vertical analyses). *Exhibit 6* reports Billed Charges, Deductions, and Operating Revenue. Operating Revenue is the amount paid by patients (or third party payer) for services received. Other Operating Revenue and Non-Operating Revenue include non-patient related revenue such as investment income or tax subsidies.

Exhibit 6 also reports Inpatient Days, Admissions, and other patient statistical information along with the calculated “Per Adjusted Inpatient Day” and “Per Adjusted Admission” information.

Hospital Profitability

The Comparative Financial Summary, Statewide Acute Care Hospitals Totals, shows the Hospital Net Income/Loss¹ as a percentage of Total Revenues.² After reporting statewide Net Losses for 2010

¹Net of Net Operating Income, Non-operating Revenue and Non-Operating Expense

²The sum of Total Operating Revenue and Non-Operating Revenues

and 2011, the facilities reported Net Income from 2012 through 2014. The Net Profit Margin (Net Income ÷ Total Revenues) expressed as percentages from *Exhibit 6A* are presented in the table below:

Hospital Profitability (Statewide)					
	2010	2011	2012	2013	2014
Net Profit Margin	(1.14%)	(0.07%)	0.94%	2.37%	2.40%

The above 2.40% reflects Nevada Acute Care Hospitals collectively earning \$122,333,647 with a Total Operating Revenue of \$4,959,121,219 in 2014. The losses and gains ranged from a Net Income of \$59,294,452 for Renown Regional Medical Center to a Net Loss of \$47,283,559 for University Medical Center of Southern Nevada.

Six out of the thirteen Clark County Acute Care Hospitals reported a Net Income. The Total Net Loss for all Clark County Acute Care Hospitals was \$28,296,369. St. Rose Dominican Hospitals Siena Campus had the highest Net Income of \$40,812,344 and University Medical Center of Southern Nevada had the biggest Net Loss of \$47,283,559.

All six of the Washoe County/Carson City Acute Care Hospitals reported a Net Income. The Total Net Income for all Washoe County/Carson City Acute Care Hospitals was \$101,564,304. Renown Regional Medical Center had the highest Net Income of \$59,294,452.

Twelve out of the fifteen Rural Acute Care Hospitals reported a Net Income. The Total Net Income for all Rural Acute Care Hospitals was \$49,065,712. Northeastern Nevada Regional Hospital had the highest Net Income of \$25,733,569 and Boulder City Hospital had the biggest Net Loss of \$144,712.

Nye Regional Medical Center (NRMC) reported a Net Income of \$2,159,915 in 2014. Despite this, NRMC has announced that the hospital will cease operations due to ongoing financial struggles effective August 21, 2015 for all acute care patient services and effective September 4, 2015 for the Outpatient Clinic. NRMC’s efforts to arrange partnerships and/or affiliations with other health care organizations were unsuccessful due to the small size of the hospital and the remote location.

Most hospitals in Nevada have corporate affiliations. These parent companies help reduce costs and also help absorb losses over multiple facilities.

There are six Universal Health Systems Inc. (UHS) Acute Care Hospitals in Nevada. Five of the hospitals are located in Clark County (collectively known as the Valley Health System) and one hospital in Washoe County. Three of the six hospitals reported losses for 2014; this resulted in a combined Net Loss of \$9,997,075 for the six hospitals. In September 2014, UHS acquired Cygnet Health Care Limited, adding 17 facilities throughout the United Kingdom. As of December 31, 2014, UHS owns and/or operates 28 acute care hospitals and 212 behavioral health centers located in 32 states, Washington D.C., Puerto Rico, the US Virgin Islands and the UK. UHS also manages and/or owns in partnership with physicians, five surgical hospitals and surgery and radiation oncology centers located in four states. UHS is in the process of constructing a sixth Valley Health System hospital, a new 142-bed acute care facility in Henderson, Nevada that is slated for completion in 2016. UHS collectively experienced a 6.76% Net Profit Margin in 2014 which decreased slightly from 7.01% in 2013.³

³UHS Annual Report 2014 (10-K)

Summary - All Hospitals

There are three Hospital Corporation of America (HCA) Acute Care Hospitals in Clark County. All three hospitals reported a Net Income in 2014; this resulted in a combined Net Income of \$43,019,869 for the three hospitals. As of December 31, 2014, HCA operates 166 hospitals, comprised of 162 acute care hospitals, three psychiatric hospitals and one rehabilitation hospital. In addition, HCA operates 113 freestanding surgery centers. These facilities are located in 20 states and in England. HCA reported a Net Profit Margin of 5.08% in 2014, which was an increase from their Net Profit Margin of 4.55% in 2013.⁴

There are three Dignity Health hospitals in Clark County. Two of the three facilities had a combined Net Loss of \$37,351,823 in 2014; the third facility reported a Net Income of \$40,812,344. This resulted in a combined Net Income of \$3,460,521 for the three hospitals. Dignity Health, formerly Catholic Healthcare West, a non-profit public benefit corporation, exempt from federal and state income taxes, owns and operates hospitals in California, Arizona and Nevada, and is the sole corporate member of other primarily non-profit corporations in the aforementioned states. These organizations provide a variety of healthcare-related activities, education and other benefits to the communities in which they operate. Dignity Health reported a Net Profit Margin of 8.55% in 2014, which was an increase from the Net Profit Margin of 8.06% reported for 2013.⁵

While there are many potentially significant factors that contribute to hospital profitability, including geographical concentration of hospitals, service-based competition, the economic and regulatory environment, and hospital size, increasing labor costs have been identified by the American Hospital Association (AHA) as the single-most important driver of spending growth for hospitals.⁶ The following table shows the Nevada median hourly wages for two specific hospital occupations:

Nevada Median Wages					
	2010	2011	2012	2013	2014
Registered Nurses	\$ 35.95	\$ 37.29	\$ 37.33	\$ 37.62	\$ 38.11
Medical and clinical laboratory technologists	\$ 32.78	\$ 32.95	\$ 32.55	\$ 31.55	\$ 31.91

From 2010 to 2014, the median wage increased 6.01% for Registered Nurses and decreased 2.65% for Medical and Clinical Laboratory Technologists.⁷

Operating Revenue / Deductions (Contractual Allowances and Bad Debts)

The Billed Charges, when compared to the Deductions (contractual allowances and bad debts), provide insight into the market competition among health care providers. Operating Revenue (the amount patients or third party payers actually pay) on a statewide basis has steadily decreased from 20.41% in 2010 to 17.17% in 2014. This decrease is visible across the State impacting hospitals in Clark County, Washoe County/Carson City and Rural hospitals, as outlined in the table on the following page.

⁴10-K Report - HCA Holdings, Inc. filed period 12/31/2014

⁵Dignity Health's consolidated financial statements years ended 6/30/14

⁶American Hospital Association, *The Cost of Caring: Sources of Growth in Spending on Patient Care in Hospitals*, 2010

⁷Bureau of Labor Statistics, Occupational Employment Statistics.

Total Deductions on a statewide basis have gradually increased from 79.59% in 2010 to 82.83% in 2014. The Total Deductions as a percent of Billed Charges for Clark County hospitals, Washoe County/Carson City hospitals and Rural hospitals are also outlined in the table below.

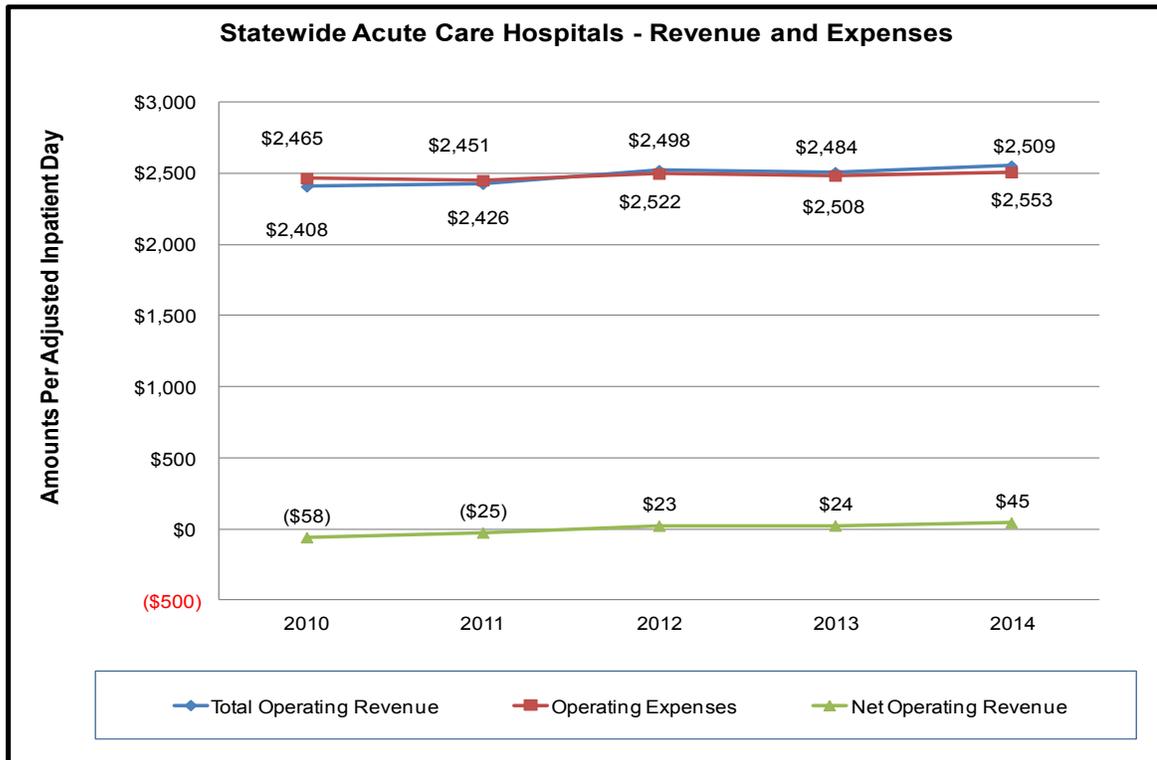
	Operating Revenue (as a Percent of Billed Charges)		Total Deductions (as a Percent of Billed Charges)	
	2010	2014	2010	2014
Clark County	18.10%	14.95%	81.90%	85.05%
Washoe County/Carson City	25.33%	23.34%	74.67%	76.66%
Rural Hospitals	45.34%	36.42%	54.66%	63.58%

In general, Rural hospitals are not in competition with other hospitals. As a result, Operating Revenues at Rural hospitals are a larger percentage of their Billed Charges, although the same decline seen statewide has been observed over the five-year period within the Rural Hospital group (see *Exhibit 6D* for details).

Clark County hospitals are affected the most by preferred provider contractual arrangements with large employee groups. With this, their Total Deductions are the highest when compared to Washoe County/Carson City and the Rural hospitals.

Revenue and Expenses

Using Per Adjusted Inpatient Day information, the following graph displays the relationship of Total Operating Revenue, Operating Expenses and Net Operating Revenue from hospital operations on a statewide basis over the five-year period. The financial indicators listed in *Exhibit 6A* are the basis for this graph.



Summary - All Hospitals

Operating Expense and Operating Revenue Compared with the Producer Price Index (PPI)⁷ and Consumer Price Index for All Urban Consumers (CPI-U)⁸

Both the Operating Expenses Per Adjusted Inpatient Day and the Total Operating Revenue per Adjusted Inpatient Day have increased from 2013 by 1.01% and 1.79% respectively. Additionally, the CPI-U has increased by 1.62% from the previous year, and the PPI has increased by 1.13%.

5 Year Change	Base # / Percentage	2010	2011	2012	2013	2014
	NV Acute Hospitals Operating Expenses per Adjusted Inpatient Day	\$2,465	\$2,451	\$2,498	\$2,484	\$2,509
1.78%	% increase (decrease) from prior year	2.67%	(0.57%)	1.92%	(0.56%)	1.01%
	NV Acute Hospitals Total Operating Revenue per Adjusted Inpatient Day	\$2,408	\$2,426	\$2,522	\$2,508	\$2,553
6.02%	% increase (decrease) from prior year	2.91%	0.75%	3.96%	(0.56%)	1.79%
	CPI-U (all)	218.1	224.9	229.6	233.0	236.7
8.57%	% increase (decrease) from prior year	1.64%	3.16%	2.07%	1.46%	1.62%
	PPI General Medical and Surgical Hospital	173.7	177.4	182.0	186.0	188.1
8.29%	% increase (decrease) from prior year	2.90%	2.13%	2.59%	2.20%	1.13%

PPI and CPI-U each measure price change over time for a fixed set of goods and services, however, they differ in two critical areas: (1) the composition of the set of goods and services, and (2) the types of prices collected for the included goods and services. The target set of goods and services included in the PPI is the entire marketed output of U.S. producers, excluding imports. The target set of items included in the CPI-U is the set of goods and services purchased for consumption purposes by urban U.S. households. This set includes imports.

The price collected for an item included in the PPI is the revenue received by its producer. Sales and excise taxes are not included in the price because they do not represent revenue to the producer. The price collected for an item included in the CPI-U is the out-of-pocket expenditure by a consumer for the item. Sales and excise taxes are included in the price because they are necessary expenditures by the consumer for the item.

The differences between the PPI and CPI-U are consistent with the different uses of the two measures. A primary use of the PPI is to deflate revenue streams in order to measure real growth in output. A primary use of the CPI-U is to adjust income and expenditure streams for changes in the cost of living.

Due to changes to the industry groups by the Department of Labor, there are slight differences in the PPI data for years prior to 2010. The current industry group is named *General Medical and Surgical Hospitals*, while the prior industry group was more generally named *Hospitals*.

⁸The CPI-U and PPI are published by the Bureau of Labor Statistics, U. S. Department of Labor.

UTILIZATION REPORTS

Ten-year Acute Care Hospital utilization information is summarized in *Exhibit 7*. The charts include Average Daily Census, Occupancy Percentages, Average Length of Stay, Admissions Per 1,000 Population, Inpatient Days Per 1,000 Population and Average Licensed Beds Per 1,000 Population. The ten year trends are as follows:

Utilization Summary			
	2005	2014	Percent Change
Estimated Nevada Population	2,518,869	2,839,099	12.71%
Average Daily Census	3,164.3	3,449.7	9.02%
Occupancy Percentages	67.93%	60.07%	(11.57%)
Average Length of Stay (Days)	4.3	5.0	16.28%
Admissions	246,154	251,333	2.10%
Admissions Per 1,000 Population	97.7	88.5	(9.42%)
Inpatient Days	1,154,813	1,259,143	9.03%
Inpatient Days Per 1,000 Population	458.5	443.5	(3.27%)
Average Licensed Beds	4,772	5,743	20.35%
Licensed Beds Per 1,000 Population	1.9	2.0	5.26%

The estimated Nevada population in 2014 increased 12.71% compared to 10 years ago in 2005. Admissions and Inpatient Days have also increased by 2.10% and 9.03%, respectively. Nevada has effectively increased the Average Licensed Beds to compensate for these increases.

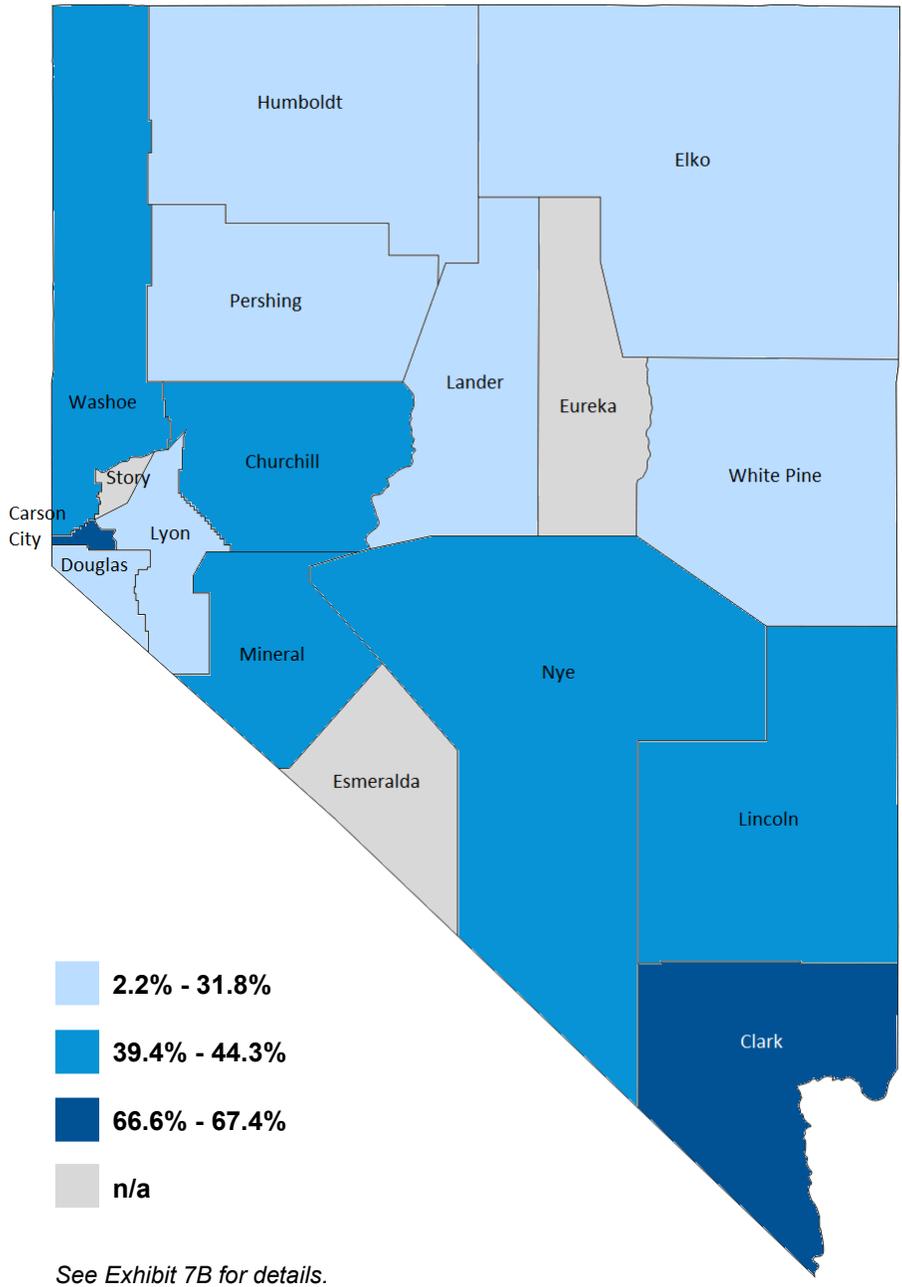
In Nevada, the 2014 Average Occupancy Percentage decreased from 67.93% in 2005 to 60.07% in 2014,⁹ and the Averaged Licensed Beds increased 20.35% over the same period. Correspondingly, the 2014 Licensed Beds Per 1,000 Population increased slightly from 1.9 in 2005 to 2.0 in 2014. For comparison, the most recent available national average number of Hospital Beds Per 1,000 Population was 2.5 in 2013, and the most recent available national Average Occupancy Percentage was 62.73%.¹⁰

Rural hospitals in Nevada have lower Licensed Beds Per 1,000 Population. For 2014, rural hospitals have 1.2 Beds Per 1,000 Population as compared to the statewide 2.0 Beds Per 1,000 Population. This however is sufficient for the population in rural counties as demonstrated in their low combined Occupancy Percentage of 29.07% for 2014. Admissions and Inpatient Days Per 1,000 Population are also lower for the rural hospitals. Admissions for rural hospitals are at 39.2 per 1,000 population compared to statewide average of 88.5 per 1,000 population. Inpatient Days for rural hospitals are 132.4 per 1,000 population while statewide average is 443.5 per 1,000 population.

⁹National average occupancy data from StateHealthFacts.org – Kaiser Family Foundation (source from AHA Annual Survey); Nevada data from *Exhibit 7*

¹⁰StateHealthFacts.org – Kaiser Family Foundation (source from AHA Annual Survey)

2014 Acute Care Hospital Occupancy Percentage by County



Rehabilitation/Specialty Hospitals

The Rehabilitation/Specialty Hospitals reported a Net Income of \$39,701,301 from Total Operating Revenue of \$322,561,161.¹¹ Ten of the fifteen Rehabilitation/Specialty hospitals reported profits in 2014. The figures from the last five years are as follows (in millions of dollars):

Rehabilitation/Specialty Hospital Net Margin					
	2010	2011	2012	2013	2014
Total Operating Revenue	272.9	305.9	317.7	302.5	322.6
Net Income	40.8	57.1	50.2	34.2	39.7
Net Margin	15.0%	18.7%	15.8%	11.3%	12.3%

See Exhibit 8D for details.

Psychiatric Hospitals

Seven of the eight psychiatric hospitals reported profits for 2014.¹² As a group, they reported a Net Income of \$11,911,676 from Total Revenue of \$116,154,003. The comparison of 2013 and 2014 Net Income (Loss) for each facility is reported below:

Psychiatric Hospital Net Income (Loss)		
	2013	2014
Desert Parkway Behavioral Healthcare Hospital¹³	<i>n/a</i>	(\$2,758,163)
Montevista Hospital	\$2,621,923	\$3,116,380
Red Rock Behavioral Health	\$940,628	\$1,414,306
Seven Hills Behavioral Institute	\$2,786,167	\$4,464,435
Spring Mountain Sahara	\$907,190	\$1,050,028
Spring Mountain Treatment Center	\$743,993	\$1,339,096
West Hills Hospital	\$1,495,493	\$2,459,726
Willow Springs Center	(\$254,667)	\$825,868
TOTAL	\$9,240,727	\$11,911,676

The Total Revenue and Net Income from the last five years are as follows (in millions of dollars):

Psychiatric Hospital Net Margin					
	2010	2011	2012	2013	2014
Total Operating Revenue	82.1	93.3	95.2	96.2	116.2
Net Income	7.5	6.3	7.6	9.2	11.9
Net Margin	9.1%	6.7%	8.0%	9.6%	10.3%

See Exhibit 8E for details.

¹¹Total Revenue equals Total Operating Revenue plus Non-Operating Revenue – See Exhibit 8

¹²The state facilities did not report

¹³Desert Parkway Behavioral Healthcare Hospital opened in January of 2014

NEVADA MEDICAID SUPPLEMENTAL PAYMENTS AND RATE INCREASES

Hospitals receive payments from the State of Nevada in accordance with provisions of the Nevada Medicaid State Plan, Titles XI and XIX for the Social Security Act, all applicable Federal regulations and other official issuance of the Department. Methods and standards used to determine rates for inpatient and outpatient services are located in the State Plan under Attachments 4.19 A through E. Standard fee schedules are updated, at a minimum, on an annual basis. The current Nevada Medicaid Fee Schedules broken out by provider type may be found at:

<http://dhcfp.nv.gov/Resources/Rates/FeeSchedules/>

NEVADA MEDICAID SUPPLEMENTAL PAYMENT PROGRAMS

In addition to the payments received by hospitals based on the fee schedules above, Nevada Medicaid administers various supplemental payment programs that directly benefit Nevada hospitals. A summary of total supplemental payments received by Nevada Acute Care Hospitals in state fiscal year 2015 may be found in *Exhibit 9*.

Disproportionate Share Hospital Supplemental Payment Program

The Disproportionate Share Hospital (DSH) program is part of federal Medicaid regulations. The purpose of the program is to provide supplemental payments to those hospitals in the state which provide a disproportionate share of services to indigents and the uninsured. The federal government provides a specific annual allotment of federal funds for each state, which in turn must match those funds with state dollars. The Nevada formula for distributing these payments is authorized pursuant to NRS 422.380 – 387 and the State Plan for Medicaid Attachment 4.19-A, Pages 21-25. \$77,940,304 was distributed to Nevada hospitals through this program in state fiscal year 2015.

Upper Payment Limit Supplemental Payment Programs

Federal Medicaid regulations allow for State Medicaid Agencies to pay hospitals under a Fee-For-Service environment an amount that would equal what Medicare would have paid for the same services. This concept is referred to as the Upper Payment Limit (UPL).

Nevada currently has an Inpatient (IP) Public, Outpatient (OP) Public, and IP Private UPL Supplemental Payment Programs. The formula for calculating and distributing these payments is authorized pursuant to the Medicaid State Plan Attachment 4.19 A, Pages 32 - 33a (IP UPLs) and Attachment 4.19-B, Page 20 (OP UPL). In state fiscal year 2015, \$60,060,792, \$9,456,359 and \$1,398,196 were distributed to Nevada hospitals through the IP Public, OP Public and IP Private UPL supplemental payment programs respectively.

Graduate Medical Education Supplemental Payment Program

Non-state government owned hospitals that participate in the Medicaid program are eligible for additional reimbursement related to the provision of Direct Graduate Medical Education (GME) activities. To qualify for these additional Medicaid payments, the hospital must also be eligible to

receive GME payments from the Medicare program under provision of 42 C.F.R. 413.75. The formula for calculating and distributing these payments is authorized pursuant to the Medicaid State Plan Attachment 4.19 A, Pages 31 and 31a. In state fiscal year 2015, \$12,558,221 was distributed to Nevada hospitals through this program.

Indigent Accident Fund Supplemental Payment Program

The Indigent Accident Fund (IAF) Supplemental Payment program is intended to preserve access to inpatient hospital services for needy individuals in Nevada. This supplemental payment is authorized by NRS 428.206. The formula for calculating and distributing these payments is authorized pursuant to the Medicaid State Plan, section 4.19-A, Page 32b-32d. \$31,277,130 was distributed to Nevada hospitals through this program in state fiscal year 2015.

NEVADA MEDICAID RATE INCREASES

Primary Care Physicians Rate Increase

As part of the Affordable Care Act, the Centers for Medicare & Medicaid Services (CMS) implemented a rate increase for certain Primary Care Physicians (PCP) and their associated subspecialties. This increased rate became effective January 1, 2013, and ran through December 31, 2014. Nevada Medicaid submitted and received approval from CMS to continue the plan past the Federal end date of December 31, 2014. Nevada Medicaid extended the PCP rate increase program for two additional quarters, for claims with service dates through June 30, 2015. Over the course of the PCP rate increase program, eligible providers have thus far received over \$45.2 million through this program.

Psychiatric/Substance Abuse Per Diem Rate Increase

In June of 2014, DHCFP submitted a request to CMS to change reimbursement methodology that resulted in increases to the inpatient psychiatric per diem rates for general acute hospitals and freestanding psychiatric hospitals. The request was approved with an effective date of July 1, 2014.

Proposed Inpatient Hospital 5% Rate Increase

As approved during the 2015 Legislative Session, DHCFP has submitted a proposal to CMS to increase specific inpatient hospital per diem rates by 5%. The proposed rate increases will apply to claims with an admission date on or after July 9, 2015.

Enhanced Capitation Rates to Managed Care Organizations

In December 2014, CMS approved an increase to the capitation rates paid to the two Nevada Medicaid-contracted managed care organizations in order to allow an increase in payments for beneficiary access to Nevada safety net providers and mental health services. The approval included the January 1, 2014 through December 2014 rate period. The capitation rates are certified annually, and the 2015 capitation rates also included this enhancement.

Exhibits

NEVADA HOSPITALS HOSPITAL INFORMATION	Data as of	Number of Beds	Type of Ownership	Does the Hospital Have or Offer				Is the Hospital a Sole Provider of Any Specific Clinical Services in the Area?
				Community Benefits Coordinator	Charitable Foundation	Conduct Teaching & Research	Trauma Center	
<u>CLARK COUNTY HOSPITALS</u>								
HCA Holdings Inc. Hospitals								
MountainView Hospital	12/31/14	340	For-Profit	No	No	Yes	No	No
Southern Hills Hospital & Medical Center	12/31/14	134	For-Profit	No	No	Yes	No	No
Sunrise Hospital & Medical Center	12/31/14	690	For-Profit	No	No	Yes	Level II	Yes
Universal Health Systems Hospitals (UHS)								
Centennial Hills Hospital Medical Center	12/31/14	190	For-Profit	No	No	No	No	No
Desert Springs Hospital Medical Center	12/31/14	276	For-Profit	No	No	No	No	No
Spring Valley Hospital Medical Center	12/31/14	231	For-Profit	No	No	No	No	No
Summerlin Hospital Medical Center	12/31/14	454	For-Profit	No	No	No	No	Yes
Valley Hospital Medical Center	12/31/14	301	For-Profit	No	No	Yes	No	No
Dignity Health								
Saint Rose Dominican Hospital								
- Rose de Lima Campus	6/30/14	110	Not-for-Profit	Yes	Yes	No	No	No
- San Martin Campus	6/30/14	147	Not-for-Profit	Yes	Yes	No	No	No
- Siena Campus	6/30/14	230	Not-for-Profit	Yes	Yes	Yes	Level III	No
IASIS Healthcare (1)								
North Vista Hospital	9/30/14	177	For-Profit	Yes	No	No	No	No
Clark County Owned Hospital								
University Medical Center of Southern Nevada	6/30/14	541	Not-for Profit	No	Yes	Yes	Level 1	Yes
<u>WASHOE COUNTY/CARSON CITY HOSPITALS</u>								
Carson Tahoe Regional Healthcare								
Carson Tahoe Regional Medical Center	12/31/14	190	Not-for Profit	No	Yes	No	No	Yes
UHS								
Northern Nevada Medical Center	12/31/14	108	For-Profit	No	No	No	No	No
Prime Healthcare Inc								
St. Mary's Regional Medical Center	12/31/14	380	For-Profit	No	No	No	No	No
Renown Health								
Renown Regional Medical Center	6/30/14	808	Not-for-Profit	Yes	Yes	Yes	Level II	Yes

(1) Prime Healthcare Inc acquired North Vista Hospital on 1/22/2015 from IASIS Healthcare

NEVADA HOSPITALS CAPITAL IMPROVEMENTS	Data as of	Major Expansions	Major Equipment	Capital Additions Not Required to be Reported Separately	Total Capital Improvement
<u>CLARK COUNTY HOSPITALS</u>					
HCA Holdings Inc. Hospitals					
MountainView Hospital	12/31/14	\$1,602,638	\$5,141,412	\$3,716,828	\$10,460,878
Southern Hills Hospital & Medical Center	12/31/14	\$0	\$733,995	\$2,737,980	\$3,471,975
Sunrise Hospital & Medical Center	12/31/14	\$0	\$7,887,246	\$3,218,061	\$11,105,307
<u>Universal Health Systems Hospitals (UHS)</u>					
Centennial Hills Hospital Medical Center	12/31/14	\$1,590,731	\$4,751,924	\$2,548,839	\$8,891,494
Desert Springs Hospital Medical Center	12/31/14	\$433,020	\$7,216,526	\$6,084,753	\$13,734,299
Spring Valley Hospital Medical Center	12/31/14	\$947,466	\$6,950,665	\$4,748,146	\$12,646,277
Summerlin Hospital Medical Center	12/31/14	\$987,994	\$11,354,716	\$3,160,696	\$15,503,406
Valley Hospital Medical Center	12/31/14	\$6,010,593	\$7,955,774	\$2,595,902	\$16,562,269
<u>Dignity Health</u>					
Saint Rose Dominican Hospital					
- Rose de Lima Campus	6/30/14	\$0	\$804,876	\$1,436,791	\$2,241,667
- San Martin Campus	6/30/14	\$0	\$0	\$2,222,471	\$2,222,471
- Siena Campus	6/30/14	\$25,998,557	\$0	\$6,181,161	\$32,179,718
<u>IASIS Healthcare (1)</u>					
North Vista Hospital	9/30/14	\$2,391,923	\$2,538,679	\$1,157,032	\$6,087,633
<u>Clark County Owned Hospital</u>					
University Medical Center of Southern Nevada	6/30/14	\$873,245	\$8,460,716	\$0	\$9,333,961
TOTAL CLARK COUNTY HOSPITALS		\$40,836,167	\$63,796,529	\$39,808,660	\$144,441,355
<u>WASHOE COUNTY/CARSON CITY HOSPITALS</u>					
<u>Carson Tahoe Regional Healthcare</u>					
Carson Tahoe Regional Medical Center	12/31/14	\$9,210,545	\$2,879,207	\$4,428,728	\$16,518,480
<u>UHS</u>					
Northern Nevada Medical Center	12/31/14	\$0	\$3,707,084	\$767,582	\$4,474,666
<u>Prime Healthcare Inc</u>					
St. Mary's Regional Medical Center	12/31/14	\$0	\$6,512,367	\$4,700,143	\$11,212,510
<u>Renown Health</u>					
Renown Regional Medical Center	6/30/14	\$2,883,751	\$1,435,185	\$11,138,442	\$15,457,378
TOTAL WASHOE COUNTY / CARSON CITY HOSPITALS		\$12,094,296	\$14,533,843	\$21,034,895	\$47,663,034
GRAND TOTALS		\$52,930,463	\$78,330,372	\$60,843,555	\$192,104,389

(1) Prime Healthcare Inc acquired North Vista Hospital on 1/22/2015 from IASIS Healthcare

NEVADA HOSPITALS COMMUNITY BENEFITS	Data as of	Subsidized Health Services	Health Professions Education	Community Health Improvements Services	Other Categories	Total Community Benefits
<u>CLARK COUNTY HOSPITALS</u>						
HCA Holdings Inc. Hospitals						
MountainView Hospital	12/31/14	\$64,002,681	\$517,221	\$987,047	\$305,172	\$65,812,121
Southern Hills Hospital & Medical Center	12/31/14	\$26,736,112	\$558,768	\$586,211	\$319,256	\$28,200,347
Sunrise Hospital & Medical Center	12/31/14	\$105,192,859	\$2,321,986	\$1,903,472	\$8,069,421	\$117,487,738
Universal Health Systems Hospitals (UHS)						
Centennial Hills Hospital Medical Center	12/31/14	\$26,153,467	\$135,626	\$269,765	\$3,654,829	\$30,213,687
Desert Springs Hospital Medical Center	12/31/14	\$28,711,178	\$123,688	\$477,733	\$27,354	\$29,339,953
Spring Valley Hospital Medical Center	12/31/14	\$25,047,114	\$125,894	\$523,410	\$31,343	\$25,727,761
Summerlin Hospital Medical Center	12/31/14	\$26,623,541	\$186,679	\$557,717	\$14,817	\$27,382,754
Valley Hospital Medical Center	12/31/14	\$35,474,809	\$5,890,511	\$602,186	\$52,998	\$42,020,504
Dignity Health						
Saint Rose Dominican Hospital						
- Rose de Lima Campus	6/30/14	\$37,836,194	\$103,386	\$117,440	\$342,493	\$38,399,513
- San Martin Campus	6/30/14	\$38,805,674	\$166,424	\$82,328	\$282,518	\$39,336,944
- Siena Campus	6/30/14	\$50,013,981	\$3,023,969	\$4,986,128	\$873,202	\$58,897,280
IASIS Healthcare (1)						
North Vista Hospital	9/30/14	\$13,417,756	\$0	\$0	\$0	\$13,417,756
Clark County Owned Hospital						
University Medical Center of Southern Nevada	6/30/14	\$180,932,763	\$21,644,651	\$10,782,272	\$1,432,044	\$214,791,730
TOTAL CLARK COUNTY HOSPITALS		\$658,948,129	\$34,798,803	\$21,875,709	\$15,405,447	\$731,028,088
<u>WASHOE COUNTY/CARSON CITY HOSPITALS</u>						
Carson Tahoe Regional Healthcare						
Carson Tahoe Regional Medical Center	12/31/14	\$24,069,347	\$68,146	\$3,120,737	\$446,419	\$27,704,649
UHS						
Northern Nevada Medical Center	12/31/14	\$12,410,879	\$12,461	\$217,445	\$53,500	\$12,694,285
Prime Healthcare Inc						
St. Mary's Regional Medical Center	12/31/14	\$34,968,775	\$0	\$315,452	\$126,272	\$35,410,499
Renown Health						
Renown Regional Medical Center	6/30/14	\$70,100,349	\$3,377,250	\$3,668,298	\$1,520,896	\$78,666,793
TOTAL WASHOE COUNTY / CARSON CITY HOSPITALS		\$141,549,350	\$3,457,857	\$7,321,932	\$2,147,087	\$154,476,226
GRAND TOTALS		\$800,497,479	\$38,256,660	\$29,197,641	\$17,552,534	\$885,504,314

(1) Prime Healthcare Inc acquired North Vista Hospital on 1/22/2015 from IASIS Healthcare

**NEVADA HOSPITALS
HOME OFFICE ALLOCATION**

CLARK COUNTY HOSPITALS

HCA Holdings Inc. Hospitals

MountainView Hospital
Southern Hills Hospital & Medical Center
Sunrise Hospital & Medical Center

Universal Health Systems Hospitals (UHS)

Centennial Hills Hospital Medical Center
Desert Springs Hospital Medical Center
Spring Valley Hospital Medical Center
Summerlin Hospital Medical Center
Valley Hospital Medical Center

Dignity Health

Saint Rose Dominican Hospital
- Rose de Lima Campus
- San Martin Campus
- Siena Campus

IASIS Healthcare (1)

North Vista Hospital

Clark County Owned Hospital

University Medical Center of Southern Nevada (2)

WASHOE COUNTY/CARSON CITY HOSPITALS

Carson Tahoe Regional Healthcare

Carson Tahoe Regional Medical Center

UHS

Northern Nevada Medical Center

Prime Healthcare Inc

St. Mary's Regional Medical Center

Renown Health

Renown Regional Medical Center

BASIC FORMULA FOR ALLOCATION

* The fee charged is 6.5% of net revenues. HCA utilizes a central oversight company, also referred to as a management company. Services provided under this management agreement include: consulting services in areas such as long-range planning, budget control systems, financial reporting systems and practices, contractual agreements, accounts receivable management, government reimbursement (including cost report preparation and filing), capital planning, internal audit, managed care contracting, legal services, and human resources services (including employee benefit design and management). The corporate office prepares and files federal, state and local tax returns and reports as well as tax audits and appeals management.

* The corporate overhead expenses are allocated on a monthly basis to the facility based upon their monthly operating costs as a percentage of the total monthly operating costs for the entire corporation.

* The home office, Dignity Health, makes three types of charges to the hospitals: Corporate Office Assessment, IT Assessment, and a variety of other services that are provided centrally. The Corporate Office Assessment covers the cost of the system office which provides a variety of services that are necessary to run the system. It also provides various services that are facility-oriented. The IT Assessment covers the cost of the enterprise data center and the cost of supporting all computer systems applications and help desk. Costs for these two assessments are allocated among DH facilities based on the relative size of their operating expense bases. Various other services are provided for Dignity Health hospitals including human resources, purchasing, accounting, accounts payable, payroll, reimbursement, decision support and managed care contracting. The cost of these services is allocated based upon usage.

* Corporate office computes management fees at 2.25% of net revenues.

* The County's Indirect Cost Allocation Plan uses a double-apportionment method to allocate centralized county government service costs to the various county departments.

N/A

* See UHS section above.

* Management fee is 6% of Net patient Revenue.

* Actual home office expenses are allocated to subsidiaries based on the relationship of budgeted subsidiary revenue to the combined budgeted revenue for all subsidiaries.

* Based on information included in the Nevada Hospital Reporting from NHA.

(1) Prime Healthcare Inc acquired North Vista Hospital on 1/22/2015 from IASIS Healthcare

(2) UMC has an Indirect Cost Allocation Plan but per the NRS was not subject to a Compliance Audit

Financial & Utilization Data Available In CHIA

Acute Hospitals Financial Reports:

Section A: Revenue And Expenses

- A01: Revenue And Expenses Totals
- A02: Inpatient Operating Revenue
- A03: Outpatient Operating Revenue
- A04: LTC Operating Revenue
- A05: Clinic Operating Revenue
- A06: Sub-Acute Operating Revenue
- A07: Operating Expenses
- A08: Non-Operating Revenue And Expenses

Section B: Assets And Liabilities

- B01: Assets And Liabilities Totals
- B02: Current Assets
- B03: Property, Facilities, Equipment Assets
- B04: Intangible And Other Assets
- B05: Liabilities

Acute Hospitals Utilization Reports:

Section A: Admissions, Days, Beds

- A01: Admissions By Payer
- A02: Days By Payer
- A03: Admissions By Service
- A04: Inpatient Days By Service
- A05: Licensed Beds By Service

Section B: Surgeries And Procedures

- B01: Inpatient Surgeries
- B02: Inpatient Procedures
- B03: Inpatient Surgeries And Procedures - Patients And Hours
- B04: Outpatient Surgeries
- B05: Outpatient Procedures
- B06: Outpatient Surgeries And Procedures - Patients And Hours

Section C: Imaging

- C01: CT Tests And MRI Tests

Section D: Other Services

- D01: Other Services
 - ER Visits
 - Cardiac Catheterizations
 - Dialysis Patients
 - Dialysis Treatments
 - Lithotripsies

Section E: FTEs

- E01: FTEs

Section F: Services Inventory

- F01: Services Inventory
- F02: Other Services Inventory

Financial & Utilization Data Available In CHIA

Non-Acute Hospitals Financial Reports:

Section A: Revenue And Expenses

A01: Revenue And Expenses Totals
 A02: Inpatient Operating Revenue
 A03: Outpatient Operating Revenue
 A04: LTC Operating Revenue
 A05: Clinic Operating Revenue
 A06: Sub-Acute Operating Revenue
 A07: Operating Expenses
 A08: Non-Operating Revenue And Expenses

Section B: Assets And Liabilities

B01: Assets And Liabilities Totals
 B02: Current Assets
 B03: Property, Facilities, Equipment Assets
 B04: Intangible And Other Assets
 B05: Liabilities

Non-Acute Hospitals Utilization Reports:

Section A: Admissions, Days, Beds

A01: Admissions By Payer
 A02: Days By Payer
 A03: Admissions By Service
 A04: Inpatient Days By Service
 A05: Licensed Beds By Service

Section B: Surgeries And Procedures

B01: Inpatient Surgeries
 B02: Inpatient Procedures
 B03: Inpatient Surgeries And Procedures - Patients And Hours
 B04: Outpatient Surgeries
 B05: Outpatient Procedures
 B06: Outpatient Surgeries And Procedures - Patients And Hours

Section C: Imaging

C01: CT Tests And MRI Tests

Section D: Other Services

D01: Other Services
 -ER Visits
 -Cardiac Catheterizations
 -Dialysis Patients
 -Dialysis Treatments
 -Lithotripsies

Section E: FTEs

E01: FTEs

Section F: Services Inventory

F01: Services Inventory
 F02: Other Services Inventory

Financial & Utilization Data Available In CHIA

Other Facilities Utilization Reports:

Ambulatory Surgery Facilities

Section A: Surgeries And Procedures

A01: AmbSurg Outpatient Surgeries

A02: AmbSurg Outpatient Procedures

A03: AmbSurg Outpatient Surgeries And Procedures - Patients And Hours

Imaging Facilities

Section B: CT And MRI

B01: Imaging CT Scans And MRI Scans

Skilled Nursing Facilities (SNF) / Intermediate Care Facilities (ICF)

Section C: Days, Discharges, Beds

C01: SNF Inpatient Days

C02: SNF Discharges

C03: SNF Beds

Hospice Facilities

Section D: Hospice Overview

D01: Hospice Overview

Section E: Patient Census

E01: Patients By Gender And Race

E02: Patients By County

E03: Patients By Referral Source

E04: Patients By Primary Diagnosis

Section F: Days Of Care By Payer

F01: Total Days Of Care By Payer (Does not include Nursing Home Room and Board Days)

F02: Routine Home Care Days By Payer (Private Residence)

F03: Routine Home Care Days By Payer (Nursing Home)

F04: Acute Inpatient Days By Payer

F05: Inpatient Respite Days By Payer

F06: Continuous Care Days By Payer

F07: Nursing Home Room And Board Days By Payer

Section G: Discharges

G01: Discharges

Five Year Comparative Financial Summary

Calendar Year	Statewide Acute Care Hospital Totals									
	2010		2011		2012		2013		2014	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
Billed Charges	\$19,809,322,348	100.00%	\$21,767,431,386	100.00%	\$23,234,498,521	100.00%	\$25,019,625,009	100.00%	\$28,036,420,600	100.00%
Inpatient	\$13,714,120,941		\$14,700,763,848		\$15,430,597,449		\$16,448,016,059		\$18,270,100,123	
Outpatient	\$6,095,201,407		\$7,066,667,538		\$7,803,901,072		\$8,571,608,950		\$9,766,320,477	
Deductions	\$15,765,778,625	79.59%	\$17,567,575,900	80.71%	\$18,818,633,252	80.99%	\$20,509,304,844	81.97%	\$23,222,971,630	82.83%
Inpatient	\$11,279,662,045		\$12,211,472,251		\$12,684,757,574		\$13,595,531,544		\$14,785,980,301	
Outpatient	\$4,486,116,580		\$5,356,103,649		\$6,133,875,678		\$6,913,773,300		\$8,436,991,329	
Operating Revenue	\$4,043,543,723	20.41%	\$4,199,855,486	19.29%	\$4,415,865,269	19.01%	\$4,510,320,165	18.03%	\$4,813,448,970	17.17%
Inpatient	\$2,434,458,896		\$2,489,291,597		\$2,745,839,875		\$2,852,484,515		\$3,484,119,822	
Outpatient	\$1,609,084,827		\$1,710,563,889		\$1,670,025,394		\$1,657,835,650		\$1,329,329,148	
Other Operating Revenue	\$154,400,526	3.68%	\$161,291,890	3.70%	\$169,532,925	3.70%	\$165,412,561	3.54%	\$145,672,249	2.94%
Total Operating Revenue	\$4,197,944,249	100.00%	\$4,361,147,376	100.00%	\$4,585,398,194	100.00%	\$4,675,732,726	100.00%	\$4,959,121,219	100.00%
Operating Expenses	\$4,298,289,263	102.39%	\$4,406,349,275	101.04%	\$4,543,204,068	99.08%	\$4,630,136,078	99.02%	\$4,872,603,307	98.26%
Net Operating Income	(\$100,345,014)	(2.39%)	(\$45,201,899)	(1.04%)	\$42,194,126	0.92%	\$45,596,648	0.98%	\$86,517,912	1.74%
Non-Operating Revenue	\$108,183,249	2.58%	\$122,613,787	2.81%	\$76,481,723	1.67%	\$129,228,988	2.76%	\$128,700,819	2.60%
Non-Operating Expenses	\$56,813,057	1.35%	\$80,708,598	1.85%	\$75,076,056	1.64%	\$61,108,955	1.31%	\$92,885,084	1.87%
Net Income / (Loss)	(\$48,974,822)	(1.14%)	(\$3,296,710)	(0.07%)	\$43,599,793	0.94%	\$113,716,681	2.37%	\$122,333,647	2.40%

Inpatient Days	1,197,670	1,205,376	1,198,965	1,217,551	1,259,143
Admissions	259,302	252,255	247,851	249,961	251,333
Avg Length Of Stay	4.6	4.8	4.8	4.9	5.0
Avg Daily Census	3,281.3	3,302.4	3,275.9	3,335.8	3,449.7
Occupancy Percentage	57.32%	57.64%	58.00%	57.93%	60.07%
Adjusted Inpatient Days	1,743,455	1,798,026	1,818,505	1,864,302	1,942,260
Adjusted Admissions	377,467	376,282	375,923	382,738	387,688
Per Adjusted Admission					
Billed Charges + Other Opr Rev	\$52,889	\$58,277	\$62,258	\$65,802	\$72,693
Operating Revenue	\$11,121	\$11,590	\$12,198	\$12,217	\$12,792
Operating Expenses	\$11,387	\$11,710	\$12,085	\$12,097	\$12,568
Net Operating Income	(\$266)	(\$120)	\$112	\$119	\$223
Per Adjusted Inpatient Day					
Billed Charges + Other Opr Rev	\$11,451	\$12,196	\$12,870	\$13,509	\$14,510
Operating Revenue	\$2,408	\$2,426	\$2,522	\$2,508	\$2,553
Operating Expenses	\$2,465	\$2,451	\$2,498	\$2,484	\$2,509
Net Operating Income	(\$58)	(\$25)	\$23	\$24	\$45

* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative

Data From CHIA Nevada Healthcare Quarterly Reports

Five Year Comparative Financial Summary

Calendar Year	Clark County Acute Care Hospital Totals									
	2010		2011		2012		2013		2014	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
Billed Charges	\$15,236,549,894	100.00%	\$16,769,952,126	100.00%	\$18,033,059,321	100.00%	\$19,486,985,658	100.00%	\$22,008,439,343	100.00%
Inpatient	\$11,169,595,140		\$12,038,507,080		\$12,672,315,415		\$13,565,617,929		\$15,189,789,361	
Outpatient	\$4,066,954,754		\$4,731,445,046		\$5,360,743,906		\$5,921,367,729		\$6,818,649,982	
Deductions	\$12,479,426,270	81.90%	\$13,914,894,840	82.98%	\$14,972,128,154	83.03%	\$16,403,037,191	84.17%	\$18,719,067,907	85.05%
Inpatient	\$9,400,474,014		\$10,162,263,886		\$10,641,863,961		\$11,522,848,172		\$13,004,549,010	
Outpatient	\$3,078,952,256		\$3,752,630,954		\$4,330,264,193		\$4,880,189,019		\$5,714,518,897	
Operating Revenue	\$2,757,123,624	18.10%	\$2,855,057,286	17.02%	\$3,060,931,167	16.97%	\$3,083,948,467	15.83%	\$3,289,371,436	14.95%
Inpatient	\$1,769,121,126		\$1,876,243,194		\$2,030,451,454		\$2,042,769,757		\$2,185,240,351	
Outpatient	\$988,002,498		\$978,814,092		\$1,030,479,713		\$1,041,178,710		\$1,104,131,085	
Other Operating Revenue	\$78,233,924	2.76%	\$79,476,987	2.71%	\$80,576,818	2.56%	\$81,397,707	2.57%	\$60,537,977	1.81%
Total Operating Revenue	\$2,835,357,548	100.00%	\$2,934,534,273	100.00%	\$3,141,507,985	100.00%	\$3,165,346,174	100.00%	\$3,349,909,413	100.00%
Operating Expenses	\$2,932,436,545	103.42%	\$2,999,382,024	102.21%	\$3,066,455,744	97.61%	\$3,241,039,296	102.39%	\$3,396,628,762	101.39%
Net Operating Income	(\$97,078,997)	(3.42%)	(\$64,847,751)	(2.21%)	\$75,052,241	2.39%	(\$75,693,122)	(2.39%)	(\$46,719,349)	(1.39%)
Non-Operating Revenue	\$54,673,685	1.93%	\$85,704,292	2.92%	\$25,966,512	0.83%	\$73,305,883	2.32%	\$85,663,495	2.56%
Non-Operating Expenses	\$28,178,351	0.99%	\$30,348,890	1.03%	\$22,358,373	0.71%	\$45,074,258	1.42%	\$67,240,515	2.01%
Net Income / (Loss)	(\$70,583,663)	(2.44%)	(\$9,492,349)	(0.31%)	\$78,660,380	2.48%	(\$47,461,497)	(1.47%)	(\$28,296,369)	(0.82%)
Inpatient Days	890,174		897,719		889,123		919,455		949,928	
Admissions	190,024		183,637		178,252		179,737		180,501	
Avg Length Of Stay	4.7		4.9		5.0		5.1		5.3	
Avg Daily Census	2,438.8		2,459.5		2,429.3		2,519.1		2,602.5	
Occupancy Percentage	63.38%		64.05%		64.70%		65.28%		68.08%	
Adjusted Inpatient Days	1,220,530		1,256,472		1,270,900		1,326,312		1,380,134	
Adjusted Admissions	260,544		257,023		254,791		259,270		262,247	
Per Adjusted Admission										
Billed Charges + Other Opr Rev	\$58,780		\$65,556		\$71,092		\$75,475		\$84,153	
Operating Revenue	\$10,882		\$11,417		\$12,330		\$12,209		\$12,774	
Operating Expenses	\$11,255		\$11,670		\$12,035		\$12,501		\$12,952	
Net Operating Income	(\$373)		(\$252)		\$295		(\$292)		(\$178)	
Per Adjusted Inpatient Day										
Billed Charges + Other Opr Rev	\$12,548		\$13,410		\$14,253		\$14,754		\$15,990	
Operating Revenue	\$2,323		\$2,336		\$2,472		\$2,387		\$2,427	
Operating Expenses	\$2,403		\$2,387		\$2,413		\$2,444		\$2,461	
Net Operating Income	(\$80)		(\$52)		\$59		(\$57)		(\$34)	
* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative										

Data From CHIA Nevada Healthcare Quarterly Reports

Five Year Comparative Financial Summary

Calendar Year	Washoe County / Carson City Acute Care Hospital Totals									
	2010		2011		2012		2013		2014	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
Billed Charges	\$3,931,689,648	100.00%	\$4,303,703,545	100.00%	\$4,473,640,222	100.00%	\$4,723,376,741	100.00%	\$5,133,402,167	100.00%
Inpatient	\$2,333,347,639		\$2,441,567,217		\$2,546,824,287		\$2,659,531,698		\$2,830,192,024	
Outpatient	\$1,598,342,009		\$1,862,136,328		\$1,926,815,935		\$2,063,845,043		\$2,303,210,143	
Deductions	\$2,935,917,680	74.67%	\$3,255,458,986	75.64%	\$3,430,698,642	76.69%	\$3,622,311,972	76.69%	\$3,935,149,253	76.66%
Inpatient	\$1,769,141,348		\$1,929,881,600		\$1,929,728,286		\$1,946,985,290		\$1,635,440,883	
Outpatient	\$1,166,776,332		\$1,325,577,386		\$1,500,970,356		\$1,675,326,682		\$2,299,708,370	
Operating Revenue	\$995,771,968	25.33%	\$1,048,244,559	24.36%	\$1,042,941,580	23.31%	\$1,101,064,769	23.31%	\$1,198,252,914	23.34%
Inpatient	\$564,206,291		\$511,685,617		\$617,096,001		\$712,546,408		\$1,194,751,141	
Outpatient	\$431,565,677		\$536,558,942		\$425,845,579		\$388,518,361		\$3,501,773	
Other Operating Revenue	\$35,337,268	3.43%	\$39,430,950	3.63%	\$35,474,577	3.29%	\$35,622,268	3.13%	\$30,485,758	2.48%
Total Operating Revenue	\$1,031,109,236	100.00%	\$1,087,675,509	100.00%	\$1,078,416,157	100.00%	\$1,136,687,037	100.00%	\$1,228,738,672	100.00%
Operating Expenses	\$1,061,839,300	102.98%	\$1,102,768,024	101.39%	\$1,160,835,680	107.64%	\$1,071,265,519	94.24%	\$1,121,908,244	91.31%
Net Operating Income	(\$30,730,064)	(2.98%)	(\$15,092,515)	(1.39%)	(\$82,419,523)	(7.64%)	\$65,421,518	5.76%	\$106,830,428	8.69%
Non-Operating Revenue	\$31,881,021	3.09%	\$9,655,199	0.89%	\$22,925,622	2.13%	\$24,907,723	2.19%	\$19,209,358	1.56%
Non-Operating Expenses	\$28,132,489	2.73%	\$50,018,341	4.60%	\$52,326,001	4.85%	\$15,088,048	1.33%	\$24,475,482	1.99%
Net Income / (Loss)	(\$26,981,532)	(2.54%)	(\$55,455,657)	(5.05%)	(\$111,819,902)	(10.15%)	\$75,241,193	6.48%	\$101,564,304	8.14%
Inpatient Days	272,247		271,659		272,363		266,431		272,827	
Admissions	57,343		57,096		58,833		60,079		60,071	
Avg Length Of Stay	4.7		4.8		4.6		4.4		4.5	
Avg Daily Census	745.9		744.3		744.2		729.9		747.5	
Occupancy Percentage	48.09%		47.38%		47.37%		46.29%		47.40%	
Adjusted Inpatient Days	462,859		483,235		482,215		476,755		497,792	
Adjusted Admissions	97,491		101,564		104,163		107,506		109,604	
Per Adjusted Admission										
Billed Charges + Other Opr Rev	\$40,691		\$42,762		\$43,289		\$44,267		\$47,114	
Operating Revenue	\$10,576		\$10,709		\$10,353		\$10,573		\$11,211	
Operating Expenses	\$10,892		\$10,858		\$11,144		\$9,965		\$10,236	
Net Operating Income	(\$315)		(\$149)		(\$791)		\$609		\$975	
Per Adjusted Inpatient Day										
Billed Charges + Other Opr Rev	\$8,571		\$8,988		\$9,351		\$9,982		\$10,374	
Operating Revenue	\$2,228		\$2,251		\$2,236		\$2,384		\$2,468	
Operating Expenses	\$2,294		\$2,282		\$2,407		\$2,247		\$2,254	
Net Operating Income	(\$66)		(\$31)		(\$171)		\$137		\$215	
* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative										

Data From CHIA Nevada Healthcare Quarterly Reports

Five Year Comparative Financial Summary

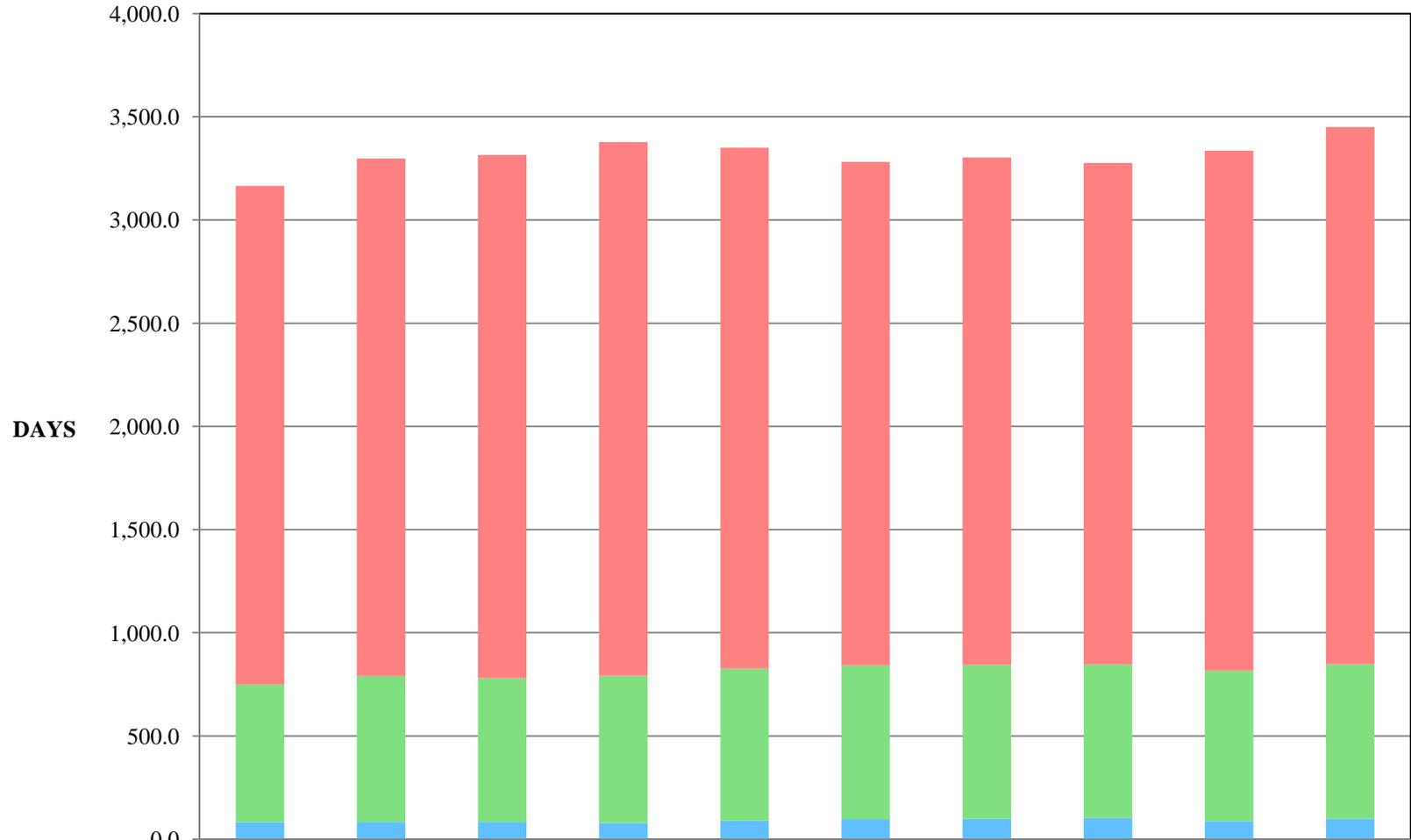
Calendar Year	Rural Acute Care Hospital Totals									
	2010		2011		2012		2013		2014	
	Amount	% *	Amount	% *	Amount	% *	Amount	% *	Amount	% *
Billed Charges	\$641,082,806	100.00%	\$693,775,715	100.00%	\$727,798,978	100.00%	\$809,262,610	100.00%	\$894,579,090	100.00%
Inpatient	\$211,178,162		\$220,689,551		\$211,457,747		\$222,866,432		\$250,118,738	
Outpatient	\$429,904,644		\$473,086,164		\$516,341,231		\$586,396,178		\$644,460,352	
Deductions	\$350,434,675	54.66%	\$397,222,074	57.26%	\$415,806,456	57.13%	\$483,955,681	59.80%	\$568,754,470	63.58%
Inpatient	\$110,046,683		\$119,326,765		\$113,165,327		\$125,698,082		\$145,990,408	
Outpatient	\$240,387,992		\$277,895,309		\$302,641,129		\$358,257,599		\$422,764,062	
Operating Revenue	\$290,648,131	45.34%	\$296,553,641	42.74%	\$311,992,522	42.87%	\$325,306,929	40.20%	\$325,824,620	36.42%
Inpatient	\$101,131,479		\$101,362,786		\$98,292,420		\$97,168,350		\$104,128,330	
Outpatient	\$189,516,652		\$195,190,855		\$213,700,102		\$228,138,579		\$221,696,290	
Other Operating Revenue	\$40,829,334	12.32%	\$42,383,953	12.50%	\$53,481,530	14.63%	\$48,392,586	12.95%	\$54,648,514	14.36%
Total Operating Revenue	\$331,477,465	100.00%	\$338,937,594	100.00%	\$365,474,052	100.00%	\$373,699,515	100.00%	\$380,473,134	100.00%
Operating Expenses	\$304,013,418	91.71%	\$304,199,227	89.75%	\$315,912,644	86.44%	\$317,831,263	85.05%	\$354,066,301	93.06%
Net Operating Income	\$27,464,047	8.29%	\$34,738,367	10.25%	\$49,561,408	13.56%	\$55,868,252	14.95%	\$26,406,833	6.94%
Non-Operating Revenue	\$21,628,543	6.52%	\$27,254,296	8.04%	\$27,589,589	7.55%	\$31,015,382	8.30%	\$23,827,966	6.26%
Non-Operating Expenses	\$502,217	0.15%	\$341,367	0.10%	\$391,682	0.11%	\$946,649	0.25%	\$1,169,087	0.31%
Net Income / (Loss)	\$48,590,373	13.76%	\$61,651,296	16.84%	\$76,759,315	19.53%	\$85,936,985	21.23%	\$49,065,712	12.14%

Inpatient Days	35,249	35,998	37,479	31,665	36,388
Admissions	11,935	11,522	10,766	10,145	10,761
Avg Length Of Stay	3.0	3.1	3.5	3.1	3.4
Avg Daily Census	96.6	98.6	102.4	86.8	99.7
Occupancy Percentage	29.62%	31.01%	31.80%	26.94%	29.07%
Adjusted Inpatient Days	113,822	120,079	138,475	121,856	138,096
Adjusted Admissions	38,539	38,434	39,778	39,041	40,839
Per Adjusted Admission					
Billed Charges + Other Opr Rev	\$17,694	\$19,154	\$19,641	\$21,968	\$23,243
Operating Revenue	\$8,601	\$8,819	\$9,188	\$9,572	\$9,316
Operating Expenses	\$7,888	\$7,915	\$7,942	\$8,141	\$8,670
Net Operating Income	\$713	\$904	\$1,246	\$1,431	\$647
Per Adjusted Inpatient Day					
Billed Charges + Other Opr Rev	\$5,991	\$6,131	\$5,642	\$7,038	\$6,874
Operating Revenue	\$2,912	\$2,823	\$2,639	\$3,067	\$2,755
Operating Expenses	\$2,671	\$2,533	\$2,281	\$2,608	\$2,564
Net Operating Income	\$241	\$289	\$358	\$458	\$191

* Percentages Reflect The Vertical Analyses (Common Size Statements) Discussed In The Narrative

Data From CHIA Nevada Healthcare Quarterly Reports

Nevada Acute Care Hospitals Average Daily Census



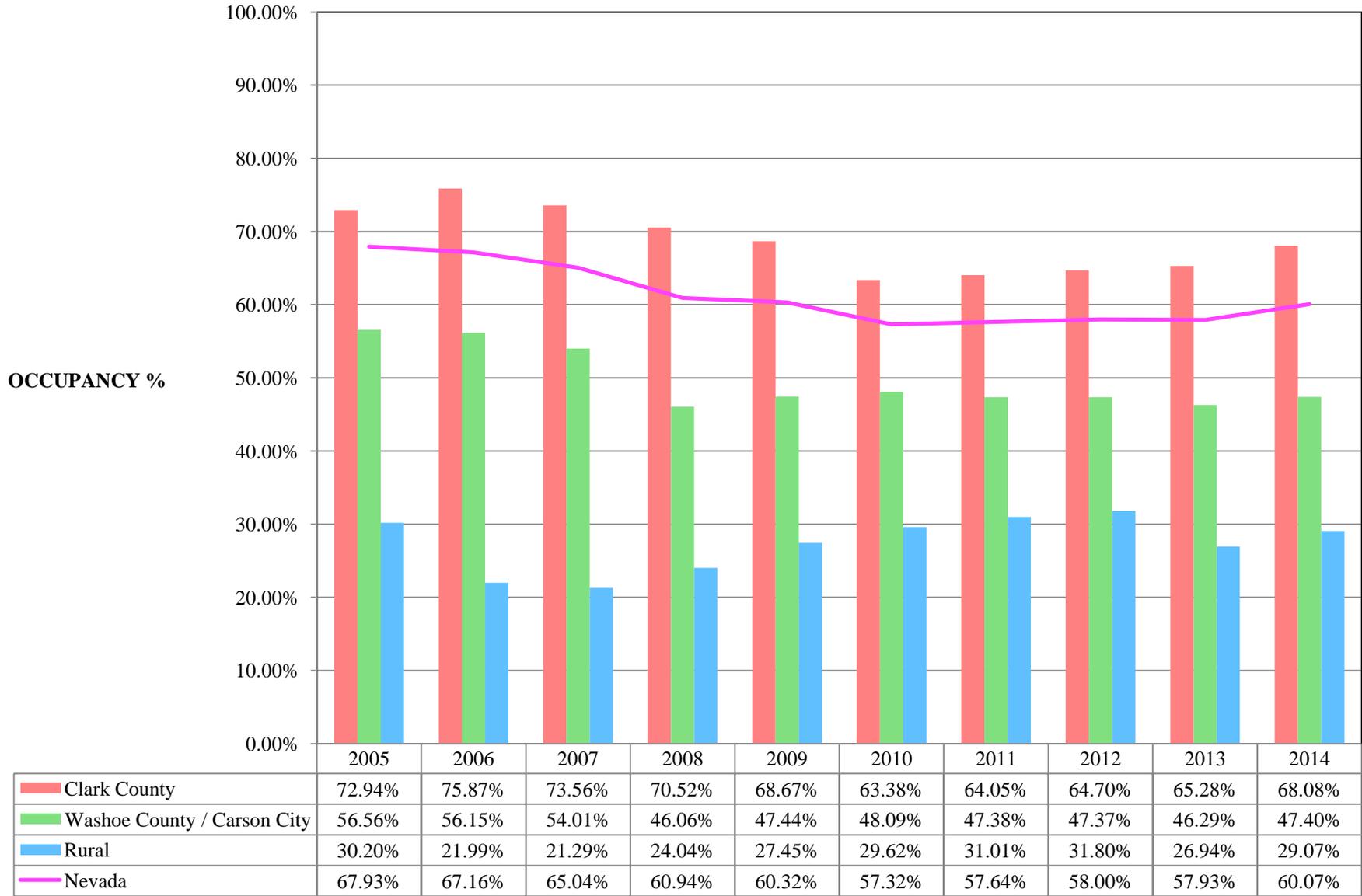
	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Clark County	2,415.0	2,506.0	2,535.7	2,584.0	2,525.0	2,438.8	2,459.5	2,429.3	2,519.1	2,602.5
Washoe County / Carson City	667.7	707.8	695.7	714.3	735.8	745.9	744.3	744.2	729.9	747.5
Rural	81.6	83.0	83.7	78.4	89.5	96.6	98.6	102.4	86.8	99.7
Nevada	3,164.3	3,296.4	3,315.0	3,376.7	3,350.3	3,281.3	3,302.4	3,275.9	3,335.8	3,449.7

Nevada Acute Care Hospitals - Average Daily Census

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nevada	3,164.3	3,296.4	3,315.0	3,376.7	3,350.3	3,281.3	3,302.4	3,275.9	3,335.8	3,449.7
Clark County	2,415.0	2,506.0	2,535.7	2,584.0	2,525.0	2,438.8	2,459.5	2,429.3	2,519.1	2,602.5
Centennial Hills Hospital Medical Center				65.4	91.8	97.7	97.0	87.4	93.8	106.7
Desert Springs Hospital Medical Center	175.9	182.2	186.0	181.8	170.0	141.6	130.7	153.9	185.7	191.4
MountainView Hospital	196.2	203.6	181.5	186.8	191.7	193.5	198.9	217.9	245.6	271.2
North Vista Hospital	108.2	117.0	129.2	121.7	114.8	103.9	122.1	125.4	128.0	110.8
Southern Hills Hospital and Medical Center	68.6	70.3	69.5	69.5	76.7	64.2	68.1	81.8	80.9	94.3
Spring Valley Hospital Medical Center	104.1	134.7	152.8	165.0	169.5	169.3	171.3	168.5	175.0	199.7
St. Rose Dominican - Rose de Lima Campus	97.9	97.7	97.3	101.8	94.4	89.3	90.8	88.4	84.9	81.8
St. Rose Dominican - San Martin Campus		4.1	56.2	89.4	94.2	93.1	94.9	92.8	81.9	82.9
St. Rose Dominican - Siena Campus	188.3	190.4	190.7	197.0	195.1	199.4	198.3	184.7	186.0	185.5
Summerlin Hospital Medical Center	231.3	249.1	259.5	247.2	245.7	251.0	263.6	236.4	241.4	258.8
Sunrise Hospital and Medical Center	521.7	530.5	484.3	467.3	444.8	423.4	431.5	417.6	436.0	492.1
University Medical Center of Southern Nevada	469.1	459.3	451.7	419.3	383.8	372.3	369.8	358.0	366.8	332.4
Valley Hospital Medical Center	253.8	267.1	277.0	271.9	252.6	240.3	222.3	216.4	213.3	194.9
Washoe County / Carson City	667.7	707.8	695.7	714.3	735.8	745.9	744.3	744.2	729.9	747.5
Carson Tahoe Regional Medical Center	88.0	113.4	105.4	106.5	110.6	117.3	123.2	118.7	123.8	133.7
Northern Nevada Medical Center	41.7	45.3	51.1	46.1	46.4	52.6	51.9	50.4	50.5	51.0
Renown Regional Medical Center	352.6	349.4	345.3	374.6	387.0	388.6	396.4	398.1	377.6	379.7
Renown South Meadows Medical Center	18.4	28.9	32.2	34.7	27.6	27.7	24.4	26.3	24.2	24.0
Saint Mary's Regional Medical Center	167.0	165.1	156.2	146.0	158.2	153.5	142.6	145.2	148.6	153.5
Sierra Surgery Hospital		5.5	5.3	6.4	6.0	6.1	5.8	5.4	5.2	5.5
Rural	81.6	83.0	83.7	78.4	89.5	96.6	98.6	102.4	86.8	99.7
Banner Churchill Community Hospital	18.0	15.9	17.6	17.7	19.0	18.3	19.1	20.2	16.6	16.7
Battle Mountain General Hospital	0.5	0.4	0.5	0.8	0.3	0.3	0.3	0.4	0.2	0.2
Boulder City Hospital	9.8	9.7	9.1	8.0	4.7	5.1	5.1	13.5	6.5	14.1
Carson Valley Medical Center	6.3	7.1	7.3	7.9	7.7	7.7	7.5	6.4	7.1	6.9
Desert View Regional Medical Center				8.6	13.0	15.6	14.3	13.1	10.8	13.7
Grover C Dils Medical Center	1.1	1.4	1.3	1.1	1.1	1.3	1.2	1.6	1.7	1.8
Humboldt General Hospital	5.7	4.0	6.8	6.9	6.0	5.7	8.9	6.9	6.3	7.0
Incline Village Community Hospital	0.3	0.2	0.2	0.2	0.1	0.0	0.1	0.0	0.0	0.1
Mesa View Regional Hospital	6.2	6.7	6.0	7.8	9.1	9.6	8.2	6.5	5.1	5.6
Mount Grant General Hospital	2.9	2.6	2.8	3.9	4.6	5.6	5.9	5.0	5.0	4.6
Northeastern Nevada Regional Hospital	19.6	21.9	18.5	4.7	13.0	17.4	18.3	19.7	22.0	23.8
Nye Regional Medical Center	1.9	1.6	1.2	0.2	1.0	1.2	1.3	1.6	0.4	0.1
Pershing General Hospital	1.3	2.7	3.4	3.1	2.0	1.2	0.9	0.6	1.0	0.9
South Lyon Medical Center	3.0	2.9	2.0	1.9	1.8	1.9	1.3	1.5	1.2	1.0
William Bee Ririe Hospital	5.0	5.9	7.0	5.4	5.8	5.8	6.1	5.2	2.8	3.3

Data From CHIA Nevada Healthcare Quarterly Reports

Nevada Acute Care Hospitals Occupancy Percentage

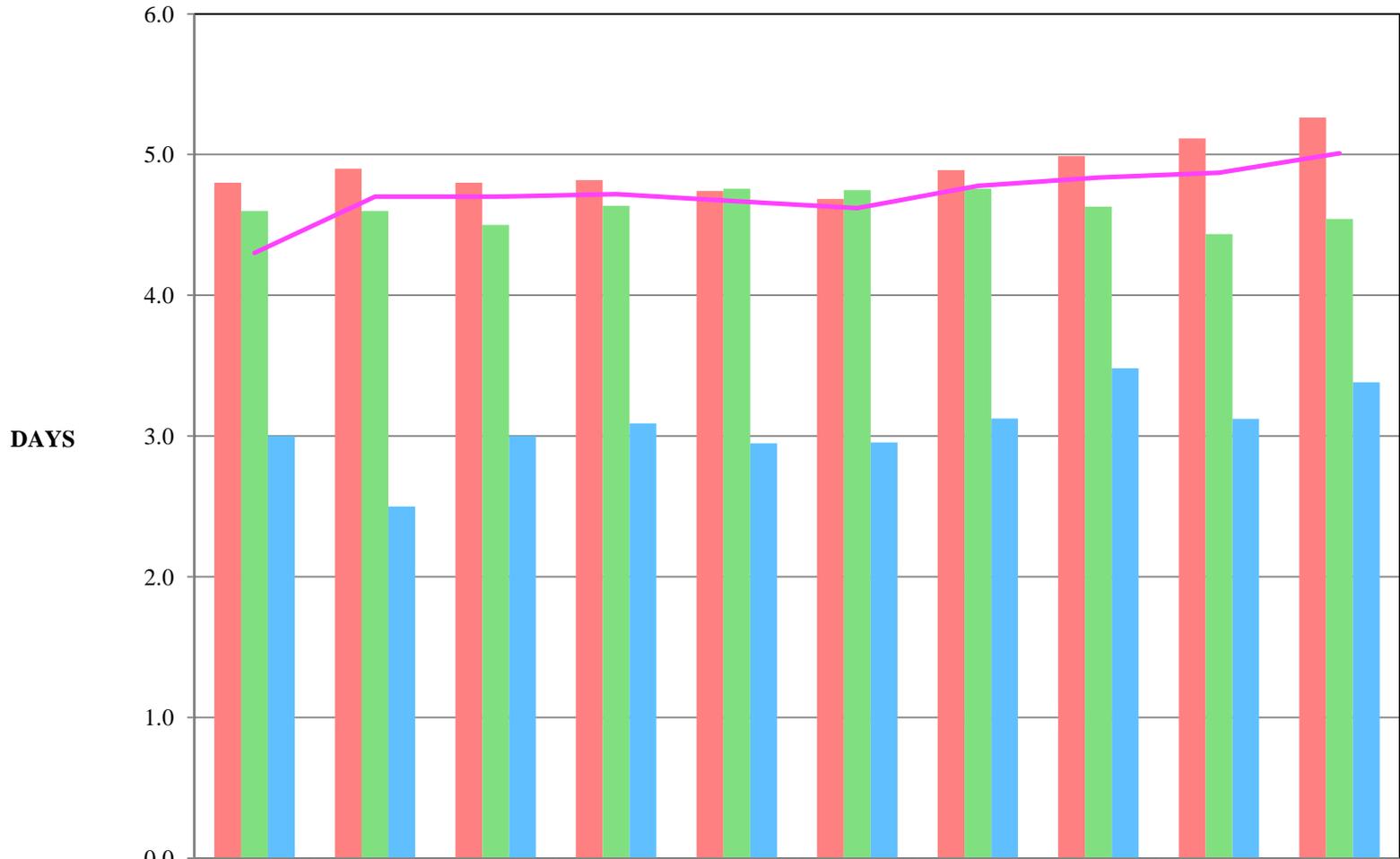


Nevada Acute Care Hospitals - Occupancy Percentage

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nevada	67.93%	67.16%	65.04%	60.94%	60.32%	57.32%	57.64%	58.00%	57.93%	60.07%
Clark County	72.94%	75.87%	73.56%	70.52%	68.67%	63.38%	64.05%	64.70%	65.28%	68.08%
Centennial Hills Hospital Medical Center				38.25%	53.67%	57.11%	56.75%	51.13%	52.97%	60.30%
Desert Springs Hospital Medical Center	61.50%	63.71%	65.03%	63.55%	59.44%	49.51%	44.60%	52.53%	63.38%	65.32%
MountainView Hospital	86.75%	86.63%	77.23%	79.50%	81.56%	82.34%	84.65%	86.12%	72.22%	79.77%
North Vista Hospital	54.65%	62.15%	69.84%	65.77%	64.51%	59.36%	68.98%	70.87%	72.33%	65.16%
Southern Hills Hospital and Medical Center	49.36%	50.55%	50.02%	50.00%	55.15%	46.17%	49.02%	61.04%	60.34%	70.39%
Spring Valley Hospital Medical Center	59.15%	64.15%	72.74%	78.55%	73.36%	73.30%	74.17%	71.10%	73.82%	84.28%
St. Rose Dominican - Rose de Lima Campus	70.92%	70.77%	68.77%	70.20%	65.10%	61.57%	70.42%	74.32%	71.36%	75.04%
St. Rose Dominican - San Martin Campus		24.70%	41.11%	60.84%	64.10%	63.30%	64.58%	63.12%	55.70%	56.38%
St. Rose Dominican - Siena Campus	87.97%	88.95%	89.10%	89.98%	89.11%	91.07%	90.57%	84.33%	80.86%	80.67%
Summerlin Hospital Medical Center	84.41%	117.65%	111.21%	87.96%	87.42%	55.16%	58.05%	52.07%	53.17%	57.01%
Sunrise Hospital and Medical Center	74.41%	75.89%	69.09%	66.66%	63.55%	60.48%	61.64%	60.53%	63.18%	71.31%
University Medical Center of Southern Nevada	85.10%	82.91%	81.54%	77.50%	70.93%	68.82%	68.36%	66.18%	67.80%	61.44%
Valley Hospital Medical Center	62.36%	66.11%	68.57%	67.29%	62.52%	59.47%	55.03%	67.61%	66.64%	64.75%
Washoe County / Carson City	56.56%	56.15%	54.01%	46.06%	47.44%	48.09%	47.38%	47.37%	46.29%	47.40%
Carson Tahoe Regional Medical Center	67.16%	65.93%	61.30%	61.94%	64.30%	68.22%	66.97%	64.52%	65.15%	70.36%
Northern Nevada Medical Center	41.73%	45.30%	51.08%	46.07%	46.43%	52.64%	48.05%	46.64%	46.76%	47.26%
Renown Regional Medical Center	66.10%	65.12%	64.17%	46.36%	47.90%	48.10%	49.05%	49.27%	46.73%	46.99%
Renown South Meadows Medical Center	51.10%	54.57%	42.42%	45.67%	36.31%	36.43%	32.05%	34.58%	31.85%	31.63%
Saint Mary's Regional Medical Center	43.95%	43.45%	43.24%	38.42%	41.64%	40.40%	37.53%	38.21%	39.11%	40.39%
Sierra Surgery Hospital		36.33%	35.38%	42.97%	39.96%	40.66%	38.85%	36.30%	34.90%	36.71%
Rural	30.20%	21.99%	21.29%	24.04%	27.45%	29.62%	31.01%	31.80%	26.94%	29.07%
Banner Churchill Community Hospital	44.92%	24.02%	43.99%	44.31%	47.38%	45.69%	47.76%	50.54%	41.53%	41.82%
Battle Mountain General Hospital	6.10%	1.95%	1.96%	11.28%	4.50%	4.11%	4.19%	5.19%	2.97%	2.23%
Boulder City Hospital	49.18%	48.62%	45.40%	40.11%	23.64%	25.66%	25.74%	56.20%	27.10%	32.02%
Carson Valley Medical Center	41.66%	94.13%	31.83%	34.55%	33.69%	33.31%	32.73%	27.79%	30.73%	29.91%
Desert View Regional Medical Center				35.99%	54.25%	64.89%	57.25%	52.54%	43.11%	54.64%
Grover C Dils Medical Center	28.15%	8.98%	6.70%	27.32%	28.56%	32.81%	30.82%	40.85%	42.88%	43.97%
Humboldt General Hospital	26.06%	24.03%	30.71%	31.41%	27.45%	26.11%	40.61%	31.53%	28.56%	30.47%
Incline Village Community Hospital	6.64%	5.89%	4.40%	4.10%	1.51%	0.34%	1.64%	1.02%	0.48%	1.58%
Mesa View Regional Hospital	24.80%	26.82%	23.99%	31.36%	36.55%	38.30%	32.98%	26.20%	20.59%	22.55%
Mount Grant General Hospital	26.30%	23.94%	25.35%	35.82%	41.54%	50.64%	53.30%	45.60%	45.60%	41.39%
Northeastern Nevada Regional Hospital	26.11%	27.64%	24.66%	6.24%	17.40%	23.16%	24.37%	26.33%	29.27%	31.79%
Nye Regional Medical Center	19.15%	14.29%	11.81%	2.35%	9.95%	12.38%	13.48%	15.79%	4.30%	1.23%
Pershing General Hospital	18.36%	12.44%	33.52%	13.93%	9.24%	5.35%	7.12%	4.64%	7.76%	7.27%
South Lyon Medical Center	21.21%	8.87%	3.09%	13.66%	13.19%	13.44%	9.06%	10.77%	8.88%	6.95%
William Bee Ririe Hospital	33.10%	23.68%	28.07%	21.61%	23.40%	23.02%	24.32%	20.77%	11.06%	13.10%

Data From CHIA Nevada Healthcare Quarterly Reports

Nevada Acute Care Hospitals Average Length Of Stay



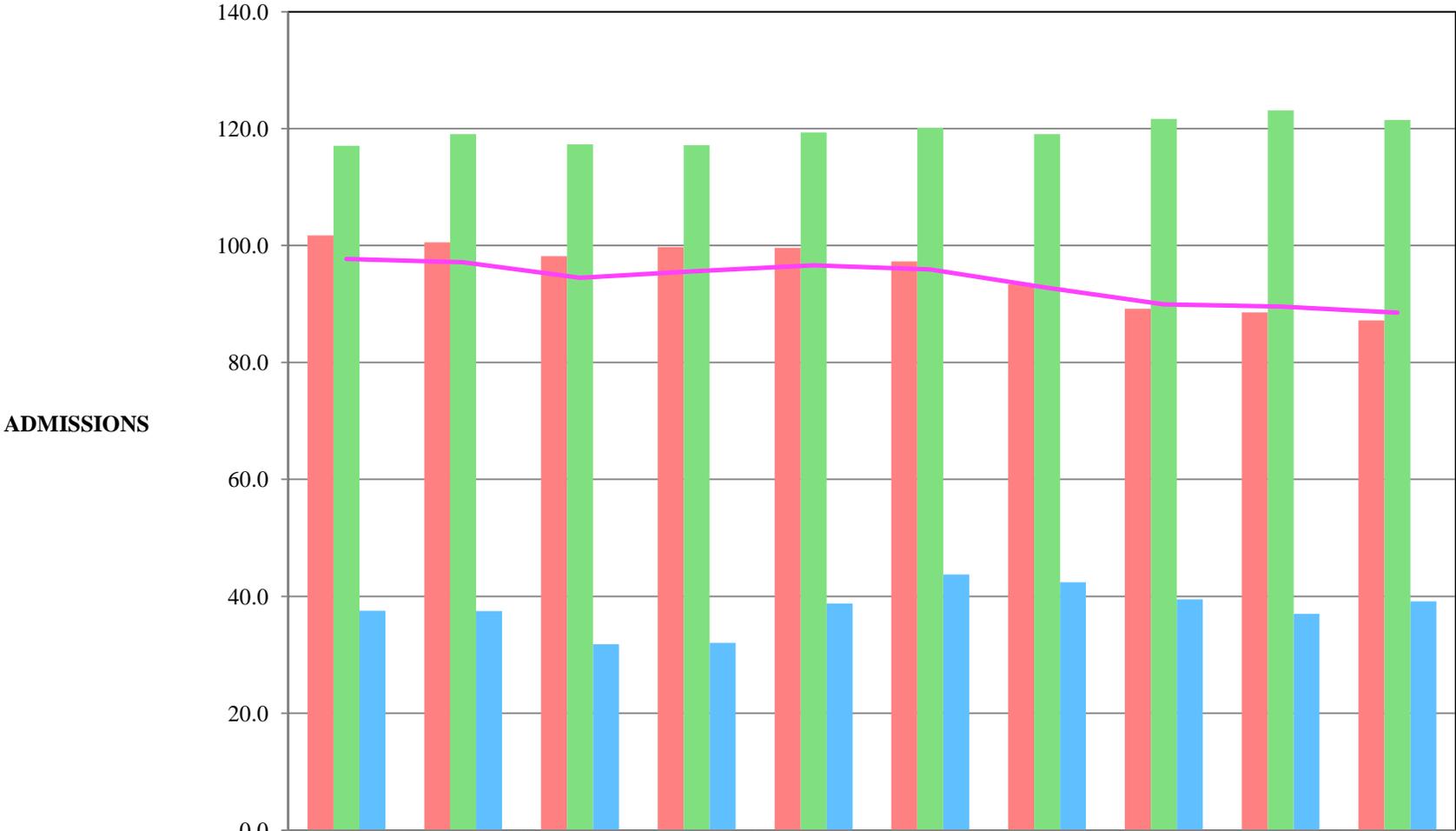
Clark County	4.8	4.9	4.8	4.8	4.7	4.7	4.9	5.0	5.1	5.3
Washoe County / Carson City	4.6	4.6	4.5	4.6	4.8	4.7	4.8	4.6	4.4	4.5
Rural	3.0	2.5	3.0	3.1	2.9	3.0	3.1	3.5	3.1	3.4
Nevada	4.3	4.7	4.7	4.7	4.7	4.6	4.8	4.8	4.9	5.0

Nevada Acute Care Hospitals - Average Length Of Stay

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nevada	4.3	4.7	4.7	4.7	4.7	4.6	4.8	4.8	4.9	5.0
Clark County	4.8	4.9	4.8	4.8	4.7	4.7	4.9	5.0	5.1	5.3
Centennial Hills Hospital Medical Center				3.7	3.7	3.8	3.9	3.7	3.4	3.6
Desert Springs Hospital Medical Center	4.9	5.0	5.2	5.2	5.0	4.8	4.9	5.5	6.1	6.0
MountainView Hospital	4.3	4.2	4.3	4.5	4.6	4.4	4.5	4.7	5.2	5.2
North Vista Hospital	5.2	5.0	5.6	5.4	5.6	6.9	8.2	8.6	8.0	7.0
Southern Hills Hospital and Medical Center	4.6	4.4	4.4	4.1	4.3	4.0	3.9	4.2	4.2	4.4
Spring Valley Hospital Medical Center	3.7	4.2	4.4	4.3	4.1	4.2	4.4	4.5	4.5	4.8
St. Rose Dominican - Rose de Lima Campus	4.3	4.3	4.0	4.3	4.1	4.3	4.9	5.1	5.1	5.5
St. Rose Dominican - San Martin Campus		3.5	3.6	4.1	4.1	3.9	4.0	4.3	4.3	4.5
St. Rose Dominican - Siena Campus	4.1	4.0	3.9	4.2	4.1	4.0	4.2	4.1	4.2	4.5
Summerlin Hospital Medical Center	4.8	4.8	4.7	4.6	4.7	4.6	4.9	5.0	4.9	5.2
Sunrise Hospital and Medical Center	5.2	5.5	5.6	5.5	5.5	5.5	5.5	5.3	5.7	5.9
University Medical Center of Southern Nevada	5.5	5.6	5.4	5.5	5.3	5.3	5.4	5.3	5.5	5.6
Valley Hospital Medical Center	4.8	4.9	4.8	4.9	4.7	4.6	5.0	5.3	5.3	5.8
Washoe County / Carson City	4.6	4.6	4.5	4.6	4.8	4.7	4.8	4.6	4.4	4.5
Carson Tahoe Regional Medical Center	3.4	4.0	3.8	4.0	4.0	4.3	4.4	4.3	4.4	4.5
Northern Nevada Medical Center	5.1	5.1	4.8	4.6	5.0	4.6	4.7	4.9	5.1	5.2
Renown Regional Medical Center	4.9	5.0	5.0	5.2	5.3	5.3	5.3	5.2	5.1	5.2
Renown South Meadows Medical Center	3.9	4.2	4.0	3.9	3.3	3.2	3.2	3.2	3.0	3.1
Saint Mary's Regional Medical Center	4.6	4.2	4.4	4.2	4.6	4.6	4.4	4.1	3.6	3.7
Sierra Surgery Hospital		2.3	2.5	2.6	2.6	2.8	2.8	2.7	2.5	2.5
Rural	3.0	2.5	3.0	3.1	2.9	3.0	3.1	3.5	3.1	3.4
Banner Churchill Community Hospital	3.2	1.7	2.8	3.1	3.3	3.0	3.3	3.3	3.3	3.5
Battle Mountain General Hospital	2.7	2.7	2.5	4.0	2.3	3.4	3.3	2.5	2.4	2.0
Boulder City Hospital	3.7	3.8	3.9	3.7	3.5	5.1	4.3	12.4	6.2	7.2
Carson Valley Medical Center	3.0	3.6	3.8	3.7	3.6	3.3	3.4	3.2	3.2	3.1
Desert View Regional Medical Center				2.5	2.6	2.7	3.0	3.7	2.8	2.9
Grover C Dils Medical Center	2.8	3.2	3.4	3.1	3.3	3.9	3.8	3.4	4.3	5.0
Humboldt General Hospital	2.8	2.5	2.9	3.3	2.8	2.8	3.0	2.7	2.6	3.1
Incline Village Community Hospital	2.6	2.5	2.8	3.2	1.7	1.0	2.7	1.7	1.2	1.9
Mesa View Regional Hospital	2.4	2.4	2.7	2.7	2.5	2.7	2.7	2.7	2.6	2.7
Mount Grant General Hospital	3.1	3.6	3.7	4.0	3.4	3.4	4.0	3.9	4.0	4.0
Northeastern Nevada Regional Hospital	3.0	3.1	2.9	3.0	2.7	2.7	2.7	2.9	2.9	3.0
Nye Regional Medical Center	2.0	2.2	2.0	2.0	2.7	2.0	2.2	3.8	2.2	0.8
Pershing General Hospital	3.0	3.8	4.0	5.3	4.4	4.9	3.8	4.2	5.8	6.8
South Lyon Medical Center	2.7	2.7	2.8	2.8	3.0	3.0	3.0	3.6	3.6	3.2
William Bee Ririe Hospital	2.7	2.8	3.0	2.3	2.8	3.1	3.5	2.9	2.5	2.7

Data From CHIA Nevada Healthcare Quarterly Reports

Nevada Acute Care Hospitals Admissions Per 1,000 Population



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Clark County	101.7	100.5	98.2	99.7	99.6	97.3	93.4	89.2	88.6	87.2
Washoe County / Carson City	117.1	119.1	117.3	117.2	119.3	120.1	119.0	121.6	123.1	121.5
Rural Counties	37.5	37.5	31.8	32.1	38.7	43.7	42.4	39.4	37.0	39.2
Nevada	97.7	97.1	94.5	95.6	96.6	95.9	92.8	90.0	89.5	88.5

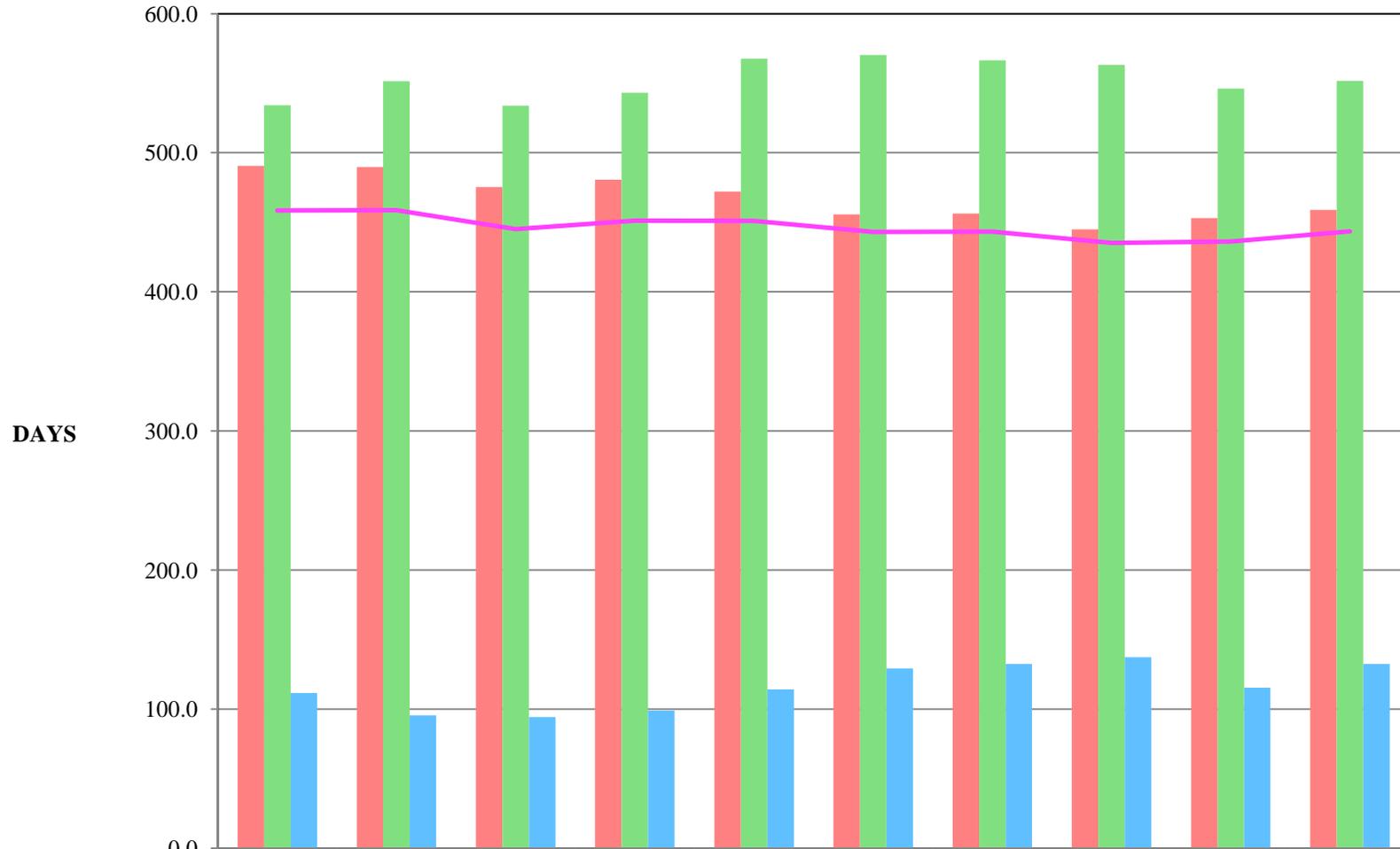
Nevada Acute Care Hospitals - Admissions Per 1,000 Population

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nevada										
Admissions ¹	246,154	254,773	256,852	261,930	261,951	259,302	252,255	247,851	249,961	251,333
Population Estimate ²	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,703,493	2,718,586	2,755,245	2,791,494	2,839,099
Admissions Per 1,000	97.7	97.1	94.5	95.6	96.6	95.9	92.8	90.0	89.5	88.5
Clark County										
Admissions ¹	182,752	188,503	191,860	196,245	194,414	190,024	183,637	178,252	179,737	180,501
Population Estimate ²	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,953,263	1,967,159	1,998,646	2,029,316	2,069,681
Admissions Per 1,000	101.7	100.5	98.2	99.7	99.6	97.3	93.4	89.2	88.6	87.2
Washoe County / Carson City										
Admissions ¹	53,411	55,781	55,822	56,402	56,458	57,343	57,096	58,833	60,079	60,071
Population Estimate ²	456,253	468,448	475,784	481,433	473,138	477,295	479,649	483,664	487,885	494,600
Admissions Per 1,000	117.1	119.1	117.3	117.2	119.3	120.1	119.0	121.6	123.1	121.5
Rural Counties										
Admissions ¹	9,991	10,489	9,170	9,283	11,079	11,935	11,522	10,766	10,145	10,761
Population Estimate ²	266,236	279,765	288,234	289,584	286,028	272,935	271,778	272,935	274,293	274,818
Admissions Per 1,000	37.5	37.5	31.8	32.1	38.7	43.7	42.4	39.4	37.0	39.2

¹ Admissions From CHIA Nevada Healthcare Quarterly Reports

² Population From U.S. Census Bureau, Population Division

Nevada Acute Care Hospitals Inpatient Days Per 1,000 Population



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Clark County	490.7	489.7	475.3	480.6	472.1	455.7	456.4	444.9	453.1	459.0
Washoe County / Carson City	534.1	551.5	533.7	543.1	567.7	570.4	566.4	563.1	546.1	551.6
Rural Counties	111.6	95.4	94.2	99.0	114.2	129.1	132.5	137.3	115.4	132.4
Nevada	458.5	458.7	445.1	451.3	451.0	443.0	443.4	435.2	436.2	443.5

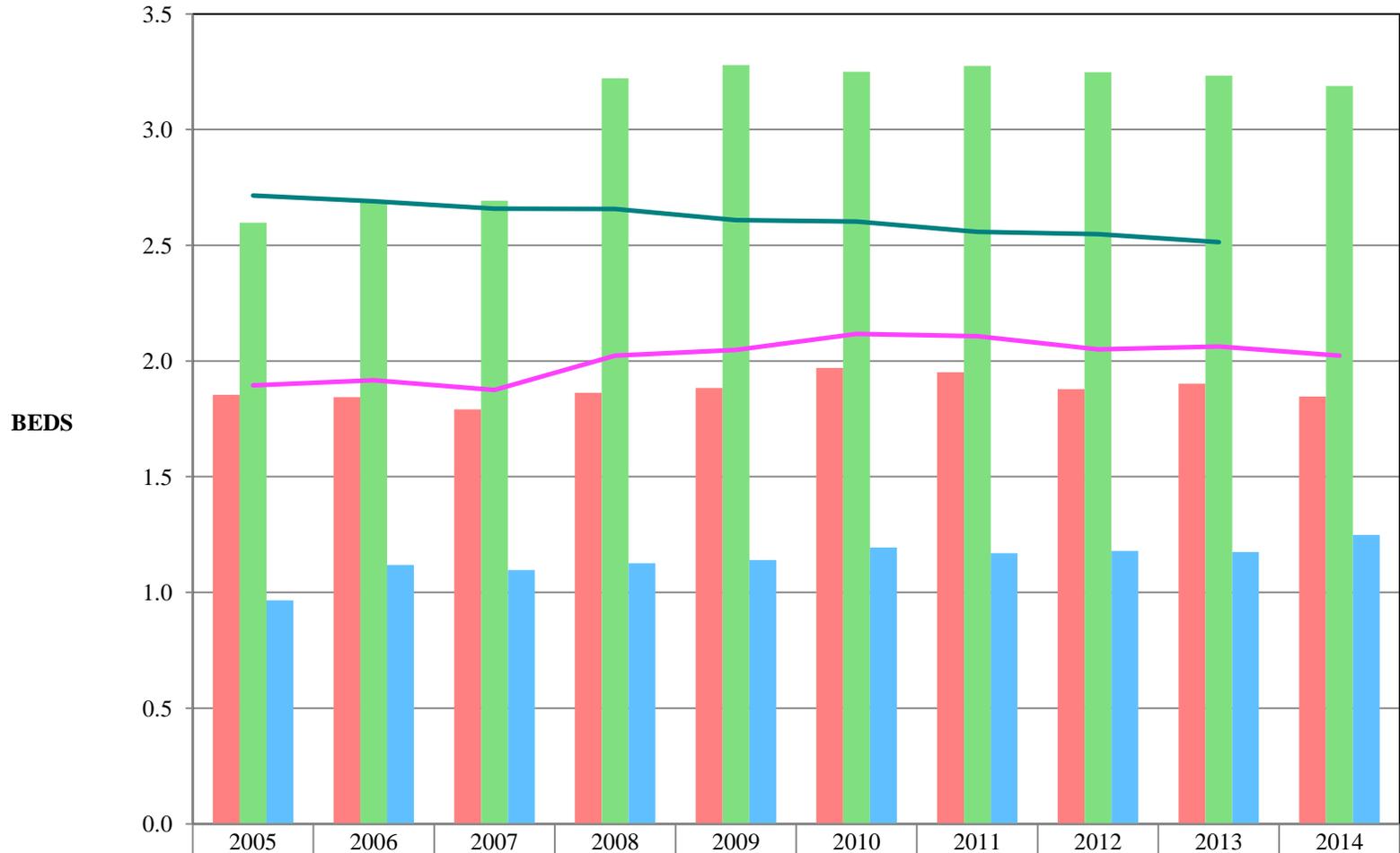
Nevada Acute Care Hospitals - Inpatient Days Per 1,000 Population

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Nevada										
Inpatient Days ¹	1,154,813	1,203,202	1,209,955	1,235,870	1,222,848	1,197,670	1,205,376	1,198,965	1,217,551	1,259,143
Population Estimate ²	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,703,493	2,718,586	2,755,245	2,791,494	2,839,099
Inpatient Days Per 1,000	458.5	458.7	445.1	451.3	451.0	443.0	443.4	435.2	436.2	443.5
Clark County										
Inpatient Days ¹	881,403	918,162	928,875	945,746	921,605	890,174	897,719	889,123	919,455	949,928
Population Estimate ²	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,953,263	1,967,159	1,998,646	2,029,316	2,069,681
Inpatient Days Per 1,000	490.7	489.7	475.3	480.6	472.1	455.7	456.4	444.9	453.1	459.0
Washoe County / Carson City										
Inpatient Days ¹	243,695	258,340	253,934	261,446	268,583	272,247	271,659	272,363	266,431	272,827
Population Estimate ²	456,253	468,448	475,784	481,433	473,138	477,295	479,649	483,664	487,885	494,600
Inpatient Days Per 1,000	534.1	551.5	533.7	543.1	567.7	570.4	566.4	563.1	546.1	551.6
Rural Counties										
Inpatient Days ¹	29,715	26,700	27,146	28,678	32,660	35,249	35,998	37,479	31,665	36,388
Population Estimate ²	266,236	279,765	288,234	289,584	286,028	272,935	271,778	272,935	274,293	274,818
Inpatient Days Per 1,000	111.6	95.4	94.2	99.0	114.2	129.1	132.5	137.3	115.4	132.4

¹ Inpatient Days From CHIA Nevada Healthcare Quarterly Reports

² Population From U.S. Census Bureau, Population Division

Nevada Acute Care Hospitals Licensed Beds Per 1,000 Population



	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Clark County	1.9	1.8	1.8	1.9	1.9	2.0	2.0	1.9	1.9	1.8
Washoe County / Carson City	2.6	2.7	2.7	3.2	3.3	3.2	3.3	3.2	3.2	3.2
Rural Counties	1.0	1.1	1.1	1.1	1.1	1.2	1.2	1.2	1.2	1.2
Nevada	1.9	1.9	1.9	2.0	2.0	2.1	2.1	2.0	2.1	2.0
United States	2.7	2.7	2.7	2.7	2.6	2.6	2.6	2.5	2.5	

Nevada Acute Care Hospitals - Licensed Beds Per 1,000 Population

Calendar Year	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
United States										
Beds ¹	802,311	802,658	800,892	808,069	805,593	804,943	797,403	800,566	795,603	*
Population Estimate ²	295,561,000	298,363,000	301,290,000	304,060,000	308,745,538	309,347,057	311,721,632	314,112,078	316,497,531	318,857,056
Beds Per 1,000	2.7	2.7	2.7	2.7	2.6	2.6	2.6	2.5	2.5	
Nevada										
Licensed Beds ³	4,772	5,029	5,098	5,541	5,554	5,725	5,729	5,648	5,758	5,743
Population Estimate ²	2,518,869	2,623,050	2,718,337	2,738,733	2,711,206	2,703,493	2,718,586	2,755,245	2,791,494	2,839,099
Licensed Beds Per 1,000	1.9	1.9	1.9	2.0	2.0	2.1	2.1	2.0	2.1	2.0
Clark County										
Licensed Beds ³	3,330	3,458	3,501	3,664	3,677	3,848	3,840	3,755	3,859	3,823
Population Estimate ²	1,796,380	1,874,837	1,954,319	1,967,716	1,952,040	1,953,263	1,967,159	1,998,646	2,029,316	2,069,681
Licensed Beds Per 1,000	1.9	1.8	1.8	1.9	1.9	2.0	2.0	1.9	1.9	1.8
Washoe County / Carson City										
Licensed Beds ³	1,185	1,258	1,281	1,551	1,551	1,551	1,571	1,571	1,577	1,577
Population Estimate ²	456,253	468,448	475,784	481,433	473,138	477,295	479,649	483,664	487,885	494,600
Licensed Beds Per 1,000	2.6	2.7	2.7	3.2	3.3	3.2	3.3	3.2	3.2	3.2
Rural Counties										
Licensed Beds ³	257	313	316	326	326	326	318	322	322	343
Population Estimate ²	266,236	279,765	288,234	289,584	286,028	272,935	271,778	272,935	274,293	274,818
Licensed Beds Per 1,000	1.0	1.1	1.1	1.1	1.1	1.2	1.2	1.2	1.2	1.2

* United States Beds Not Available At Time Of Publication

¹ United States Beds From American Hospital Association 2013 Annual Survey

² Population From U.S. Census Bureau, Population Division

³ Licensed Beds From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014

Clark County Hospitals	Centennial Hills Hospital Medical Center	Desert Springs Hospital Medical Center	MountainView Hospital	North Vista Hospital	Southern Hills Hospital and Medical Center	Spring Valley Hospital Medical Center	St. Rose Dominican - Rose de Lima Campus
Billed Charges	\$1,204,613,058	\$1,516,198,804	\$2,392,398,918	\$553,389,675	\$826,104,652	\$1,866,647,493	\$749,012,606
Inpatient	\$795,828,222	\$1,048,345,568	\$1,741,056,045	\$346,951,745	\$531,875,406	\$1,387,970,725	\$397,733,671
Outpatient	\$408,784,836	\$467,853,236	\$651,342,873	\$206,437,930	\$294,229,246	\$478,676,768	\$351,278,935
Deductions	\$1,047,812,948	\$1,312,374,448	\$2,077,391,307	\$473,357,815	\$683,396,883	\$1,622,204,418	\$633,701,920
Inpatient	\$699,483,126	\$914,832,384	\$1,501,855,478	\$315,860,526	\$435,407,279	\$1,222,599,011	\$345,327,694
Outpatient	\$348,329,822	\$397,542,064	\$575,535,829	\$157,497,289	\$247,989,604	\$399,605,407	\$288,374,226
Operating Revenue	\$156,800,110	\$203,824,356	\$315,007,611	\$80,031,860	\$142,707,769	\$244,443,075	\$115,310,686
Inpatient	\$96,345,096	\$133,513,184	\$239,200,567	\$31,091,219	\$96,468,127	\$165,371,714	\$52,405,977
Outpatient	\$60,455,014	\$70,311,172	\$75,807,044	\$48,940,641	\$46,239,642	\$79,071,361	\$62,904,709
Other Operating Revenue	\$198,479	\$1,450,537	\$4,636,406	\$571,707	\$1,047,102	\$630,285	\$2,326,382
Total Operating Revenue	\$156,998,589	\$205,274,893	\$319,644,017	\$80,603,567	\$143,754,871	\$245,073,360	\$117,637,068
Operating Expenses	\$144,927,284	\$194,310,853	\$313,116,398	\$92,922,929	\$140,203,329	\$221,766,381	\$137,725,930
Net Operating Income	\$12,071,305	\$10,964,040	\$6,527,619	(\$12,319,362)	\$3,551,542	\$23,306,979	(\$20,088,862)
Non-Operating Revenue	\$0	\$55,011	\$0	\$0	\$0	\$0	\$1,063,212
Non-Operating Expenses	\$17,550,887	\$16,043,876	\$0	\$0	\$0	\$9,690,828	\$0
Net Income / (Loss)	(\$5,479,582)	(\$5,024,825)	\$6,527,619	(\$12,319,362)	\$3,551,542	\$13,616,151	(\$19,025,650)
Net Margin	(3.49%)	(2.45%)	2.04%	(15.28%)	2.47%	5.56%	(16.03%)
Inpatient Days	38,958	69,858	98,990	40,431	34,429	72,905	29,854
Admissions	10,962	11,587	19,203	5,735	7,759	15,338	5,395
Avg Length Of Stay	3.6	6.0	5.2	7.0	4.4	4.8	5.5
Avg Daily Census	106.7	191.4	271.2	110.8	94.3	199.7	81.8
Occupancy Percentage	60.30%	65.32%	79.77%	65.16%	70.39%	84.28%	75.04%
Adjusted Inpatient Days	58,979	101,131	136,287	64,554	53,543	98,081	56,396
Adjusted Admissions	16,595	16,774	26,438	9,157	12,066	20,635	10,191
Per Adjusted Admission							
Billed Charges + Other Opr Rev	\$72,599	\$90,476	\$90,666	\$60,497	\$68,549	\$90,492	\$73,723
Operating Revenue	\$9,460	\$12,238	\$12,090	\$8,803	\$11,914	\$11,877	\$11,543
Operating Expenses	\$8,733	\$11,584	\$11,843	\$10,148	\$11,619	\$10,747	\$13,514
Net Operating Income	\$727	\$654	\$247	(\$1,345)	\$294	\$1,130	(\$1,971)
Per Adjusted Inpatient Day							
Billed Charges + Other Opr Rev	\$20,428	\$15,007	\$17,588	\$8,581	\$15,448	\$19,038	\$13,323
Operating Revenue	\$2,662	\$2,030	\$2,345	\$1,249	\$2,685	\$2,499	\$2,086
Operating Expenses	\$2,457	\$1,921	\$2,297	\$1,439	\$2,619	\$2,261	\$2,442
Net Operating Income	\$205	\$108	\$48	(\$191)	\$66	\$238	(\$356)

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014 (continued)

Clark County Hospitals	St. Rose Dominican - San Martin Campus	St. Rose Dominican - Siena Campus	Summerlin Hospital Medical Center	Sunrise Hospital and Medical Center	University Medical Center of Southern Nevada	Valley Hospital Medical Center	Clark County Total
Billed Charges	\$860,131,462	\$1,899,237,170	\$2,253,705,386	\$4,315,318,135	\$1,834,182,163	\$1,737,499,821	\$22,008,439,343
Inpatient	\$495,557,118	\$1,156,533,396	\$1,576,963,870	\$3,066,429,715	\$1,303,303,271	\$1,341,240,609	\$15,189,789,361
Outpatient	\$364,574,344	\$742,703,774	\$676,741,516	\$1,248,888,420	\$530,878,892	\$396,259,212	\$6,818,649,982
Deductions	\$708,410,884	\$1,543,070,475	\$1,941,545,116	\$3,746,616,751	\$1,405,738,450	\$1,523,446,492	\$18,719,067,907
Inpatient	\$413,903,728	\$946,248,174	\$1,358,601,177	\$2,682,292,608	\$992,335,870	\$1,175,801,955	\$13,004,549,010
Outpatient	\$294,507,156	\$596,822,301	\$582,943,939	\$1,064,324,143	\$413,402,580	\$347,644,537	\$5,714,518,897
Operating Revenue	\$151,720,578	\$356,166,695	\$312,160,270	\$568,701,384	\$428,443,713	\$214,053,329	\$3,289,371,436
Inpatient	\$81,653,390	\$210,285,222	\$218,362,693	\$384,137,107	\$310,967,401	\$165,438,654	\$2,185,240,351
Outpatient	\$70,067,188	\$145,881,473	\$93,797,577	\$184,564,277	\$117,476,312	\$48,614,675	\$1,104,131,085
Other Operating Revenue	\$2,320,409	\$5,962,798	\$748,540	\$4,157,626	\$36,025,651	\$462,055	\$60,537,977
Total Operating Revenue	\$154,040,987	\$362,129,493	\$312,908,810	\$572,859,010	\$464,469,364	\$214,515,384	\$3,349,909,413
Operating Expenses	\$172,170,626	\$325,650,721	\$296,667,858	\$539,918,302	\$588,951,340	\$228,296,811	\$3,396,628,762
Net Operating Income	(\$18,129,639)	\$36,478,772	\$16,240,952	\$32,940,708	(\$124,481,976)	(\$13,781,427)	(\$46,719,349)
Non-Operating Revenue	(\$196,534)	\$4,333,572	\$273,088	\$0	\$80,135,146	\$0	\$85,663,495
Non-Operating Expenses	\$0	\$0	\$11,192,168	\$0	\$2,936,729	\$9,826,027	\$67,240,515
Net Income / (Loss)	(\$18,326,173)	\$40,812,344	\$5,321,872	\$32,940,708	(\$47,283,559)	(\$23,607,454)	(\$28,296,369)
Net Margin	(11.91%)	11.14%	1.70%	5.75%	(8.68%)	(11.01%)	(0.82%)
Inpatient Days Admissions	30,253	67,721	94,479	179,599	121,316	71,135	949,928
Avg Length Of Stay	4.5	4.5	5.2	5.9	5.6	5.8	5.3
Avg Daily Census	82.9	185.5	258.8	492.1	332.4	194.9	2,602.5
Occupancy Percentage	56.38%	80.67%	57.01%	71.31%	61.44%	64.75%	68.08%
Adjusted Inpatient Days	52,651	111,559	135,069	252,989	174,085	92,176	1,380,134
Adjusted Admissions	11,607	25,051	26,035	42,800	31,179	15,968	262,247
Per Adjusted Admission							
Billed Charges + Other Opr Rev	\$74,308	\$76,053	\$86,594	\$100,923	\$59,983	\$108,840	\$84,153
Operating Revenue	\$13,272	\$14,456	\$12,019	\$13,385	\$14,897	\$13,434	\$12,774
Operating Expenses	\$14,834	\$12,999	\$11,395	\$12,615	\$18,889	\$14,297	\$12,952
Net Operating Income	(\$1,562)	\$1,456	\$624	\$770	(\$3,992)	(\$863)	(\$178)
Per Adjusted Inpatient Day							
Billed Charges + Other Opr Rev	\$16,380	\$17,078	\$16,691	\$17,074	\$10,743	\$18,855	\$15,990
Operating Revenue	\$2,926	\$3,246	\$2,317	\$2,264	\$2,668	\$2,327	\$2,427
Operating Expenses	\$3,270	\$2,919	\$2,196	\$2,134	\$3,383	\$2,477	\$2,461
Net Operating Income	(\$344)	\$327	\$120	\$130	(\$715)	(\$150)	(\$34)

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014

Washoe County / Carson City Hospitals	Carson Tahoe Regional Medical Center	Northern Nevada Medical Center	Renown Regional Medical Center	Renown South Meadows Medical Center	Saint Mary's Regional Medical Center	Sierra Surgery Hospital	Washoe County / Carson City Total
Billed Charges	\$751,349,549	\$445,469,979	\$2,338,495,155	\$319,357,733	\$1,170,537,905	\$108,191,846	\$5,133,402,167
Inpatient	\$402,907,425	\$233,967,694	\$1,364,134,231	\$93,004,469	\$693,592,650	\$42,585,555	\$2,830,192,024
Outpatient	\$348,442,124	\$211,502,285	\$974,360,924	\$226,353,264	\$476,945,255	\$65,606,291	\$2,303,210,143
Deductions	\$548,729,459	\$369,891,794	\$1,795,543,011	\$243,211,454	\$900,941,147	\$76,832,388	\$3,935,149,253
Inpatient	\$291,929,038	\$200,296,099	\$1,014,135,996	\$69,594,049	\$29,133,707	\$30,351,994	\$1,635,440,883
Outpatient	\$256,800,421	\$169,595,695	\$781,407,015	\$173,617,405	\$871,807,440	\$46,480,394	\$2,299,708,370
Operating Revenue	\$202,620,090	\$75,578,185	\$542,952,144	\$76,146,279	\$269,596,758	\$31,359,458	\$1,198,252,914
Inpatient	\$110,978,387	\$33,671,595	\$349,998,235	\$23,410,420	\$664,458,943	\$12,233,561	\$1,194,751,141
Outpatient	\$91,641,703	\$41,906,590	\$192,953,909	\$52,735,859	(\$394,862,185)	\$19,125,897	\$3,501,773
Other Operating Revenue	\$4,801,172	\$390,228	\$14,509,664	\$3,378,915	\$6,596,493	\$809,286	\$30,485,758
Total Operating Revenue	\$207,421,262	\$75,968,413	\$557,461,808	\$79,525,194	\$276,193,251	\$32,168,744	\$1,228,738,672
Operating Expenses	\$200,222,437	\$67,991,254	\$500,716,151	\$62,489,180	\$260,071,434	\$30,417,788	\$1,121,908,244
Net Operating Income	\$7,198,825	\$7,977,159	\$56,745,657	\$17,036,014	\$16,121,817	\$1,750,956	\$106,830,428
Non-Operating Revenue	\$4,324,514	\$500	\$8,324,670	\$1,280,587	\$5,264,368	\$14,719	\$19,209,358
Non-Operating Expenses	\$1,302,601	\$2,800,896	\$5,775,875	\$0	\$14,596,110	\$0	\$24,475,482
Net Income / (Loss)	\$10,220,738	\$5,176,763	\$59,294,452	\$18,316,601	\$6,790,075	\$1,765,675	\$101,564,304
Net Margin	4.83%	6.81%	10.48%	22.67%	2.41%	5.49%	8.14%

Inpatient Days	48,798	18,629	138,589	8,775	56,026	2,010	272,827
Admissions	10,860	3,596	26,864	2,831	15,125	795	60,071
Avg Length Of Stay	4.5	5.2	5.2	3.1	3.7	2.5	4.5
Avg Daily Census	133.7	51.0	379.7	24.0	153.5	5.5	747.5
Occupancy Percentage	70.36%	47.26%	46.99%	31.63%	40.39%	36.71%	47.40%
Adjusted Inpatient Days	91,581	35,500	239,053	30,450	95,085	5,145	497,792
Adjusted Admissions	20,381	6,853	46,338	9,824	25,669	2,035	109,604
Per Adjusted Admission							
Billed Charges + Other Opr Rev	\$37,100	\$65,063	\$50,779	\$32,852	\$45,857	\$53,567	\$47,114
Operating Revenue	\$10,177	\$11,086	\$12,030	\$8,095	\$10,760	\$15,809	\$11,211
Operating Expenses	\$9,824	\$9,922	\$10,806	\$6,361	\$10,132	\$14,948	\$10,236
Net Operating Income	\$353	\$1,164	\$1,225	\$1,734	\$628	\$860	\$975
Per Adjusted Inpatient Day							
Billed Charges + Other Opr Rev	\$8,257	\$12,559	\$9,843	\$10,599	\$12,380	\$21,187	\$10,374
Operating Revenue	\$2,265	\$2,140	\$2,332	\$2,612	\$2,905	\$6,253	\$2,468
Operating Expenses	\$2,186	\$1,915	\$2,095	\$2,052	\$2,735	\$5,912	\$2,254
Net Operating Income	\$79	\$225	\$237	\$559	\$170	\$340	\$215

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014

Rural Hospitals	Banner Churchill Community Hospital	Battle Mountain General Hospital	Boulder City Hospital	Carson Valley Medical Center	Desert View Regional Medical Center	Grover C Dils Medical Center	Humboldt General Hospital	Incline Village Community Hospital
Billed Charges	\$118,203,948	\$8,733,637	\$56,418,313	\$125,437,959	\$147,145,799	\$3,462,853	\$61,814,755	\$13,205,637
Inpatient	\$39,820,672	\$286,230	\$13,996,948	\$23,970,773	\$38,365,536	\$1,120,610	\$16,476,885	\$150,796
Outpatient	\$78,383,276	\$8,447,407	\$42,421,365	\$101,467,186	\$108,780,263	\$2,342,243	\$45,337,870	\$13,054,841
Deductions	\$78,186,413	\$4,222,032	\$40,499,147	\$86,004,227	\$118,960,805	\$1,690,434	\$28,828,535	\$5,027,846
Inpatient	\$23,726,688	(\$154,269)	\$9,805,307	\$13,739,758	\$31,019,586	\$444,279	\$9,064,705	(\$43,489)
Outpatient	\$54,459,725	\$4,376,301	\$30,693,840	\$72,264,469	\$87,941,219	\$1,246,155	\$19,763,830	\$5,071,335
Operating Revenue	\$40,017,535	\$4,511,605	\$15,919,166	\$39,433,732	\$28,184,994	\$1,772,419	\$32,986,220	\$8,177,791
Inpatient	\$16,093,984	\$440,499	\$4,191,641	\$10,231,015	\$7,345,950	\$676,331	\$7,412,180	\$194,285
Outpatient	\$23,923,551	\$4,071,106	\$11,727,525	\$29,202,717	\$20,839,044	\$1,096,088	\$25,574,040	\$7,983,506
Other Operating Revenue	\$5,514,960	\$2,847,036	\$4,721,339	\$5,511,085	\$109,597	\$2,223,449	\$4,693,404	\$1,162,887
Total Operating Revenue	\$45,532,495	\$7,358,641	\$20,640,505	\$44,944,817	\$28,294,591	\$3,995,868	\$37,679,624	\$9,340,678
Operating Expenses	\$44,598,548	\$13,622,689	\$21,035,445	\$41,465,831	\$25,391,352	\$5,004,416	\$39,351,159	\$9,017,479
Net Operating Income	\$933,947	(\$6,264,048)	(\$394,940)	\$3,478,986	\$2,903,239	(\$1,008,548)	(\$1,671,535)	\$323,199
Non-Operating Revenue	\$0	\$7,064,978	\$250,228	\$133,737	\$0	\$1,418,488	\$8,881,257	\$633,252
Non-Operating Expenses	\$0	\$18,209	\$0	\$1,671	\$0	\$4,397	\$0	\$0
Net Income / (Loss)	\$933,947	\$782,721	(\$144,712)	\$3,611,052	\$2,903,239	\$405,543	\$7,209,722	\$956,451
Net Margin	2.05%	5.43%	(0.69%)	8.01%	10.26%	7.49%	15.48%	9.59%
Inpatient Days	6,106	57	5,143	2,511	4,986	642	2,558	23
Admissions	1,734	29	710	823	1,730	128	832	12
Avg Length Of Stay	3.5	2.0	7.2	3.1	2.9	5.0	3.1	1.9
Avg Daily Census	16.7	0.2	14.1	6.9	13.7	1.8	7.0	0.1
Occupancy Percentage	41.82%	2.23%	32.02%	29.91%	54.64%	43.97%	30.47%	1.58%
Adjusted Inpatient Days	18,971	2,306	22,465	13,717	19,137	3,258	10,325	2,192
Adjusted Admissions	5,387	1,173	3,101	4,496	6,640	650	3,358	1,143
Per Adjusted Admission								
Billed Charges + Other Opr Rev	\$22,965	\$9,870	\$19,714	\$29,126	\$22,177	\$8,755	\$19,804	\$12,566
Operating Revenue	\$8,452	\$6,272	\$6,655	\$9,997	\$4,261	\$6,152	\$11,220	\$8,169
Operating Expenses	\$8,278	\$11,610	\$6,783	\$9,223	\$3,824	\$7,705	\$11,717	\$7,886
Net Operating Income	\$173	(\$5,339)	(\$127)	\$774	\$437	(\$1,553)	(\$498)	\$283
Per Adjusted Inpatient Day								
Billed Charges + Other Opr Rev	\$6,522	\$5,022	\$2,722	\$9,546	\$7,695	\$1,745	\$6,441	\$6,556
Operating Revenue	\$2,400	\$3,191	\$919	\$3,277	\$1,478	\$1,227	\$3,649	\$4,262
Operating Expenses	\$2,351	\$5,907	\$936	\$3,023	\$1,327	\$1,536	\$3,811	\$4,115
Net Operating Income	\$49	(\$2,716)	(\$18)	\$254	\$152	(\$310)	(\$162)	\$147

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014 (continued)

Rural Hospitals	Mesa View Regional Hospital	Mount Grant General Hospital	Northeastern Nevada Regional Hospital	Nye Regional Medical Center	Pershing General Hospital	South Lyon Medical Center	William Bee Ririe Hospital	Rural Total
Billed Charges	\$69,703,541	\$16,049,195	\$201,398,725	\$12,536,532	\$7,269,831	\$12,592,735	\$40,605,630	\$894,579,090
Inpatient	\$15,817,926	\$6,746,718	\$82,851,688	\$1,205,506	\$244,141	\$787,779	\$8,276,530	\$250,118,738
Outpatient	\$53,885,615	\$9,302,477	\$118,547,037	\$11,331,026	\$7,025,690	\$11,804,956	\$32,329,100	\$644,460,352
Deductions	\$46,844,768	\$9,660,611	\$114,768,127	\$4,361,297	\$3,413,153	\$7,111,705	\$19,175,370	\$568,754,470
Inpatient	\$8,431,950	\$4,261,422	\$41,630,989	\$144,224	(\$109,139)	\$205,193	\$3,823,204	\$145,990,408
Outpatient	\$38,412,818	\$5,399,189	\$73,137,138	\$4,217,073	\$3,522,292	\$6,906,512	\$15,352,166	\$422,764,062
Operating Revenue	\$22,858,773	\$6,388,584	\$86,630,598	\$8,175,235	\$3,856,678	\$5,481,030	\$21,430,260	\$325,824,620
Inpatient	\$7,385,976	\$2,485,296	\$41,220,699	\$1,061,282	\$353,280	\$582,586	\$4,453,326	\$104,128,330
Outpatient	\$15,472,797	\$3,903,288	\$45,409,899	\$7,113,953	\$3,503,398	\$4,898,444	\$16,976,934	\$221,696,290
Other Operating Revenue	\$4,741,822	\$4,441,554	\$1,176,569	\$1,391,420	\$3,797,825	\$6,849,319	\$5,466,248	\$54,648,514
Total Operating Revenue	\$27,600,595	\$10,830,138	\$87,807,167	\$9,566,655	\$7,654,503	\$12,330,349	\$26,896,508	\$380,473,134
Operating Expenses	\$27,250,061	\$11,378,299	\$62,771,185	\$7,423,664	\$8,899,863	\$11,267,977	\$25,588,333	\$354,066,301
Net Operating Income	\$350,534	(\$548,161)	\$25,035,982	\$2,142,991	(\$1,245,360)	\$1,062,372	\$1,308,175	\$26,406,833
Non-Operating Revenue	\$433,911	\$421,363	\$697,587	\$39,802	\$1,145,578	\$561,433	\$2,146,352	\$23,827,966
Non-Operating Expenses	\$323,129	\$0	\$0	\$22,878	\$0	(\$183,941)	\$982,744	\$1,169,087
Net Income / (Loss)	\$461,316	(\$126,798)	\$25,733,569	\$2,159,915	(\$99,782)	\$1,807,746	\$2,471,783	\$49,065,712
Net Margin	1.65%	(1.13%)	29.08%	22.48%	(1.13%)	14.02%	8.51%	12.14%
Inpatient Days	2,058	1,662	8,702	45	345	355	1,195	36,388
Admissions	750	420	2,929	54	51	111	448	10,761
Avg Length Of Stay	2.7	4.0	3.0	0.8	6.8	3.2	2.7	3.4
Avg Daily Census	5.6	4.6	23.8	0.1	0.9	1.0	3.3	99.7
Occupancy Percentage	22.55%	41.39%	31.79%	1.23%	7.27%	6.95%	13.10%	29.07%
Adjusted Inpatient Days	9,686	5,048	21,277	520	15,640	8,761	6,652	138,096
Adjusted Admissions	3,530	1,276	7,162	624	2,312	2,739	2,494	40,839
Per Adjusted Admission								
Billed Charges + Other Opr Rev	\$21,091	\$16,064	\$28,287	\$22,324	\$4,787	\$7,097	\$18,474	\$23,243
Operating Revenue	\$7,819	\$8,490	\$12,261	\$15,334	\$3,311	\$4,501	\$10,785	\$9,316
Operating Expenses	\$7,720	\$8,920	\$8,765	\$11,899	\$3,849	\$4,113	\$10,261	\$8,670
Net Operating Income	\$99	(\$430)	\$3,496	\$3,435	(\$539)	\$388	\$525	\$647
Per Adjusted Inpatient Day								
Billed Charges + Other Opr Rev	\$7,686	\$4,059	\$9,521	\$26,789	\$708	\$2,219	\$6,926	\$6,874
Operating Revenue	\$2,850	\$2,146	\$4,127	\$18,401	\$489	\$1,407	\$4,043	\$2,755
Operating Expenses	\$2,813	\$2,254	\$2,950	\$14,279	\$569	\$1,286	\$3,847	\$2,564
Net Operating Income	\$36	(\$109)	\$1,177	\$4,122	(\$80)	\$121	\$197	\$191

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014

Rehab / Long Term Care / Specialty Hospitals	Carson Tahoe Continuing Care Hospital	Complex Care Hospital at Tenaya	Harmon Medical and Rehabilitation Hospital	Healthsouth Desert Canyon Rehabilitation Hospital	Healthsouth Rehabilitation Hospital of Henderson	Healthsouth Rehabilitation Hospital of Las Vegas	Horizon Specialty Hospital - Las Vegas	Horizon Specialty Hospital of Henderson
Billed Charges	\$50,304,001	\$97,619,371	\$67,256,518	\$37,749,535	\$59,967,780	\$59,148,038	\$19,108,430	\$26,762,342
Inpatient	\$43,774,900	\$97,619,371	\$67,256,518	\$36,585,775	\$56,794,305	\$59,148,038	\$19,108,430	\$26,762,342
Outpatient	\$6,529,101	\$0	\$0	\$1,163,760	\$3,173,475	\$0	\$0	\$0
Deductions	\$38,047,750	\$65,698,303	\$37,982,257	\$12,972,606	\$23,451,913	\$26,719,736	\$10,317,695	\$13,139,169
Inpatient	\$33,670,372	\$65,698,303	\$37,982,257	\$12,207,901	\$22,197,749	\$26,719,736	\$10,317,695	\$13,139,169
Outpatient	\$4,377,378	\$0	\$0	\$764,705	\$1,254,164	\$0	\$0	\$0
Operating Revenue	\$12,256,251	\$31,921,068	\$29,274,261	\$24,776,929	\$36,515,867	\$32,428,302	\$8,790,735	\$13,623,173
Inpatient	\$10,104,528	\$31,921,068	\$29,274,261	\$24,377,874	\$34,596,556	\$32,428,302	\$8,790,735	\$13,623,173
Outpatient	\$2,151,723	\$0	\$0	\$399,055	\$1,919,311	\$0	\$0	\$0
Other Operating Revenue	\$4,527	\$8,607	\$0	\$0	\$53,560	\$54,762	\$832	\$9,417
Total Operating Revenue	\$12,260,778	\$31,929,675	\$29,274,261	\$24,776,929	\$36,569,427	\$32,483,064	\$8,791,567	\$13,632,590
Operating Expenses	\$13,167,807	\$27,962,638	\$25,807,297	\$20,162,134	\$29,207,521	\$21,714,226	\$10,257,428	\$14,085,494
Net Operating Income	(\$907,029)	\$3,967,037	\$3,466,964	\$4,614,795	\$7,361,906	\$10,768,838	(\$1,465,861)	(\$452,904)
Non-Operating Revenue	\$2,210	\$382	\$0	\$7,715	\$0	\$0	\$0	\$0
Non-Operating Expenses	\$0	\$6,425	\$0	\$0	\$0	\$0	\$0	\$218,639
Net Income / (Loss)	(\$904,819)	\$3,960,994	\$3,466,964	\$4,622,510	\$7,361,906	\$10,768,838	(\$1,465,861)	(\$671,543)
Net Margin	(7.38%)	12.41%	11.84%	18.65%	20.13%	33.15%	(16.67%)	(4.93%)
Inpatient Days	7,139	19,311	40,834	16,026	24,576	21,960	6,784	10,857
Admissions	304	705	2,710	1,278	1,693	1,681	150	426
Avg Length Of Stay	23.5	27.4	15.1	12.5	14.5	13.1	45.2	25.5
Avg Daily Census	19.6	52.9	111.9	43.9	67.3	60.2	18.6	29.7
Occupancy Percentage	67.44%	75.58%	94.81%	87.81%	74.81%	76.16%	30.47%	76.27%
Adjusted Inpatient Days	8,205	19,313	40,834	16,536	25,972	21,980	6,784	10,861
Adjusted Admissions	349	705	2,710	1,319	1,789	1,683	150	426
Per Adjusted Admission								
Billed Charges + Other Opr Rev	\$143,996	\$138,467	\$24,818	\$28,627	\$33,547	\$35,186	\$127,390	\$62,822
Operating Revenue	\$35,094	\$45,286	\$10,802	\$18,790	\$20,439	\$19,306	\$58,608	\$31,990
Operating Expenses	\$37,690	\$39,660	\$9,523	\$15,290	\$16,324	\$12,905	\$68,380	\$33,053
Net Operating Income	(\$2,596)	\$5,627	\$1,279	\$3,500	\$4,115	\$6,400	(\$9,772)	(\$1,063)
Per Adjusted Inpatient Day								
Billed Charges + Other Opr Rev	\$6,132	\$5,055	\$1,647	\$2,283	\$2,311	\$2,693	\$2,817	\$2,465
Operating Revenue	\$1,494	\$1,653	\$717	\$1,498	\$1,408	\$1,478	\$1,296	\$1,255
Operating Expenses	\$1,605	\$1,448	\$632	\$1,219	\$1,125	\$988	\$1,512	\$1,297
Net Operating Income	(\$111)	\$205	\$85	\$279	\$283	\$490	(\$216)	(\$42)

Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014 (continued)

Rehab / Long Term Care / Specialty Hospitals	Kindred Hospital - Las Vegas (Flamingo Campus)	Kindred Hospital - Las Vegas (Sahara Campus)	Kindred Hospital - Las Vegas at St Rose De Lima Campus	Progressive Hospital	Renown Rehabilitation Hospital	Tahoe Pacific Hospitals - Meadows	Tahoe Pacific Hospitals - North	Rehab / Long Term Care / Specialty Total
Billed Charges	\$92,642,792	\$76,405,891	\$43,285,912	\$19,980,445	\$74,410,712	\$68,193,545	\$52,176,187	\$845,011,499
Inpatient	\$92,642,792	\$73,710,573	\$43,285,912	\$19,980,445	\$52,549,233	\$68,193,545	\$52,176,187	\$809,588,366
Outpatient	\$0	\$2,695,318	\$0	\$0	\$21,861,479	\$0	\$0	\$35,423,133
Deductions	\$68,089,630	\$53,555,071	\$31,511,626	\$12,842,526	\$52,496,561	\$50,351,643	\$38,703,849	\$535,880,335
Inpatient	\$68,089,630	\$51,327,749	\$31,511,626	\$12,842,526	\$36,558,981	\$50,351,643	\$38,703,849	\$511,319,186
Outpatient	\$0	\$2,227,322	\$0	\$0	\$15,937,580	\$0	\$0	\$24,561,149
Operating Revenue	\$24,553,162	\$22,850,820	\$11,774,286	\$7,137,919	\$21,914,151	\$17,841,902	\$13,472,338	\$309,131,164
Inpatient	\$24,553,162	\$22,382,824	\$11,774,286	\$7,137,919	\$15,990,252	\$17,841,902	\$13,472,338	\$298,269,180
Outpatient	\$0	\$467,996	\$0	\$0	\$5,923,899	\$0	\$0	\$10,861,984
Other Operating Revenue	\$13,213,058	\$0	\$0	\$8,104	\$76,945	\$185	\$0	\$13,429,997
Total Operating Revenue	\$37,766,220	\$22,850,820	\$11,774,286	\$7,146,023	\$21,991,096	\$17,842,087	\$13,472,338	\$322,561,161
Operating Expenses	\$37,942,881	\$21,542,582	\$12,116,156	\$6,631,289	\$20,205,117	\$17,280,820	\$4,718,257	\$282,801,647
Net Operating Income	(\$176,661)	\$1,308,238	(\$341,870)	\$514,734	\$1,785,979	\$561,267	\$8,754,081	\$39,759,514
Non-Operating Revenue	\$81,557	\$17,086	\$2,568	\$0	\$52,854	\$3,186	\$121	\$167,679
Non-Operating Expenses	\$0	\$0	\$0	\$0	\$604	\$0	\$224	\$225,892
Net Income / (Loss)	(\$95,104)	\$1,325,324	(\$339,302)	\$514,734	\$1,838,229	\$564,453	\$8,753,978	\$39,701,301
Net Margin	(0.25%)	5.80%	(2.88%)	7.20%	8.34%	3.16%	64.98%	12.30%
Inpatient Days	36,108	12,935	7,576	5,054	13,499	7,433	5,459	235,551
Admissions	1,434	394	254	150	907	223	220	12,529
Avg Length Of Stay	25.2	32.8	29.8	33.7	14.9	33.3	24.8	18.8
Avg Daily Census	98.9	35.4	20.8	13.8	37.0	20.4	15.0	645.3
Occupancy Percentage	56.85%	68.15%	74.13%	57.69%	59.65%	52.22%	71.22%	68.95%
Adjusted Inpatient Days	41,258	13,408	7,576	5,056	19,135	7,433	5,459	249,765
Adjusted Admissions	1,639	408	254	150	1,286	223	220	13,285
Per Adjusted Admission								
Billed Charges + Other Opr Rev	\$64,604	\$187,083	\$170,417	\$133,203	\$57,937	\$305,801	\$237,164	\$64,617
Operating Revenue	\$23,049	\$55,951	\$46,355	\$47,621	\$17,105	\$80,009	\$61,238	\$24,280
Operating Expenses	\$23,157	\$52,748	\$47,701	\$44,191	\$15,716	\$77,492	\$21,447	\$21,287
Net Operating Income	(\$108)	\$3,203	(\$1,346)	\$3,430	\$1,389	\$2,517	\$39,791	\$2,993
Per Adjusted Inpatient Day								
Billed Charges + Other Opr Rev	\$2,566	\$5,699	\$5,714	\$3,953	\$3,893	\$9,174	\$9,558	\$3,437
Operating Revenue	\$915	\$1,704	\$1,554	\$1,413	\$1,149	\$2,400	\$2,468	\$1,291
Operating Expenses	\$920	\$1,607	\$1,599	\$1,312	\$1,056	\$2,325	\$864	\$1,132
Net Operating Income	(\$4)	\$98	(\$45)	\$102	\$93	\$76	\$1,604	\$159

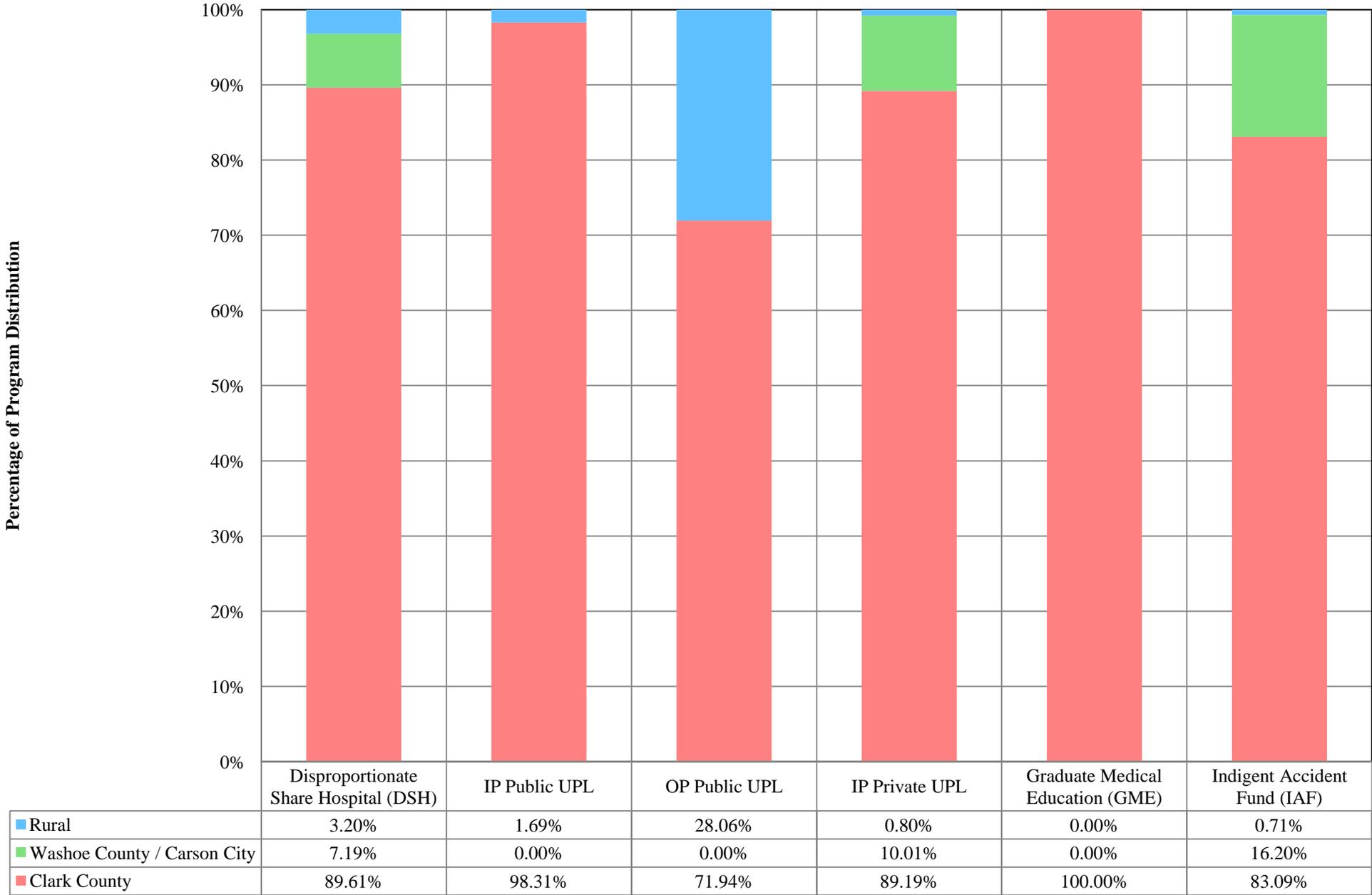
Data From CHIA Nevada Healthcare Quarterly Reports

Hospital Comparative Financial Summary for CY2014

Psychiatric Hospitals	Desert Parkway Behavioral Healthcare Hospital	Montevista Hospital	Red Rock Behavioral Health Hospital	Seven Hills Behavioral Institute	Spring Mountain Sahara	Spring Mountain Treatment Center	West Hills Hospital	Willow Springs Center	Psychiatric Total
Billed Charges	\$21,102,860	\$50,543,621	\$9,164,161	\$40,776,868	\$12,415,240	\$36,064,532	\$28,983,310	\$37,358,105	\$236,408,697
Inpatient	\$20,394,700	\$42,636,713	\$9,164,161	\$38,330,975	\$11,956,400	\$34,903,292	\$27,696,089	\$35,772,000	\$220,854,330
Outpatient	\$708,160	\$7,906,908	\$0	\$2,445,893	\$458,840	\$1,161,240	\$1,287,221	\$1,586,105	\$15,554,367
Deductions	\$11,817,799	\$28,899,331	\$3,899,607	\$21,677,876	\$5,593,197	\$18,663,825	\$14,887,587	\$16,321,423	\$121,760,645
Inpatient	\$11,375,854	\$23,883,315	\$3,899,607	\$20,155,814	\$5,406,072	\$18,077,902	\$14,361,698	\$15,576,489	\$112,736,751
Outpatient	\$441,945	\$5,016,016	\$0	\$1,522,062	\$187,125	\$585,923	\$525,889	\$744,934	\$9,023,894
Operating Revenue	\$9,285,061	\$21,644,290	\$5,264,554	\$19,098,992	\$6,822,043	\$17,400,707	\$14,095,723	\$21,036,682	\$114,648,052
Inpatient	\$9,018,846	\$18,753,398	\$5,264,554	\$18,175,161	\$6,550,328	\$16,825,390	\$13,334,391	\$20,195,511	\$108,117,579
Outpatient	\$266,215	\$2,890,892	\$0	\$923,831	\$271,715	\$575,317	\$761,332	\$841,171	\$6,530,473
Other Operating Revenue	\$9,990	\$0	\$0	\$13,246	\$3,650	\$27,682	\$1,165,562	\$285,821	\$1,505,951
Total Operating Revenue	\$9,295,051	\$21,644,290	\$5,264,554	\$19,112,238	\$6,825,693	\$17,428,389	\$15,261,285	\$21,322,503	\$116,154,003
Operating Expenses	\$11,231,224	\$18,563,982	\$3,850,795	\$14,647,803	\$5,775,665	\$16,089,293	\$12,472,874	\$15,612,204	\$98,243,840
Net Operating Income	(\$1,936,173)	\$3,080,308	\$1,413,759	\$4,464,435	\$1,050,028	\$1,339,096	\$2,788,411	\$5,710,299	\$17,910,163
Non-Operating Revenue	\$0	\$36,072	\$547	\$0	\$0	\$0	\$0	\$0	\$36,619
Non-Operating Expenses	\$821,990	\$0	\$0	\$0	\$0	\$0	\$328,685	\$4,884,431	\$6,035,106
Net Income / (Loss)	(\$2,758,163)	\$3,116,380	\$1,414,306	\$4,464,435	\$1,050,028	\$1,339,096	\$2,459,726	\$825,868	\$11,911,676
Net Margin	(29.67%)	14.37%	26.86%	23.36%	15.38%	7.68%	16.12%	3.87%	10.25%
Inpatient Days	12,733	27,709	6,098	27,063	7,972	23,805	18,240	35,749	159,369
Admissions	430	2,784	434	3,850	779	3,241	2,843	420	14,781
Avg Length Of Stay	29.6	10.0	14.1	7.0	10.2	7.3	6.4	85.1	10.8
Avg Daily Census	34.9	75.9	16.7	74.1	21.8	65.2	50.0	97.9	436.6
Occupancy Percentage	42.03%	55.01%	79.56%	78.88%	72.80%	79.54%	52.60%	84.43%	66.26%
Adjusted Inpatient Days	13,181	32,848	6,098	28,799	8,280	24,616	19,855	37,620	171,680
Adjusted Admissions	445	3,300	434	4,097	809	3,351	3,095	442	15,923
Per Adjusted Admission									
Billed Charges + Other Opr Rev	\$47,430	\$15,315	\$21,116	\$9,956	\$15,348	\$10,769	\$9,742	\$85,171	\$14,942
Operating Revenue	\$20,881	\$6,558	\$12,130	\$4,665	\$8,436	\$5,200	\$4,931	\$48,243	\$7,295
Operating Expenses	\$25,231	\$5,625	\$8,873	\$3,575	\$7,138	\$4,801	\$4,030	\$35,323	\$6,170
Net Operating Income	(\$4,350)	\$933	\$3,258	\$1,090	\$1,298	\$400	\$901	\$12,920	\$1,125
Per Adjusted Inpatient Day									
Billed Charges + Other Opr Rev	\$1,602	\$1,539	\$1,503	\$1,416	\$1,500	\$1,466	\$1,518	\$1,001	\$1,386
Operating Revenue	\$705	\$659	\$863	\$664	\$824	\$708	\$769	\$567	\$677
Operating Expenses	\$852	\$565	\$631	\$509	\$698	\$654	\$628	\$415	\$572
Net Operating Income	(\$147)	\$94	\$232	\$155	\$127	\$54	\$140	\$152	\$104

Data From CHIA Nevada Healthcare Quarterly Reports

SFY 2015 Hospital Supplemental Payment Program Distribution



SFY 2015 Nevada Medicaid Supplemental Payments by Hospital

SFY 2015 Hospital Supplemental Payment Program	Disproportionate Share Hospital (DSH)	IP Public UPL	OP Public UPL	IP Private UPL	Graduate Medical Education (GME)	Indigent Accident Fund (IAF)	Total
Nevada	\$77,940,304	\$60,060,792	\$9,456,359	\$1,398,196	\$12,558,221	\$31,277,130	\$192,691,002
Clark County	\$69,842,729	\$59,045,149	\$6,802,555	\$1,247,087	\$12,558,221	\$25,988,243	\$175,483,984
Centennial Hills Hospital Medical Center	\$85,080	\$0	\$0	\$52,469	\$0	\$396,129	\$533,678
Desert Springs Hospital Medical Center	\$0	\$0	\$0	\$331,571	\$0	\$1,069,865	\$1,401,436
Mountainview Hospital	\$118,781	\$0	\$0	\$87,638	\$0	\$1,328,156	\$1,534,576
North Vista Hospital	\$93,693	\$0	\$0	\$45,067	\$0	\$1,438,602	\$1,577,362
Southern Hills Hospital & Medical Center	\$77,984	\$0	\$0	\$36,991	\$0	\$410,176	\$525,151
Spring Valley Hospital Medical Center	\$83,449	\$0	\$0	\$63,464	\$0	\$1,224,734	\$1,371,647
St Rose Dominican Hospital - De Lima	\$122,516	\$0	\$0	\$59,488	\$0	\$482,870	\$664,874
St Rose Dominican Hospital - San Martin	\$99,556	\$0	\$0	\$55,362	\$0	\$339,765	\$494,683
St Rose Dominican Hospital - Siena	\$120,315	\$0	\$0	\$101,006	\$0	\$1,106,793	\$1,328,113
Summerlin Hospital Medical Center	\$78,502	\$0	\$0	\$63,815	\$0	\$1,341,677	\$1,483,994
Sunrise Hospital & Medical Center	\$259,714	\$0	\$0	\$242,814	\$0	\$5,858,279	\$6,360,807
University Medical Center	\$68,564,085	\$59,045,149	\$6,802,555	\$0	\$12,558,221	\$8,452,705	\$155,422,716
Valley Hospital Medical Center	\$139,055	\$0	\$0	\$107,401	\$0	\$2,538,492	\$2,784,947
Washoe County / Carson City	\$5,600,307	\$0	\$0	\$139,979	\$0	\$5,065,889	\$10,806,174
Carson Tahoe Regional Medical Center	\$1,033,005	\$0	\$0	\$0	\$0	\$700,952	\$1,733,957
Northern Nevada Medical Center	\$0	\$0	\$0	\$55,144	\$0	\$161,542	\$216,686
Renown Regional Medical Center	\$4,567,302	\$0	\$0	\$70,856	\$0	\$3,618,859	\$8,257,017
Renown South Meadows Medical Center	\$0	\$0	\$0	\$13,979	\$0	\$51,096	\$65,075
St Marys Regional Medical Center	\$0	\$0	\$0	\$0	\$0	\$530,279	\$530,279
Sierra Surgery & Imaging LLC	\$0	\$0	\$0	\$0	\$0	\$3,161	\$3,161
Rural	\$2,497,268	\$1,015,643	\$2,653,804	\$11,131	\$0	\$222,998	\$6,400,844
Banner Churchill Community Hospital	\$662,794	\$0	\$0	\$0	\$0	\$122,210	\$785,004
Battle Mountain General Hospital	\$0	\$1,864	\$269,406	\$0	\$0	\$0	\$271,270
Boulder City Hospital	\$38,547	\$0	\$0	\$0	\$0	\$0	\$38,547
Carson Valley Medical Center	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Desert View Regional Medical Center	\$494,296	\$0	\$0	\$0	\$0	\$0	\$494,296
Grover C. Dils Medical Center	\$0	\$27,953	\$44,884	\$0	\$0	\$0	\$72,837
Humboldt General Hospital	\$359,149	\$514,344	\$899,905	\$0	\$0	\$0	\$1,773,398
Incline Village Community Hospital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mesa View Regional Hospital	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mount Grant General Hospital	\$102,824	\$193,811	\$127,514	\$0	\$0	\$0	\$424,149
Northeastern Nevada Regional Hospital	\$257,230	\$0	\$0	\$11,131	\$0	\$97,452	\$365,813
Nye Regional Medical Center	\$0	\$0	\$0	\$0	\$0	\$1,756	\$1,756
Pershing General Hospital	\$0	\$20,499	\$176,691	\$0	\$0	\$0	\$197,190
South Lyon Health Center	\$165,913	\$3,727	\$153,783	\$0	\$0	\$1,580	\$325,003
William Bee Ririe	\$416,514	\$253,445	\$981,621	\$0	\$0	\$0	\$1,651,580